

# Financial Statements

## I 2025 I

*This document is a PDF version of the 2025 annual financial statements of Airbus SE including the independent auditor's report and has been prepared for ease of use. The 2025 annual financial statements and the independent auditor's report were made publicly available pursuant to section 5:25c of the Dutch Financial Supervision Act (Wet op het financieel toezicht), and were filed with Netherlands Authority for the Financial Markets in European single electronic reporting format ('the ESEF package') and are available on the AFM's website (<https://www.afm.nl/nl-nl/sector/registers/meldingenregisters/financiele-verslaggeving>) as well as on Airbus SE's website*

*(<https://www.airbus.com/en/investors/financial-results-annual-reports>).*

*In any case of discrepancies between this 'PDF format' and 'the ESEF package', the ESEF package prevails.*

# Financial Statements

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# 1.

## Airbus SE IFRS Consolidated Financial Statements

### Airbus SE – IFRS Consolidated Income Statement for the years ended 31 December 2025 and 2024

<i>(in € million)</i>	Note	2025	2024
<b>Revenue</b>	<b>12</b>	<b>73,420</b>	<b>69,230</b>
Cost of sales		(62,453)	(58,555)
<b>Gross margin</b>	<b>12</b>	<b>10,967</b>	<b>10,675</b>
Selling expenses		(856)	(877)
Administrative expenses		(1,722)	(1,744)
Research and development expenses	13	(3,153)	(3,250)
Other income	14	979	303
Other expenses	14	(488)	(197)
Share of profit from investments accounted for under the equity method	15	305	350
Other income from investments	15	50	44
<b>Profit before financial result and income taxes</b>		<b>6,082</b>	<b>5,304</b>
Interest income	16	710	802
Interest expense	16	(770)	(900)
Other financial result	16	328	219
Total financial result	16	268	121
Income taxes	17	(1,390)	(1,347)
<b>Profit for the period</b>		<b>4,960</b>	<b>4,078</b>
Attributable to:			
Equity owners of the parent (Net Income)		5,221	4,232
Non-controlling interests		(261)	(154)
<b>Earnings per share</b>		<b>€</b>	<b>€</b>
Basic	18	6.61	5.36
Diluted	18	6.60	5.35

The accompanying notes are an integral part of these Consolidated Financial Statements (IFRS).

## Airbus SE – IFRS Consolidated Statement of Comprehensive Income for the years ended 31 December 2025 and 2024

<i>(in € million)</i>	Note	2025	2024
<b>Profit for the period</b>		<b>4,960</b>	<b>4,078</b>
<b>Other comprehensive income</b>			
<i>Items that will not be reclassified to profit or loss:</i>			
Re-measurement of the defined benefit pension plans	31	460	801
Income tax relating to re-measurement of the defined benefit pension plans	17	168	(136)
Change in fair value of financial assets		65	(129)
Income tax relating to change in fair value of financial assets	17	(8)	16
Share of change from investments accounted for under the equity method		5	12
<i>Items that may be reclassified to profit or loss:</i>			
Foreign currency translation differences for foreign operations		(555)	180
Change in fair value of cash flow hedges	37	5,362	(1,766)
Income tax relating to change in fair value of cash flow hedges	17	(1,512)	470
Change in fair value of financial assets		91	157
Income tax relating to change in fair value of financial assets	17	(1)	(1)
Share of change from investments accounted for under the equity method		(33)	55
<b>Other comprehensive income, net of tax</b>		<b>4,042</b>	<b>(341)</b>
<b>Total comprehensive income for the period</b>		<b>9,002</b>	<b>3,737</b>
<b>Attributable to</b>			
Equity owners of the parent		9,063	3,923
Non-controlling interests		(61)	(186)

The accompanying notes are an integral part of these Consolidated Financial Statements (IFRS).

## Airbus SE – IFRS Consolidated Statement of Financial Position for the years ended 31 December 2025 and 2024

<i>(in € million)</i>	Note	2025	2024
<b>Assets</b>			
<b>Non-current assets</b>			
Intangible assets	19	16,847	17,179
Property, plant and equipment	20	20,893	19,112
Investment property		68	35
Investments accounted for under the equity method	9	2,360	2,433
Other investments and other long-term financial assets	21	5,470	5,077
Non-current contract assets	22	17	61
Non-current other financial assets	25	1,070	697
Non-current other assets	26	2,762	2,650
Deferred tax assets	17	1,808	3,505
Non-current securities	36	9,997	9,032
<b>Total non-current assets</b>		<b>61,292</b>	<b>59,781</b>
<b>Current assets</b>			
Inventories	23	41,676	37,745
Trade receivables	22	5,454	5,293
Current portion of other long-term financial assets	21	734	897
Current contract assets	22	1,639	1,474
Current other financial assets	25	2,557	2,004
Current other assets	26	3,760	3,463
Current tax assets		543	663
Current securities	36	3,093	2,829
Cash and cash equivalents	36	14,128	15,003
<b>Total current assets</b>		<b>73,584</b>	<b>69,371</b>
Assets and disposal group of assets classified as held for sale	8	63	61
<b>Total assets</b>		<b>134,939</b>	<b>129,213</b>

<i>(in € million)</i>	Note	2025	2024
<b>Equity and liabilities</b>			
<b>Equity attributable to owners of the parent</b>			
Capital stock		793	793
Share premium		4,002	4,002
Retained earnings		22,334	18,687
Other components of equity		(70)	(3,286)
Treasury shares		(955)	(590)
<b>Total equity attributable to owners of the parent</b>		<b>26,104</b>	<b>19,606</b>
Non-controlling interests		80	90
<b>Total equity</b>	34	<b>26,184</b>	<b>19,696</b>
<b>Liabilities</b>			
<b>Non-current liabilities</b>			
Non-current provisions	24	3,976	4,630
Long-term financing liabilities	36	9,063	10,355
Non-current contract liabilities	22	26,484	25,572
Non-current other financial liabilities	25	4,809	7,576
Non-current other liabilities	26	477	463
Deferred tax liabilities	17	428	271
Non-current deferred income		7	27
<b>Total non-current liabilities</b>		<b>45,244</b>	<b>48,894</b>
<b>Current liabilities</b>			
Current provisions	24	4,369	4,307
Short-term financing liabilities	36	5,186	3,924
Trade liabilities	22	15,878	13,791
Current contract liabilities	22	32,112	30,136
Current other financial liabilities	25	1,000	3,050
Current other liabilities	26	4,223	4,022
Current tax liabilities		133	593
Current deferred income		528	725
<b>Total current liabilities</b>		<b>63,429</b>	<b>60,548</b>
Disposal group of liabilities classified as held for sale	8	82	75
<b>Total liabilities</b>		<b>108,755</b>	<b>109,517</b>
<b>Total equity and liabilities</b>		<b>134,939</b>	<b>129,213</b>

The accompanying notes are an integral part of these Consolidated Financial Statements (IFRS).

## Airbus SE – IFRS Consolidated Statement of Cash Flows for the years ended 31 December 2025 and 2024

<i>(in € million)</i>	Note	2025	2024
<b>Operating activities</b>			
Profit for the period attributable to equity owners of the parent (Net income)		5,221	4,232
Loss for the period attributable to non-controlling interests		(261)	(154)
<i>Adjustments to reconcile profit for the period to cash provided by operating activities:</i>			
Interest income	16	(710)	(802)
Interest expense	16	770	900
Interest received		607	681
Interest paid		(651)	(786)
Income tax expense	17	1,390	1,347
Income tax paid		(965)	(947)
Depreciation and amortisation	11, 19	3,133	2,853
Valuation adjustments		(393)	(640)
Results on disposals of non-current assets		17	70
Results of investments accounted for under the equity method	15	(305)	(350)
Change in current and non-current provisions	24	314	166
Contribution to plan assets	31	(272)	(505)
<b>Change in other operating assets and liabilities</b>		<b>100</b>	<b>1,337</b>
Inventories	23, 36	(3,989)	(3,522)
Trade receivables	22	(707)	(105)
Contract assets and liabilities	22	3,250	7,135
Trade liabilities	22, 36	2,791	(1,182)
Other assets and liabilities	25, 26	(1,245)	(989)
<b>Cash provided by operating activities</b>	<b>36</b>	<b>7,995</b>	<b>7,402</b>
<b>Investing activities</b>			
Purchases of intangible assets, property, plant and equipment, investment property	20	(3,964)	(3,669)
Proceeds from disposals of intangible assets, property, plant and equipment and investment property	20	69	98
Acquisitions of subsidiaries and businesses (net of cash acquired) and joint ventures	8	122	(246)
Proceeds from disposals of subsidiaries (net of cash)		27	0
Payments for investments accounted for under the equity method, other investments and other long-term financial assets		(879)	(871)
Proceeds from disposals of investments accounted for under the equity method, other investments and other long-term financial assets		1,083	530
Dividends paid by companies accounted for under the equity method	9	387	196
Disposals of non-current assets and disposal groups classified as assets held for sale and liabilities directly associated	8	0	0
Payments for investments in securities	36	(5,205)	(4,460)
Proceeds from disposals of securities	36	3,678	1,769
<b>Cash (used for) investing activities</b>	<b>36</b>	<b>(4,682)</b>	<b>(6,653)</b>

<b>Financing activities</b>			
Increase in financing liabilities	36	244	851
Repayment of financing liabilities	36	(858)	(1,283)
Cash distribution to Airbus SE shareholders	36	(2,372)	(2,215)
Dividends paid to non-controlling interests		(2)	(1)
Changes in capital and non-controlling interests	34	82	354
Change in treasury shares	34	(565)	(276)
<b>Cash (used for) financing activities</b>	<b>36</b>	<b>(3,471)</b>	<b>(2,570)</b>
Effect of foreign exchange rate changes on cash and cash equivalents		(712)	358
<b>Net (decrease) in cash and cash equivalents</b>	<b>36</b>	<b>(870)</b>	<b>(1,463)</b>
<b>Cash and cash equivalents at beginning of period</b>	<b>36</b>	<b>15,010</b>	<b>16,473</b>
<b>Cash and cash equivalents at end of period</b>	<b>36</b>	<b>14,140</b>	<b>15,010</b>
<i>thereof presented as cash and cash equivalents</i>	36	14,128	15,003
<i>thereof presented as part of disposal groups classified as held for sale</i>	8	12	7

The accompanying notes are an integral part of these Consolidated Financial Statements (IFRS).

## Airbus SE – IFRS Consolidated Statement of Changes in Equity for the years ended 31 December 2025 and 2024

<i>(in € million)</i>	Equity attributable to equity holders of the parent										
	Note	Other components of equity							Total	Non-controlling interests	Total equity
		Capital stock	Share premium	Retained earnings	Financial assets at fair value	Cash flow hedges	Foreign currency translation adjustments	Treasury shares			
<b>Balance at 1 January 2024</b>		<b>791</b>	<b>3,983</b>	<b>15,616</b>	<b>(296)</b>	<b>(3,298)</b>	<b>1,289</b>	<b>(390)</b>	<b>17,695</b>	<b>35</b>	<b>17,730</b>
Profit for the period		0	0	4,232	0	0	0	0	4,232	(154)	4,078
Other comprehensive income		0	0	672	43	(1,255)	231	0	(309)	(32)	(341)
<b>Total comprehensive income for the period</b>		<b>0</b>	<b>0</b>	<b>4,904</b>	<b>43</b>	<b>(1,255)</b>	<b>231</b>	<b>0</b>	<b>3,923</b>	<b>(186)</b>	<b>3,737</b>
Capital increase	34	2	19	0	0	0	0	0	21	0	21
Share-based payment (IFRS 2)	32	0	0	310	0	0	0	0	310	0	310
Cash distribution to Airbus SE Shareholders / Dividends paid to non-controlling interests	34	0	0	(2,215)	0	0	0	0	(2,215)	0	(2,215)
Equity transaction		0	0	72	0	0	0	0	72	241	313
Change in treasury shares	34	0	0	0	0	0	0	(200)	(200)	0	(200)
<b>Balance at 31 December 2024</b>		<b>793</b>	<b>4,002</b>	<b>18,687</b>	<b>(253)</b>	<b>(4,553)</b>	<b>1,520</b>	<b>(590)</b>	<b>19,606</b>	<b>90</b>	<b>19,696</b>
Profit for the period		0	0	5,221	0	0	0	0	5,221	(261)	4,960
Other comprehensive income		0	0	626	147	3,846	(777)	0	3,842	200	4,042
<b>Total comprehensive income for the period</b>		<b>0</b>	<b>0</b>	<b>5,847</b>	<b>147</b>	<b>3,846</b>	<b>(777)</b>	<b>0</b>	<b>9,063</b>	<b>(61)</b>	<b>9,002</b>
Capital increase	34	0	0	0	0	0	0	0	0	0	0
Share-based payment (IFRS 2)	32	0	0	335	0	0	0	0	335	0	335
Cash distribution to Airbus SE Shareholders / Dividends paid to non-controlling interests	34	0	0	(2,372)	0	0	0	0	(2,372)	(2)	(2,374)
Equity transaction		0	0	37	0	0	0	0	37	53	90
Change in treasury shares	34	0	0	(200)	0	0	0	(365)	(565)	0	(565)
<b>Balance at 31 December 2025</b>		<b>793</b>	<b>4,002</b>	<b>22,334</b>	<b>(106)</b>	<b>(707)</b>	<b>743</b>	<b>(955)</b>	<b>26,104</b>	<b>80</b>	<b>26,184</b>

# 2.

## Notes to the Airbus SE IFRS Consolidated Financial Statements

### 2.1. Basis of Preparation

#### 1. The Company

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The accompanying IFRS Consolidated Financial Statements present the financial position and the results of operations of **Airbus SE** (together with its subsidiaries referred to as “the Company”), a European public limited-liability company (*Societas Europaea*) with its seat (*statutaire zetel*) in Amsterdam, The Netherlands, its registered address at Mendelweg 30, 2333 CS Leiden, The Netherlands, and registered with the Dutch Commercial Register (Handelsregister) under number 24288945. The Company’s reportable segments are Airbus, Airbus Helicopters and Airbus Defence and Space (see “– Note 11: Segment Information”). The Company is listed on the European stock exchanges in Paris, Frankfurt am Main, Madrid, Barcelona, Valencia and Bilbao. The IFRS Consolidated Financial Statements were authorised for issue by the Company’s Board of Directors on 18 February 2026.

#### 2. Geopolitical and Macroeconomic Environment

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The Company continues to operate in a complex and dynamic environment, in particular with geopolitical uncertainties and specific supply chain challenges notably engine shortages.

While the unstable geopolitical environment remains an area of continuous vigilance, the Company welcomed the United States (“US”) and the EU trade agreement which restored a tariff-free environment for trade in aircraft and parts on 1 September 2025. For the year ended 31 December 2025, the Company recorded charges of € -0.1 billion mainly related to the US tariffs pre-agreement period.

The A220 production ramp-up is ongoing and still paced by the integration of Spirit AeroSystems work packages and the balance between supply and demand. As the Company continues to make tactical adjustments on this ramp-up trajectory, it is now targeting a rate of 13 aircraft a month for the A220 programme in 2028. On the A320 Family, the ramp-up towards a monthly production rate of 75 aircraft is ongoing. Due to continued tensions with one engine supplier, the Company expects to reach a rate of between 70 and 75 aircraft a month by the end of 2027, with the objective to stabilise at rate 75 thereafter. The Company continues to target rate 5 for the A330 programme in 2029 and rate 12 for the A350 in 2028.

With respect to Russia, the Company maintains strict controls to comply with all applicable regulations. Concerning specific supply chain risks associated with Russian-sourced titanium, the Company has developed multiple sourcing solutions and rebalanced the supply of titanium.

#### 3. Climate-related Impacts

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*This section contains information incorporated by reference to address CSRD requirements related to Disclosure Requirement “SBM-3: Material impacts, risks and opportunities and their interaction with strategy and business model”, paragraphs 48d, 48e, 48f.*

Climate change may have a major impact on both the Company’s industrial operations and its upstream and downstream value chain. To address these impacts, the Company follows the recommendations of the Task Force on Climate-related Financial Disclosures (“TCFD”) and conducted an analysis to identify climate-related impacts, risks and opportunities - both physical and transitional. *For more information, see section 6.2.1.3 Identifying and assessing material climate-related IROs and their interaction with strategy and business model, in the Sustainability Statement.*

As climate-related risks could negatively affect the Company’s financial performance, management has taken them into account while preparing the Consolidated Financial Statements as well as the Company’s operative planning.

In response, the Company has established and continues to develop climate adaptation-related actions and a transition plan of climate change mitigation actions. The plan is structured into decarbonisation levers, which cover innovation in the Company’s product and service portfolio, its own operations, and in the Company’s value chain. *For more information about the decarbonisation levers, see section 6.2.1.2 Transition plan for climate change mitigation, in the Sustainability Statement.*

## Research and development

The transition plan outlines that a large part of the Company's overall research and development expenditures are spent on improving the Company's current product portfolio to stay competitive. This includes improvement in fuel and CO<sub>2</sub> efficiency (beyond 50% sustainable aviation fuel "SAF" compatibility), seeking to enable performance of products under future atmospheric conditions, and investments in the development of breakthrough technologies (e.g. hydrogen based systems, electric machines, energy storage and distribution). In 2025, the Company invested a total of € 3,509 million in Research and Development (thereof € 3,153 million R&D expenses and € 356 million capitalised development costs, see "– Note 13: Research and Development Expenses" and "– Note 19: Intangible Assets"). The share attributable to its transition plan according to EU Taxonomy criteria is disclosed in *section 6.2.1.2 Transition plan for climate change mitigation, in the Sustainability Statement*.

The Company estimates that there is no impact on the useful life of capitalised development costs resulting from its identified climate-related risks (see *section 6.2.1.3 Identifying and assessing material climate-related IROs and their interaction with strategy and business model, in the Sustainability Statement*) as the majority of its capitalised development costs is made of the latest generation commercial aircraft programmes which will play a pivotal role in achieving near term decarbonisation targets. This is expected to be supported by the fleet renewal with latest generation aircraft which deliver significant CO<sub>2</sub> emissions savings when compared to previous generation aircraft. *For more information about emissions savings, please refer to 6.2.1.5 Actions and resources - Climate change, in the Sustainability Statement*. The Company's goal of obtaining certification for operating with up to 100% SAF for all current aircraft programmes before the end of the decade will further substantiate their useful life. The net orders in 2025 further demonstrate demand for fuel efficient aircraft and their role in supporting the sector's decarbonisation ambitions.

Capitalised development costs also include helicopter and satellite programmes supporting climate change monitoring and adaptation (e.g. earth observation satellites, search and rescue and firefighting helicopters as well as wildlife or environmental monitoring).

## Useful life of property, plant and equipment

The Company estimates that there is no impact on the useful life of its property, plant and equipment resulting from its identified climate-related risks as the largest share of the assets will fully depreciate before 2050; the likelihood of the physical acute and chronic risks to materialise is deemed to remain low until the long-term time horizon (around 2050). *For more information about physical risks, please refer to 6.2.1.3 Identifying and assessing material climate-related IROs and their interaction with strategy and business model, in the Sustainability Statement*.

## Carbon offsets and emission trading schemes

The Company has entered into regulated and voluntary carbon pricing programmes, related to the EU emission trading schemes and carbon offsets, respectively. There are no associated significant impacts on its Financial Statements as of 31 December 2025, while carbon offsets contribute to the Company's decarbonisation journey. *For more information, see section 6.2.1.9 GHG removals and carbon credits, in the Sustainability Statement*.

## Remuneration

The Company has included a climate-linked component in the collective variable remuneration of the CEO, all Executives and Senior Managers, see "– Note 33: Remuneration" and *section 6.1.1.2.3 Integration of sustainability-related performance in incentive schemes, in the Sustainability Statement*.

## Investments in companies and partnerships

The Company has invested in companies and partnerships (e.g. Hy24, Lanzajet, Australian Sustainable Aviation Fuel Partnership, SAFFA fund, ZeroAvia) in order to foster the hydrogen and SAF ecosystem readiness (see "– Note 15: Share of Profit from Investments Accounted for under the Equity Method and Other Income from Investments" and "– Note 21: Other Investments and Other Long-Term Financial Assets"). As of 31 December 2025, the carrying amount of these investments was € 56 million.

# 4. Material Accounting Policies

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**Basis of preparation** — The Company's Consolidated Financial Statements are prepared in accordance with International Financial Reporting Standards ("IFRS"), issued by the International Accounting Standards Board ("IASB") as endorsed by the European Union ("EU") and Part 9 of Book 2 of the Netherlands Civil Code. When reference is made to IFRS, this intends to be EU-IFRS.

The Consolidated Financial Statements have been prepared on a historical cost basis, unless otherwise indicated. They are prepared and reported in euro ("€") and all values are rounded to the nearest million appropriately. Due to rounding, numbers presented may not add up precisely to the totals provided and percentages may not precisely reflect the absolute figures.

The Company describes the accounting policies applied in each of the individual notes to the Financial Statements and avoids repeating the text of the standard, unless this is considered relevant to the understanding of the note's content. The Company's accounting policies and methods are unchanged compared to 31 December 2024. The implementation of new or amended standards had no material impact on the Company's Consolidated Financial Statements as of 31 December 2025 (see "– Note 6: Changes in Accounting Policies and Disclosures"). The material accounting policies are described below.

**Revenue recognition** — Revenue is recognised when the Company transfers control of the promised goods or services to the customer. The Company measures revenue, for the consideration to which the Company is expected to be entitled in exchange for

transferring promised goods or services. Variable considerations are included in the transaction price when it is highly probable that there will be no significant reversal of the revenue in the future. The Company identifies the various performance obligations of the contract and allocates the transaction price to these performance obligations. Advances and pre-delivery payments (contract liabilities) are received in the normal course of business and are not considered to be a significant financing component as they are intended to protect the Company from the customer failing to complete its contractual obligations.

**Revenue from the sale of commercial aircraft** is recognised at a point in time (*i.e.* at delivery of the aircraft). The Company estimates the amount of price concession granted by the Company's engine suppliers to their customers as a reduction of both revenue and cost of sales.

An aircraft can remain in storage under a bill-and-hold arrangement. In such cases, revenue is recognised when the requirements for the transfer of control under a bill-and-hold arrangement are fulfilled.

**Revenue from the sale of military aircraft, space systems and services** — When control of produced goods or rendered services is transferred over time to the customer, revenue is generally recognised under the percentage of completion method ("PoC" method).

The Company transfers control over time when:

- it produces a good with no alternative use and the Company has an irrevocable right to payment (including a reasonable margin) for the work completed to date, in the event of contract termination at the convenience of customers (*e.g.* Tiger contract); or
- it creates a good which is controlled by the customer as the good is created or enhanced (*e.g.* Eurofighter contracts, some border security contracts, A400M development); or
- the customer simultaneously receives and consumes the benefits provided by the Company (*e.g.* maintenance contracts).

For the application of the over time method (PoC method), the measurement of progress towards complete satisfaction of a performance obligation is generally based on inputs (*i.e.* cost incurred).

When none of the criteria stated above have been met, revenue is recognised at a point in time. For instance, revenue is recognised at the delivery of aircraft under IFRS 15 from the sale of military transport aircraft, from the A400M launch contract and most of NH90 serial helicopters' contracts.

**Provisions for onerous contracts** — The Company records provisions for onerous contracts when it becomes probable that the total contract costs will exceed total contract revenue. Before a provision for onerous contracts is recorded, the related assets under construction are tested for impairment and if below the book value, it is reduced to their net realisable value. Onerous contracts are identified by monitoring the progress of the contract together with the underlying programme status. An estimate of the related contract costs is made, which requires significant and complex assumptions, judgements and estimates related to achieving certain performance standards (see "– Note 5: Key Estimates and Judgements", "– Note 12: Revenue and Gross Margin" and "– Note 24: Provisions, Contingent Assets and Contingent Liabilities").

**Research and development expenses** — The costs for internally generated research are expensed when incurred. The costs for internally generated development are capitalised when:

- the product or process is technically feasible and clearly defined (*i.e.* the critical design review is finalised);
- adequate resources are available to successfully complete the development;
- the benefits from the assets are demonstrated (a market exists or the internal usefulness is demonstrated) and the costs attributable to the projects are reliably measured;
- the Company intends to produce and market or use the developed product or process and can demonstrate its profitability.

Income tax credits granted for research and development activities are deducted from corresponding expenses or from capitalised amounts when earned.

**Capitalised development costs**, are recognised either as intangible assets or, when the related development activities lead to the construction of specialised tooling for production ("jigs and tools"), or involve the design, construction and testing of prototypes and models, as property, plant and equipment. Capitalised development costs are amortised over the useful life of the internally generated intangible asset, with amortisation generally based on the number of units produced when this can be estimated reliably. (see "– Note 19: Intangible Assets"). Amortisation of capitalised development costs is recognised in cost of sales. In testing long-life assets such as jigs and tools and capitalised development costs for impairment, the Company makes estimates on the number and timing of aircraft units to be delivered in the future, the margin of these aircraft, and the discount rate associated with the aircraft programme.

**Inventories** are measured at the lower of acquisition cost (generally the average cost) or manufacturing cost and net realisable value. Manufacturing costs comprise all costs that are directly attributable to the manufacturing process, such as direct material and labour, and production related overheads (based on normal operating capacity and normal consumption of material, labour and other production costs), including depreciation charges. Net realisable value is the estimated selling price in the ordinary course of the business less the estimated costs to complete the sale. For aircraft that may need to be remarketed, the impairment of working progress and finished aircraft is assessed based on an estimation of the future selling price and associated remarketing costs.

**Transactions in foreign currency**, *i.e.* transactions in currencies other than the functional currency of an entity of the Company, are translated into the functional currency at the foreign exchange rate prevailing at the transaction date. Monetary assets and liabilities denominated in foreign currencies at the end of the reporting period are remeasured into the functional currency at the exchange rate in effect at that date. Except when deferred in equity as qualifying cash flow hedges (see "– Note 37: Financial Instruments"), these foreign exchange remeasurement gains and losses are recognised, in line with the underlying item:

- in profit before financial result and income taxes if the substance of the transaction is commercial (including sales financing transactions); and

- in financial result for financial transactions.

Non-monetary assets and liabilities denominated in foreign currencies that are stated at historical cost are translated into functional currency at the foreign exchange rate in effect at the date of the transaction. Translation differences on non-monetary financial assets and liabilities that are measured at fair value are reported as part of the fair value gain or loss. However, translation differences of non-monetary financial assets measured at fair value and designated as fair value through other comprehensive income ("OCI") (equity instruments) are recognised in OCI and accumulated in equity (other components of equity).

**Hedge accounting** — Most of the Company's revenue is denominated in US dollar ("US\$"), while a major portion of its costs are incurred in euro. The Company is significantly exposed to the risk of currency changes, mainly resulting from US\$/€ exchange rates. Furthermore, the Company is exposed, though to a much lesser extent, to foreign exchange risk arising from costs incurred in currencies other than the euro and to other market risks such as interest rate risk, commodity price and equity price risk.

In order to manage and mitigate those risks, the Company enters into derivative contracts. The Company applies hedge accounting to its derivative contracts whenever the relevant IFRS criteria can be met. Hedge accounting ensures that derivative gains or losses are recognised in profit or loss (mainly in revenue) in the same period that the hedged items or transactions affect profit or loss.

The major portion of the Company's derivative contracts is accounted for under the cash flow hedge model. The fair value hedge model is used only for certain interest rate derivatives. Derivative contracts which do not qualify for hedge accounting are accounted for at fair value through profit or loss; any related gains or losses being recognised in financial result.

The Company's hedging strategies and hedge accounting policies are described in more detail in "– Note 37: Financial Instruments".

**Leases** – The Company assesses whether a contract is, or contains, a lease, at inception of the contract.

The Company recognises a right-of-use asset and a corresponding lease liability with respect to all lease arrangements in which it is the lessee, except for short-term leases and leases of low value assets.

The Company recognises right-of-use assets at the commencement date of the lease, when the underlying asset is available for use. The right-of-use assets comprise the initial measurement of the corresponding lease liability, lease payments made at or before the commencement day, less any lease incentives received and any initial direct costs. They are subsequently measured at cost less accumulated depreciation and impairment losses. The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted by using the rate implicit in the lease. If this rate cannot be readily determined, the Company uses its incremental borrowing rate.

The Company presents right-of-use assets within "Property, plant and equipment" and lease liabilities within "Financing liabilities" and classifies the principal portion of lease payments within financing activities and the interest portion within operating activities.

When the Company is the lessor, assets under operating leases are also included in "Property, plant and equipment". Lease income from operating leases is recognised on a straight-line basis over the term of the lease (see "– Note 20: Property, Plant and Equipment" "– Note 36.3: Financing Liabilities").

## 5. Key Estimates and Judgements

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The preparation of the Company's Consolidated Financial Statements requires the use of estimates and assumptions. In preparing these Financial Statements, management exercises its best judgement based upon its experience and the circumstances prevailing at that time. The estimates and assumptions are based on available information and conditions at the end of the financial period presented and are reviewed on an ongoing basis. Key estimates and judgements that have a significant influence on the amounts recognised in the Company's Consolidated Financial Statements are mentioned below:

**Revenue recognition for performance obligations transferred over time** — The PoC method is used to recognise revenue for performance obligations transferred over time. This method places considerable importance on accurate estimates at completion as well as on the extent of progress towards completion. For the determination of the progress of the performance obligations, significant estimates include total contract costs, remaining costs to completion, total contract revenue, contract risks and other judgements.

The Company and its customer may agree to modify the scope or price of long-term contracts. Once the revised rights and obligations are agreed and enforceable, the Company estimates the change in the transaction price.

The management of the segments continually review all estimates involved in such performance obligations and adjusts them as necessary (see "– Note 22: Contract Assets and Contract Liabilities, Trade Receivables and Trade Liabilities").

**Provisions** — The evaluation of provisions, such as onerous contracts, program-related provisions and restructuring measures are based on best estimates. Onerous contracts are identified by monitoring the progress of the contract and the underlying programme performance. The associated estimates of the relevant contract costs require significant judgement related to performance achievements. Depending on the size and nature of the Company's contracts and related programmes, the extent of assumptions, judgements and estimates in these monitoring processes differs. In particular, the introduction of commercial or military aircraft programmes (e.g. A400M) or major derivative aircraft programmes involves an increased level of estimates and judgements associated with the expected development, production and certification schedules and expected cost components (see "– Note 24: Provisions, Contingent Assets and Contingent Liabilities").

In view of overall commercial relationships, contract adjustments may occur, and must be considered on a case-by-case basis.

Estimates and judgements are subject to change based on new information as contracts and related programmes progress. Furthermore, the complex design and manufacturing processes of the Company's industry require challenging integration and coordination along the supply chain including an ongoing assessment of suppliers' assertions which may additionally impact the outcome of these monitoring processes.

A restructuring provision is recognised when the Company has developed a detailed formal plan for the restructuring and has raised a valid expectation in those affected that it will carry out the restructuring by starting to implement the plan or announcing its main features to those affected by it. The measurement of a restructuring provision is at the best estimate of the anticipated costs and includes only the direct expenditures arising from the restructuring, which are those amounts that are both necessarily entailed by the restructuring and not associated with the ongoing activities of the Company.

**Financial instruments fair value measurement using Level 3 inputs** – The Company uses its judgement to select a valuation methodology and make assumptions in order to determine the fair value of financial instruments that are not traded in an active market and for which no inputs other than quoted prices are observable. Valuation techniques (including Discounted Cash Flow model) rely on market conditions available at the reporting period together with estimates derived from the Company's own data. Changes in assumptions may result in a significant change in the reported fair value measurement of these financial instruments (See “– Note 37.2: Carrying Amounts and Fair Values of Financial Instruments”).

**Non-current assets** — Non-current other assets include payments to be made to Airbus by suppliers after aircraft delivery and are recorded as a reduction of cost of goods sold at the time of aircraft delivery. This valuation involves the use of judgement and is based on the best available estimate of the future aircraft operations, the pattern of future maintenance activity and escalation of costs of long-term contractual arrangement with suppliers. The climate-related impacts are also considered when making these estimates. These future payments are discounted to reflect specific contractual terms and repayment profile. In making such estimates, Airbus relies on both management experience and industry regulations, however, these estimates can be subject to revision (see – “Note 26: Other Assets and Other Liabilities”).

**Hedge accounting** — The hedge portfolio covers a large portion of the Company's highly probable forecasted transactions derived from its commercial activities. The Company makes estimates and judgement in assessing the highly probable criteria of the forecasted transactions, in order to anticipate future events, as risk of future cancellations of orders (see “– Note 37: Financial Instruments”).

**Employee benefits** — The Company accounts for pension and other post-retirement benefits in accordance with actuarial valuations. These valuations rely on statistical and other factors in order to anticipate future events. The actuarial assumptions may differ materially from actual developments mainly due to changing market and economic conditions and therefore result in a significant change in post-retirement employee benefit obligations and the related future expenses (see “– Note 31: Post-Employment Benefits”).

**Legal contingencies** — The Company is party to litigations related to a number of matters as described in “– Note 38: Litigation and Claims”. The outcome of these matters may have a material effect on the financial position, results of operations or cash flows of the Company. Management regularly analyses current information concerning these matters and provides provisions for probable cash outflows, including the estimate of legal expenses to resolve the matters. Internal and external lawyers are used for these assessments. In making the decision regarding the need for provisions, management considers the degree of probability of an unfavourable outcome and the ability to make a sufficiently reliable estimate of the amount of loss. The filing of a suit or formal assertion of a claim against the Airbus companies or the disclosure of any such suit or assertion, does not automatically indicate that a provision may be appropriate.

**Income taxes** — The Company operates and earns income in numerous countries and is subject to changing tax laws in multiple jurisdictions within these countries. Significant judgements are necessary in determining the worldwide income tax liabilities. Although management believes that it has made reasonable estimates about the final outcome of tax uncertainties, no assurance can be given that the final tax outcome of these matters will be consistent with what is reflected in the historical income tax provisions. At each end of the reporting period, the Company assesses whether the realisation of future tax benefits is probable to recognise deferred tax assets. This assessment requires the exercise of judgement on the part of management with respect to, among other things, benefits that could be realised from available tax strategies and future taxable income, as well as other positive and negative factors.

The recorded amount of total deferred tax assets could be reduced, through valuation allowances recognition, if estimates of projected future taxable income and benefits from available tax strategies are lowered, or if changes in current tax regulations are enacted that impose restrictions on the timing or extent of the Company's ability to utilise future tax benefits. The basis for the recoverability test of deferred tax assets is the same as the Company's latest operative planning also taking into account certain qualitative aspects regarding the nature of the temporary differences. Qualitative factors include but are not limited to an entity's history of planning accuracy, performance records, business model, backlog, existence of long-term contracts as well as the nature of temporary differences (see “– Note 17: Income Taxes”).

Other subjects that involve significant assumptions and estimates are further described in the respective notes (see “– Note 8: Acquisitions and Disposals” in particular related to the acquisition of certain Spirit AeroSystems, Inc. businesses, “– Note 19: Intangible Assets” notably impairment tests and “– Note 22: Contract Assets, Contract Liabilities and Trade Receivables, and Trade Liabilities”).

## 6. Change in Accounting Policies and Disclosures

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The accounting policies applied by the Company in preparation of its 2025 year-end Consolidated Financial Statements are the same as applied for the previous year. Amendments, improvements to and interpretations of standards effective from 1 January 2025 have no material impact on the Consolidated Financial Statements except for the ones mentioned below.

### **New, Revised or Amended IFRSs Issued but not yet Applied**

A number of new or revised standards, amendments and improvements to standards as well as interpretations are not yet effective for the year ended 31 December 2025 and have not been applied in preparing these Consolidated Financial Statements and early adoption is not planned:

<b>Standards and related amendments</b>	<b>IASB effective date for annual reporting periods beginning on or after</b>	<b>Endorsement status</b>
Annual Improvements Volume 11	1 January 2026	Endorsed
Amendments to IFRS 9 and IFRS 7: Classification and Measurement of Financial Instruments	1 January 2026	Endorsed
Amendments to IFRS 9 and IFRS 7: Contracts Referencing Nature-dependent Electricity	1 January 2026	Endorsed
IFRS 18: Presentation and Disclosure in Financial Statements	1 January 2027	Not yet endorsed
IFRS 19: Subsidiaries without Public Accountability : Disclosures	1 January 2027	Not yet endorsed
Amendments to IAS 21: The Effects of Change in Foreign Exchange Rates: Translation to a Hyperinflationary Presentation Currency	1 January 2027	Not yet endorsed

In April 2024, the IASB issued IFRS 18 'Presentation and Disclosure in Financial Statements', effective for annual periods beginning on or after 1 January 2027. The Company is currently analysing the potential impacts of this new standard on its IFRS Consolidated Financial Statements.

## 2.2. Airbus Structure

## 7. Scope of Consolidation

**Consolidation** — The Company's Consolidated Financial Statements include the Financial Statements of Airbus SE and all material subsidiaries controlled by the Company. The Company's subsidiaries prepare their Financial Statements at the same reporting date as the Company's Consolidated Financial Statements (see "– 2.9 Appendix "Simplified Airbus Structure" chart").

Subsidiaries are entities controlled by the Company including so-called structured entities, which are created to accomplish a narrow and well-defined objective. They are fully consolidated from the date control commences to the date control ceases.

The assessment of control of a structured entity is performed in three steps. In a first step, the Company identifies the relevant activities of the structured entities (which may include managing lease receivables, managing the sale or re-lease at the end of the lease and managing the sale or re-lease on default) and in a second step, the Company assesses which activity is expected to have the most significant impact on the structured entities' return. Finally, the Company determines which party or parties control this activity.

**The Company's interests in equity-accounted investees** comprise investments in associates and joint ventures. Such investments are accounted for under the equity method and are initially recognised at cost.

The Financial Statements of the Company's investments in associates and joint ventures are generally prepared for the same reporting period as for the parent company. Adjustments are made where necessary to bring the accounting policies and accounting periods in line with those of the Company.

### PERIMETER OF CONSOLIDATION

	31 December	
(Number of companies)	2025	2024
Fully consolidated entities	181	183
Investments accounted for under the equity method		
in joint ventures	66	59
in associates	23	22
<b>Total</b>	<b>270</b>	<b>264</b>

## 8. Acquisitions and Disposals

**Business combinations** are accounted for using the acquisition method, as at the acquisition date, which is the date on which control is transferred to the Company.

The determination of the fair value of the acquired assets and the assumed liabilities which are the basis for the measurement of goodwill requires key estimates. Land, buildings and equipment are usually independently appraised while marketable securities are valued at market prices. If intangible assets are identified, depending on the type of intangible asset and the complexity of determining its fair value, the Company either consults with an independent external valuation expert or develops the fair value internally, using appropriate valuation techniques which are generally based on a forecast of the total expected future net cash flows.

These evaluations are linked closely to the assumptions made by management regarding the future performance of the assets concerned and the discount rate applied.

**Loss of control, loss of joint control, loss of significant influence** — Upon loss of control of a subsidiary, the assets and liabilities related to the subsidiary and the carrying amount of the subsidiary's non-controlling interest are derecognised. Any gain or loss arising

from the loss of control is recognised within other income or other expenses in the Consolidated Income Statement. If the Company retains any interest in the previous subsidiary, such interest is measured at fair value at the date the control is lost. Any gain or loss arising from the disposal of investment accounted for under the equity method is recognised within share of profit from investments.

Assets and liabilities of a material subsidiary for which a loss of control is highly probable and the Company has received sufficient evidence that the loss of control will occur in the 12 months after the classification are classified as assets and liabilities held for sale. These assets and liabilities are presented after elimination of intercompany transactions.

When the loss of significant influence or the loss of joint control of an investment accounted for under the equity method is highly probable and is expected to occur in the coming 12 months, this associate or joint venture is classified as an asset held for sale.

## Acquisition

### Spirit Acquisition

On 8 December 2025, after having received all required regulatory approvals, the Company completed the acquisition of certain Spirit AeroSystems, Inc. businesses related mainly to the execution by Spirit of certain supply contracts with Airbus (collectively, the "Spirit Acquired Businesses").

Through this transaction, Airbus has taken full ownership of the following assets and operations, which constitute a business, under IFRS 3 : the site of Kinston, North Carolina, U.S. (A350 fuselage sections); the site of St. Nazaire, France (A350 fuselage sections); the site of Casablanca, Morocco (A321 and A220 components); the production of A220 pylons in Wichita, Kansas, U.S.; the production of A220 wings in Belfast, Northern Ireland; and the production of the A220 mid-fuselage in Belfast, Northern Ireland. Airbus also acquired the production of wing components for A320 and A350 in Prestwick, Scotland.

With this operation, Airbus aims to ensure stability of supply for its commercial aircraft programmes through a more sustainable way forward, both operationally and financially, for key Airbus work packages.

#### Settlement of pre-existing relationship

The transaction resulted in the deemed termination of the pre-existing manufacturing agreements between the Company and the Spirit Acquired Businesses. The Company recognised a non-cash gain of US\$ 856 million (€ 738 million) in other income. This gain represents the fair value of the pre-existing relationship, calculated as the net present value of favourable contractual conditions (relative to current market terms) that were effectively extinguished through the acquisition. The fair value of the pre-existing relationship has been measured by an independent expert.

#### Business combination

The following table summarises the allocation of the preliminary purchase price to the acquired assets and the assumed liabilities at the acquisition date:

	Total in € million	Total in US\$ million
Intangible assets <sup>(1)</sup>	74	87
Property, plant and equipment <sup>(2)</sup>	252	292
Inventories <sup>(3)</sup>	477	553
Trade receivables	135	157
Other assets	80	93
Cash and cash equivalents <sup>(4)</sup>	417	484
<b>Total assets acquired</b>	<b>1,435</b>	<b>1,666</b>
Trade liabilities	383	445
Other financial liabilities	17	20
Other liabilities	109	126
<b>Total liabilities assumed</b>	<b>509</b>	<b>591</b>
<b>Net assets assumed</b>	<b>926</b>	<b>1,075</b>
Consideration transferred <sup>(5)</sup>	1,129	1,311
<b>Goodwill/Preliminary gain on acquisition</b>	<b>203</b>	<b>236</b>

(1) Intangible assets mainly include the acquired technology which has been valued by an independent expert

(2) Property, plant & equipment mainly includes land, buildings, technical equipment and machinery

(3) Inventories mainly include work in progress and raw materials related to the A350 and A220 shipsets/programmes

(4) Cash and cash equivalents include the contribution of US\$ 439 million from Spirit Aerosystems, Inc. according to the definitive agreement the Company entered into on 28 April 2025.

(5) The total consideration is subject to adjustments and comprises (i) lines of credit (US\$ 382 million of which US\$ 300 million granted in 2025) and financial support previously granted (US\$ 72 million of which US\$ 35 million granted in 2025), (ii) cash consideration (US\$ 1) and (iii) effective settlement of the pre-existing favourable relationship (US\$ 856 million non-cash gain).

The purchase price allocation has not been completed by the date the Company's IFRS Consolidated Financial Statements have been approved for issuance. None of the goodwill recognised is expected to be deductible for income tax purposes. The Company continues to review information relating to events or circumstances existing at the acquisition date that could impact the fair value estimates. The one-year window for the completion of the purchase price allocation ("PPA") will end at the latest in December 2026. Transaction costs amounting to € 122 million were recorded in other expenses.

The acquisition has no impact on consolidated revenue due to the elimination of intercompany sales, and the contribution to net profit since acquisition was not material. Estimating pro-forma profit or loss is impracticable due to the fundamental shift in cost structure from 'buy' to 'make', which implies a negative impact on production costs that cannot be reliably modelled retrospectively.

In the fourth quarter of 2025, the acquisition triggered a revision of the projected cost structures for several Airbus programmes. The shift from contractual pricing ('buy') to the underlying internal production costs of the acquired operations ('make') resulted in an increase in the projected costs for these programmes. As a result of this reassessment, the Company recognised a total charge of € 749 million in cost of sales, comprising:

- An impairment of € 500 million related to existing A220 programme intangible assets (see "Note 19: Intangible Assets"); and
- An addition of € 249 million to provisions for onerous contracts, reflecting revised margins on future aircraft delivery contracts across the affected programmes.

Other subjects related to Spirit Acquired Businesses are described in the respective notes (see "– Note 31: Post-Employment Benefits")

## Other Acquisition and Disposal

On 23 October 2025, the Company, Leonardo and Thales announced the signature of a memorandum of understanding to create a leading European player in space. It aims to unite and enhance capabilities in space by combining the three respective activities in satellite and space systems manufacturing and space services. The Company will contribute with its Space Systems and Space Digital businesses, coming from Airbus Defence and Space. The project is expected to generate significant synergies, foster innovation, and deliver added value to customers, shareholders and employees. The new company could be operational in 2027, subject to regulatory approvals and satisfaction of other closing conditions. Ownership of the new company will be shared among the parent companies, with Airbus, Leonardo and Thales owning respectively 35%, 32.5% and 32.5% stakes. It will operate under joint control, with a balanced governance structure among shareholders. As of 31 December 2025, this transaction did not meet the criteria to be classified as held for sale.

On 7 November 2025, Satair, an Airbus company, entered into an agreement to acquire Unical Aviation Inc. ("Unical"), a global aircraft parts and components supplier of Used Serviceable Material ("USM") and its subsidiary ecube, a global expert in aircraft storage, disassembly, and transition services. The acquisition includes Unical's and ecube's six operational sites and offices across North America, Spain, and the United Kingdom, adding a strategic expansion to Satair Int's global footprint. The transaction is subject to the customary regulatory approvals and is expected to be finalised in the first half-year 2026.

## Assets and Disposal Groups Classified as Held for Sale

As of 31 December 2025, the Company continues intending to divest one of its subsidiaries. The assets and liabilities relating to this disposal are classified as held for sale for a net amount of € -19 million as of 31 December 2025. The transaction is expected to be closed in 2026.

## 9. Investments Accounted for under the Equity Method

<i>(In € million)</i>	<b>2025</b>	2024
Investments in joint ventures	1,907	1,979
Investments in associates	453	454
<b>Total</b>	<b>2,360</b>	<b>2,433</b>

Investments accounted for under the equity method decreased by € -73 million to € 2,360 million (2024: € 2,433 million). They mainly include the equity investments in ArianeGroup, MBDA and ATR GIE.

### 9.1. Investments in Joint Ventures

The joint ventures in which the Company holds an interest are structured in separate incorporated companies. Under joint arrangement agreements, unanimous consent is required from all parties to the agreement for all relevant activities. The Company and its partners have rights to the net assets of these entities through the terms of the contractual agreements.

The Company's interest in its joint ventures, accounted for under the equity method, is stated in aggregate in the following table:

<i>(In € million)</i>	2025	2024
<b>Carrying amount of the investments at 1 January</b>	<b>1,979</b>	<b>1,830</b>
New joint ventures	20	0
Share of result from continuing operations	250	293
Share of other comprehensive income	(23)	43
Dividends received during the year	(337)	(168)
Capital increase (decrease)	23	9
Change in consolidation	0	(19)
Others	(5)	(9)
<b>Carrying amount of the investments at 31 December</b>	<b>1,907</b>	<b>1,979</b>

The Company's individually material joint ventures are ArianeGroup, Les Mureaux (France), MBDA Holding S.A.S., Paris (France), and ATR GIE, Blagnac (France), as parent companies of their respective groups. These joint venture companies are not publicly listed.

**ArianeGroup** is a 50% joint venture between the Company and Safran. ArianeGroup inherits a rich portfolio of products and services, enabling it to deliver innovative and competitive solutions to numerous customers around the world.

The Company holds a 37.5% stake in **MBDA** which is a joint venture between the Company, BAE Systems and Leonardo. MBDA offers missile systems capabilities that cover the whole range of solutions for air dominance, ground-based air defence and maritime superiority, as well as advanced technological solutions for battlefield engagement.

**ATR GIE** manufactures advanced turboprop aircraft. It is a 50% joint venture between Leonardo and the Company. Both Leonardo and the Company provide airframes which are assembled by ATR GIE in France. The members of ATR GIE are legally entitled exclusively to the benefits and are liable for the commitments of the joint venture. ATR GIE is obliged to transfer its cash to each member of the joint venture.

The following table summarises financial information for ArianeGroup, MBDA and ATR GIE based on their Consolidated Financial Statements prepared in accordance with IFRS:

<i>(In € million)</i>	ArianeGroup		MBDA		ATR GIE	
	2025	2024	2025	2024	2025	2024
Revenue	2,561	2,475	5,777	4,913	1,077	1,101
Depreciation and amortisation	(33)	(143)	(241)	(193)	(3)	(7)
Interest income	38	35	214	266	0	0
Interest expense	(10)	(13)	(8)	(31)	0	0
Income tax result	(20)	(14)	(249)	(183)	(10)	(4)
Profit (loss) from continuing operations	6	3	578	588	0	(23)
Other comprehensive income	10	1	(31)	46	0	0
<b>Total comprehensive income (100%)</b>	<b>16</b>	<b>4</b>	<b>547</b>	<b>634</b>	<b>0</b>	<b>(23)</b>
Non-current assets	6,030	6,055	4,369	3,621	146	197
Current assets	6,411	7,153	14,898	12,766	676	742
<i>thereof cash and cash equivalents</i>	<i>1,453</i>	<i>1,523</i>	<i>7,379</i>	<i>6,125</i>	<i>17</i>	<i>30</i>
Non-current liabilities	1,117	1,289	664	88	116	84
<i>thereof non-current financial liabilities (excluding trade and other payables and provisions)</i>	<i>413</i>	<i>324</i>	<i>8</i>	<i>7</i>	<i>0</i>	<i>0</i>
Current liabilities	7,106	7,715	17,029	14,434	549	670
<i>thereof current financial liabilities (excluding trade and other payables and provisions)</i>	<i>167</i>	<i>76</i>	<i>979</i>	<i>741</i>	<i>0</i>	<i>0</i>
<b>Total equity (100%)</b>	<b>4,218</b>	<b>4,205</b>	<b>1,574</b>	<b>1,865</b>	<b>158</b>	<b>185</b>
Equity attributable to equity owners of the parent	4,211	4,220	1,574	1,865	158	185
Non-controlling interests	6	(15)	0	0	0	0

<i>(In € million)</i>	ArianeGroup		MBDA		ATR GIE	
	2025	2024	2025	2024	2025	2024
The Company's interest in equity on investee	2,106	2,109	590	699	79	93
Goodwill	244	244	282	282	0	0
PPA adjustments, net of tax	(1,519)	(1,728)	0	0	0	0
Contingent liability release adjustment	(218)	(36)	0	0	0	0
Fair value adjustments and modifications for differences in accounting policies	(36)	(81)	(8)	(8)	0	0
Elimination of downstream inventory	(64)	2	0	0	0	0
Other	2	0	0	0	0	0
<b>Carrying amount of the investments at 31 December</b>	<b>514</b>	<b>510</b>	<b>864</b>	<b>973</b>	<b>79</b>	<b>93</b>

The development of these investments is as follows:

<i>(In € million)</i>	ArianeGroup		MBDA		ATR GIE	
	2025	2024	2025	2024	2025	2024
<b>Carrying amount of the investments at 1 January</b>	<b>510</b>	<b>513</b>	<b>973</b>	<b>888</b>	<b>93</b>	<b>91</b>
Share of results from continuing operations	(1)	(3)	217	221	0	(12)
Share of other comprehensive income	5	0	(12)	17	(10)	24
Dividends received during the year	0	0	(314)	(153)	0	0
Capital increase/decrease	0	0	0	0	0	0
Changes in consolidation	0	0	0	0	0	0
Others	0	0	0	0	(4)	(10)
<b>Carrying amount of the investments at 31 December</b>	<b>514</b>	<b>510</b>	<b>864</b>	<b>973</b>	<b>79</b>	<b>93</b>

The Company's share of contingent liabilities and other commitments as of 31 December 2025 relating to MBDA is € 577million (2024: € 525 million).

## 9.2. Investments in Associates

The Company's interests in associates, accounted for under the equity method, are stated in aggregate in the following table:

<i>(In € million)</i>	2025	2024
<b>Carrying amount of the investments at 1 January</b>	<b>454</b>	<b>398</b>
New associates	0	17
Share of result from continuing operations	55	57
Share of other comprehensive income	(5)	24
Dividends received during the year	(53)	(28)
Capital increase (decrease)	4	0
Others	(2)	(14)
<b>Carrying amount of the investments at 31 December</b>	<b>453</b>	<b>454</b>

## 10. Related Party Transactions

<i>in € million</i>	Sales of goods and services and other income	Purchase of goods and services and other expense	Receivables due at 31 December	Liabilities due at 31 December	Loans granted/ Other receivables due at 31 December	Loans received/ Other liabilities due at 31 December
<b>2025</b>						
Total transactions with associates	167	222	95	39	87	-
Total transactions with joint ventures	3,166	505	1,438	1,389	0	3,059
<b>2024</b>						
Total transactions with associates	183	172	16	37	69	-
Total transactions with joint ventures	3,023	360	1,172	1,672	0	2,840

Transactions with unconsolidated subsidiaries are immaterial to the Company's Consolidated Financial Statements.

As of 31 December 2025, the Company granted guarantees of € 35 million to NHI Industries in France (2024: € 104 million).

For information regarding the funding of the Company's pension plans, which are considered as related parties, see "– Note 31: Post-Employment Benefits".

The information relative to compensation and benefits granted to Members of the Executive Committee and Board of Directors is disclosed in "– Note 33: Remuneration".

## 2.3. Segment Information

The Company operates in three reportable segments which reflect the internal organisational and management structure according to the nature of the products and services provided.

- **Airbus** — Development, manufacturing, marketing and sale of commercial jet passenger aircraft of more than 100 seats, freighter aircraft and regional turboprop aircraft and aircraft components; aircraft conversion and related services. It also includes the holding function of the Company and its bank activities.
- **Airbus Helicopters** — Development, manufacturing, marketing and sale of civil and military helicopters, uncrewed aerial systems and their related services.
- **Airbus Defence and Space** — Air Power design, development, delivery and support of crewed and uncrewed military air systems and their associated services. Space Systems design, development, delivery, and support of a broad range of civil and defence space systems for telecommunications, earth observations, navigation, science and orbital systems. Connected Intelligence provision of services around data processing from platforms, secure communication and cyber security. In addition, the main joint ventures design, develop, deliver, and support missile systems and space launcher systems.

## 11. Segment Information

The following tables present information with respect to the Company's business segments. As a rule, inter-segment transfers are carried out on an arm's length basis. Inter-segment sales predominantly take place between Airbus and Airbus Defence and Space and between Airbus Helicopters and Airbus. Consolidation effects are reported in the column "Eliminations".

The Company uses EBIT as a key indicator of its economic performance.

Business segment information for the year ended 31 December 2025 is as follows:

(In € million)	Airbus	Airbus Helicopters	Airbus Defence and Space	Eliminations	<b>Airbus Consolidated</b>
Total revenue	52,577	8,972	13,405	0	74,954
Inter-segment revenue	(1,111)	(353)	(70)	0	(1,534)
<b>Revenue</b>	<b>51,466</b>	<b>8,619</b>	<b>13,335</b>	<b>0</b>	<b>73,420</b>
<i>thereof:</i>					
<i>sales of goods at a point in time</i>	46,016	4,170	3,561	0	53,747
<i>sales of goods overtime</i>	1	742	5,465	0	6,208
<i>services, including sale of spare parts</i>	5,449	3,707	4,309	0	13,465
<b>Profit before financial result and income taxes (EBIT)</b>	<b>4,555</b>	<b>953</b>	<b>639</b>	<b>(65)</b>	<b>6,082</b>
<i>thereof:</i>					
<i>depreciation and amortisation</i>	(2,443)	(251)	(481)	42	(3,133)
<i>research and development expenses</i>	(2,537)	(346)	(269)	(1)	(3,153)
<i>share of profit from investments accounted for under the equity method</i>	24	1	280	0	305
<i>additions to other provisions <sup>(1)</sup></i>	(939)	(324)	(1,029)	(2)	(2,294)
Interest result					(60)
Other financial result					328
Income taxes					(1,390)
<b>Profit for the period</b>					<b>4,960</b>

(1) See “– Note 24: Provisions, Contingent Assets and Contingent Liabilities”.

Business segment information for the year ended 31 December 2024 is as follows:

(In € million)	Airbus	Airbus Helicopters	Airbus Defence and Space	Eliminations	<b>Airbus Consolidated</b>
Total revenue	50,646	7,941	12,082	0	70,669
Inter-segment revenue	(1,007)	(345)	(87)	0	(1,439)
<b>Revenue</b>	<b>49,639</b>	<b>7,596</b>	<b>11,995</b>	<b>0</b>	<b>69,230</b>
<i>thereof:</i>					
<i>sales of goods at a point in time</i>	44,630	3,452	3,866	0	51,948
<i>sales of goods overtime</i>	2	648	4,113	0	4,763
<i>services, including sale of spare parts</i>	5,007	3,496	4,016	0	12,519
<b>Profit before financial result and income taxes (EBIT)</b>	<b>5,133</b>	<b>818</b>	<b>(656)</b>	<b>9</b>	<b>5,304</b>
<i>thereof:</i>					
<i>depreciation and amortisation</i>	(1,640)	(215)	(998)	0	(2,853)
<i>research and development expenses</i>	(2,676)	(338)	(276)	40	(3,250)
<i>share of profit from investments accounted for under the equity method</i>	65	5	280	0	350
<i>additions to other provisions <sup>(1)</sup></i>	(807)	(586)	(1,708)	10	(3,091)
Interest result					(98)
Other financial result					219
Income taxes					(1,347)
<b>Profit / Loss for the period</b>					<b>4,078</b>

(1) See “– Note 24: Provisions, Contingent Assets and Contingent Liabilities”.

- **Airbus EBIT** decreased by € -578 million to € 4,555 million (2024: € 5,133 million). In 2025, this is reflecting higher deliveries of 793 aircraft (2024: 766 deliveries) as well as growth in services businesses and lower R&D expenses partly offset by negative foreign exchange impacts. It also includes a negative impact related to the acquisition of certain Spirit Aerosystems, Inc. businesses with an impairment of € -500 million of existing A220 programme assets, € -249 million reflecting the provisions for onerous contracts and € -122 million due to transaction costs partly offset by € +738 million related to the settlement of pre-existing relationship (see “Note 8 – Acquisitions and Disposals”).
- **Airbus Helicopters EBIT** increased by € +135 million to € 953 million (2024: € 818 million). This is mainly due to higher deliveries and growth in services businesses.
- **Airbus Defence & Space EBIT** increased by € +1,295 million to € 639 million (2024: € -656 million). In 2024, it was negatively impacted by a charge of € -1.3 billion related to the estimates at completion (“EAC”) update of certain telecommunications, navigation and observation programmes.  
In 2025, it benefitted from higher volume and improved profitability partly offset by a charge of € -0.1 billion related to the associated costs of the adaptation plan announced in 2024.

In 2025, the Company delivered seven A400M in line with contractual commitment.

A contract amendment was signed with OCCAR in the fourth quarter 2025 to advance seven deliveries for France and Spain and to further increase the visibility the Company has on the programme's production.

In light of uncertainties regarding the level of aircraft orders, Airbus continues to assess the potential impact on the programme's manufacturing activities. Risks on the qualification of technical capabilities and associated costs remain stable.

<b>Segment capital expenditure</b>	31 December	
<i>(In € million)</i>	<b>2025</b>	2024
Airbus	3,037	2,737
Airbus Helicopters	297	269
Airbus Defence and Space	630	663
Eliminations	0	0
<b>Total capital expenditure <sup>(1)</sup></b>	<b>3,964</b>	<b>3,669</b>

(1) Excluding expenditure leased assets

<b>Segment assets</b>	31 December	
<i>(In € million)</i>	<b>2025</b>	2024
Airbus	82,218	76,641
Airbus Helicopters	14,404	13,733
Airbus Defence and Space	23,507	22,582
Eliminations	(14,822)	(14,836)
<b>Total segment assets</b>	<b>105,307</b>	<b>98,120</b>
<b>Unallocated</b>		
Deferred and current tax assets	2,351	4,168
Securities	13,090	11,861
Cash and cash equivalents	14,128	15,003
Assets classified as held for sale	63	61
<b>Total assets</b>	<b>134,939</b>	<b>129,213</b>

Revenue by geographical areas is disclosed in “– Note 12: Revenue and Gross Margin”. Property, plant and equipment by geographical areas is disclosed in “– Note 20: Property, Plant and Equipment”.

Segment order backlog	31 December			
	2025		2024	
	(In € million)	(in %)	(In € million)	(in %)
Airbus	539,693	86	558,925	89
Airbus Helicopters	29,028	5	24,064	4
Airbus Defence and Space	50,771	8	46,803	7
Eliminations	(668)	0	(875)	0
<b>Total</b>	<b>618,824</b>	<b>100</b>	<b>628,917</b>	<b>100</b>

As of 31 December 2025, the total backlog represents the aggregate amount of the transaction price allocated to the unsatisfied and partially unsatisfied performance obligations to the Company's customers. Backlog commitments are relative to the Company's enforceable contracts with its customers where it is probable that the consideration will be collected. As a result, contractual rebates, engine concessions, and variable considerations are taken into consideration for measurement. Contracts stipulated in a currency different from the presentation currency are translated to euro using the spot rate as of 31 December 2025 and 2024 respectively. Adjustments to the value of the backlog could result from changes in the transaction price.

Order backlog evolution	31 December	
	2025	2024
(In € million)		
Opening order backlog of the period	628,917	553,893
Net order intake	123,261	103,509
Revenues	(73,420)	(69,230)
Others <sup>(1)</sup>	(59,934)	40,745
<b>Total</b>	<b>618,824</b>	<b>628,917</b>

(1) Others are mainly reflecting adjustments related to FX revaluation. It also includes assessment of the recoverability and price adjustments.

**Order backlog** valued at € 619 billion at the end of 2025 (2024: € 629 billion) with a net order intake amounting to € 123.3 billion (2024: € 103.5 billion), a revenue of € 73.4 billion (2024: € 69.2 billion) and adjustments mainly reflecting foreign exchange revaluation amounting to € -59.9 billion (2024: € 40.7 billion). The decrease mainly reflects the weakening of the US dollar at a spot rate of 1.18 US\$/€ (2024: 1.04 US\$/€) partly offset by a book to bill above one.

In Airbus, total gross commercial aircraft orders amount to 1000 units (2024: 878 units) with net orders of 889 aircraft after cancellations (2024: 826 aircraft) and total deliveries amount to 793 units (2024: 766 units) as of 31 December 2025.

The backlog will mainly be released into revenue over a period of eight years with approximately 10% of the Airbus backlog in units expected to be converted into revenues in 2026.

## 2.4. Airbus Performance

## 12. Revenue and Gross Margin

**Revenue** increased by € +4,190 million to € 73,420 million (2024: € 69,230 million). The increase is mainly driven by higher aircraft deliveries of 793 aircraft (2024: 766 deliveries) and higher helicopter deliveries of 392 helicopters (2024: 361 helicopters). It also reflects higher volume in Airbus Defence and Space businesses as well as growth in services across the Company's businesses.

Revenue by geographical areas based on the location of the customer is as follows:

(In € million)	2025	2024
Europe	29,960	27,804
Asia-Pacific	20,534	17,769
North America	12,956	16,430
Middle East	6,637	3,101
Latin America	1,998	1,723
Other countries	1,335	2,403
<b>Total</b>	<b>73,420</b>	<b>69,230</b>

The **gross margin** increased by € +292 million to € 10,967 million (2024: € 10,675 million) with the gross margin rate decreasing to 14.9% (2024: 15.4%).

In 2024, the gross margin was negatively impacted by a charge related to the estimates at completion (“EAC”) update of certain telecommunications, navigation and observation programmes.

In 2025, the impact is mainly driven by higher volumes across the Company’s businesses partly offset by negative foreign exchange impacts as well as the acquisition of certain Spirit Aerosystems, Inc. businesses with an impairment of € -500 million related to existing A220 programme and an addition of € -249 million to provisions for onerous contracts (see “Note 8 – Acquisitions and Disposals”).

### 13. Research and Development Expenses

**Research and development expenses** decreased by € -97 million to € 3,153 million compared to € 3,250 million in 2024. It is notably due to the improvement programme launched in commercial aircraft businesses in the second half-year 2024 and continued in 2025, designed to focus on priorities.

**Research and development expenses** mainly reflect the development of latest generation commercial aircraft programmes and activities to prepare technologies of the future.

### 14. Other Income and Other Expenses

**Other income** increased by € +676 million to € 979 million compared to € 303 million in 2024 mainly due to the settlement of the pre-existing manufacturing agreements between the Company and Spirit Acquired Businesses of € +738 million (see “Note 8 – Acquisitions and Disposals”). In 2024, **other income** was positively impacted by a gain of € +51 million related to the step-up of the previously held equity interest at fair value in Airbus OneWeb Satellites.

**Other expenses** increased by € 291 million to € -488 million compared to € -197 million in 2024 mainly due to the restructuring provision related to the Airbus Defence and Space adaptation plan announced in 2024 and recorded in 2025 as well as transaction costs of € -122 million related to the Spirit Acquired Businesses (see “Note 8 – Acquisitions and Disposals”).

### 15. Share of Profit from Investments Accounted for under the Equity Method and Other Income from Investments

<i>(In € million)</i>	2025	2024
Share of profit from investments in joint ventures	250	293
Share of profit from investments in associates	55	57
<b>Share of profit from investments accounted for under the equity method</b>	<b>305</b>	<b>350</b>
<b>Other income from investments</b>	<b>50</b>	<b>44</b>

**Share of profit from investments under the equity method** and **other income from investments** decreased by € -39 million to € 355 million compared to € 394 million in 2024, mainly linked to lower share of result from the Company’s joint ventures (see “Note 9.1 – Investments in Joint Ventures”).

## 16. Total Financial Result

**Interest income** derived from the Company's asset management and lending activities is recognised as interest accrues, using the effective interest rate method.

<i>(In € million)</i>	<b>2025</b>	2024
Interest income	710	802
Interest expense	(770)	(900)
<i>thereof Interests on European Governments' refundable advances</i>	<i>(140)</i>	<i>(172)</i>
<b>Total interest result</b>	<b>(60)</b>	<b>(98)</b>
Change in fair value measurement of financial instruments	235	(190)
Foreign exchange translations on monetary items	(646)	272
Unwinding of discounted provisions	22	1
Others <sup>(1)</sup>	717	136
<b>Total other financial result</b>	<b>328</b>	<b>219</b>
<b>Total</b>	<b>268</b>	<b>121</b>

(1) "Others" mainly include gains (losses) from the remeasurement of equity investments largely due to Dassault Aviation investment amounting to € 634 million (2024: € 149 million) (see "– Note 21: Other Investments and Other Long-Term Financial Assets").

**Total financial result** increased by € +147 million to € 268 million compared to € 121 million in 2024. The financial result mainly reflects gains from the remeasurement of equity investments and from other financial instruments, partly offset by negative foreign exchange effects on U.S. dollar cash balances.

## 17. Income Taxes

The expense for income taxes is comprised of the following:

<i>(In € million)</i>	<b>2025</b>	2024
Current tax expense	(1,001)	(1,081)
<i>thereof global minimum top-up tax</i>	<i>(1)</i>	<i>(1)</i>
Deferred tax expense	(389)	(266)
<b>Total</b>	<b>(1,390)</b>	<b>(1,347)</b>

The Company is subject to the global minimum top-up tax under Pillar Two tax legislation. It recognised a current tax expense of € 1 million related to the top-up tax (2024: € 1 million) which is levied on the Company.

The Company has applied a temporary mandatory relief from deferred tax accounting for the impacts of the top-up tax and accounts for it as a current tax when it is incurred.

Main income tax rates and main changes impacting the Company:

<i>(Rate in %)</i>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>&gt; 2027</b>
Netherlands	25.80	25.80	25.80	25.80
France <sup>(1)</sup>	25.83	25.83	25.83	25.83
Germany <sup>(2)</sup>	30.00	30.00	30.00	30.00
Spain	25.00	25.00	25.00	25.00
UK	25.00	25.00	25.00	25.00

(1) France's 2025 finance bill included an exceptional surtax on corporate income tax for companies with a turnover greater than € 3 billion for the fiscal year ending on 31 December 2025. France's 2026 finance bill has been enacted in February 2026 also includes an exceptional surtax on corporate income tax for companies with a turnover greater than € 1.5 billion for the fiscal year ending on 31 December 2026.

(2) Germany has implemented a linear decrease in income tax rate, based on a pattern of 1 point decrease per year, from 29% in 2028 down to 25% in 2032.

The following table shows a reconciliation from the theoretical income tax (expense) using the Dutch corporate tax rate to the reported income tax (expense):

<i>(In € million)</i>	<b>2025</b>	2024
Profit before income taxes	6,350	5,425
Corporate income tax rate	25.80%	25.80%
Expected (expense) for income taxes	(1,638)	(1,400)
Effects from tax rate differentials / Change of tax rate	(34)	(81)
Capital gains and losses on disposals / mergers	31	(5)
Income from investment and associates	54	104
Tax credit	33	38
Change in valuation allowances	75	(8)
Tax contingencies	51	(138)
Other	38	143
<b>Reported tax (expense)</b>	<b>(1,390)</b>	<b>(1,347)</b>

The income tax expense amounts to € -1,390 million (2024: € -1,347 million) and corresponds to an effective income tax rate of 21.9%. It reflects positive impacts from the revaluation of certain equity investments and from the pre-existing relationship with Spirit Aerosystems Inc. not subject to income tax, partially offset by the negative effects of the French surtax and the deferred tax assets impairments. As of 31 December 2025, the French surtax expense amounted to € 0.2 billion.

As the Company controls the timing of the reversal of temporary differences associated with its subsidiaries (usually referred to as “outside basis differences”) arising from yet undistributed profits and changes in foreign exchange rates, it does not recognise a deferred tax liability. For temporary differences arising from investments in associates the Company recognises deferred tax liabilities. The rate used reflects the assumptions that these differences will be recovered from dividend distribution unless a management resolution for the divestment of the investment exists at the closing date. For joint ventures, the Company assesses its ability to control the distribution of dividends based on existing shareholder agreements and recognises deferred tax liabilities accordingly.

As of 31 December 2025, the aggregate amount of temporary differences associated with investments in subsidiaries, branches and associates and interests in joint arrangements, for which deferred tax liabilities have not been recognised, amounts to € 274 million (2024: € 244 million).

Deferred taxes on net operating losses (“NOLs”), trade tax loss carry forwards and tax credit carry forwards are:

<i>(In € million)</i>	France	Germany	Spain	UK	Other countries	<b>31 December 2025</b>	31 December 2024
NOL	101	1,832	107	1,408	5,248	8,696	8,602
Tax credit carry forwards	0	0	264	0	14	278	322
<b>Tax effect</b>	<b>26</b>	<b>675</b>	<b>291</b>	<b>353</b>	<b>1,341</b>	<b>2,686</b>	<b>2,525</b>
Valuation allowances	(25)	(2)	(190)	(83)	(1,277)	(1,577)	(1,945)
<b>Deferred tax assets on NOLs and tax credit carry forwards</b>	<b>1</b>	<b>673</b>	<b>101</b>	<b>270</b>	<b>64</b>	<b>1,109</b>	<b>580</b>

NOLs, capital losses and trade tax loss carry forwards are indefinitely usable under certain restrictions in France, Germany, the UK and Spain. They are usable for 20 years in Canada. In Spain, R&D tax credit carry forwards will expire after 18 years.

Roll forward of deferred tax:

<i>(In € million)</i>	<b>2025</b>	2024
<b>Net deferred tax assets at 1 January</b>	<b>3,234</b>	<b>3,087</b>
Deferred tax expense in income statement	(389)	(266)
Deferred tax recognised directly in OCI	(1,519)	485
Deferred tax on remeasurement of the net defined benefit pension plans	168	(136)
Others	(114)	64
<b>Net deferred tax assets at 31 December</b>	<b>1,380</b>	<b>3,234</b>

Details of deferred tax recognised cumulatively in other comprehensive income are as follows:

<i>(In € million)</i>	2025	2024
Financial assets at fair value through OCI	(29)	(20)
Cash flow hedges	234	1,746
Deferred tax on remeasurement of the net defined benefit pension plans	1,598	1,430
<b>Total</b>	<b>1,803</b>	<b>3,156</b>

Deferred income taxes as of 31 December 2025 are related to the following assets and liabilities:

<i>(In € million)</i>	1 January 2025	Other movements		Movement through income statement		31 December 2025
	Deferred tax assets (liabilities)	OCI / IAS 19	Others <sup>(1)</sup>	R&D tax credits	Deferred tax benefit (expense)	Deferred tax assets (liabilities)
Intangible assets	(412)	0	1,260	0	(318)	530
Property, plant and equipment	(240)	0	307	0	31	98
Investments and other long-term financial assets	1,843	(1)	(495)	0	(485)	862
Inventories	2,871	0	(63)	0	(259)	2,549
Receivables and other assets	(3,641)	(22)	1,041	0	(844)	(3,466)
Prepaid expenses	(3)	0	(7)	0	7	(3)
Provisions for retirement plans	(592)	190	(121)	0	(162)	(685)
Other provisions	234	0	613	0	300	1,147
Liabilities	2,741	(1,425)	(1,512)	0	55	(141)
Deferred income	(186)	0	(31)	0	(19)	(236)
NOLs and tax credit carry forwards	2,525	0	(1,613)	136	1,636	2,684
<b>Deferred tax assets (liabilities) before offsetting</b>	<b>5,140</b>	<b>(1,258)</b>	<b>(621)</b>	<b>136</b>	<b>(58)</b>	<b>3,339</b>
Valuation allowances on deferred tax assets	(1,906)	(51)	511	(182)	(331)	(1,959)
<b>Net deferred tax assets (liabilities)</b>	<b>3,234</b>	<b>(1,309)</b>	<b>(110)</b>	<b>(46)</b>	<b>(389)</b>	<b>1,380</b>

(1) "Others" mainly comprises changes in the consolidation scope and foreign exchange rate effects.

Deferred income taxes as of 31 December 2024 are related to the following assets and liabilities:

<i>(In € million)</i>	1 January 2024	Other movements		Movement through income statement		31 December 2024
	Deferred tax assets (liabilities)	OCI / IAS 19	Others <sup>(1)</sup>	R&D tax credits	Deferred tax benefit (expense)	Deferred tax assets (liabilities)
Intangible assets	(437)	0	(32)	0	57	(412)
Property, plant and equipment	(104)	0	8	0	(144)	(240)
Investments and other long-term financial assets	1,697	0	33	0	113	1,843
Inventories	3,185	0	3	0	(317)	2,871
Receivables and other assets	(1,665)	(24)	111	0	(2,063)	(3,641)
Prepaid expenses	(1)	0	0	0	(2)	(3)
Provisions for retirement plans	(364)	(186)	(5)	0	(37)	(592)
Other provisions	116	0	111	0	7	234
Liabilities	167	469	(134)	0	2,239	2,741
Deferred income	(184)	0	0	0	(2)	(186)
NOLs and tax credit carry forwards	2,548	0	107	(19)	(111)	2,525
<b>Deferred tax assets (liabilities) before offsetting</b>	<b>4,958</b>	<b>259</b>	<b>200</b>	<b>(19)</b>	<b>(258)</b>	<b>5,140</b>
Valuation allowances on deferred tax assets	(1,871)	90	(126)	9	(8)	(1,906)
<b>Net deferred tax assets (liabilities)</b>	<b>3,087</b>	<b>349</b>	<b>74</b>	<b>(10)</b>	<b>(266)</b>	<b>3,234</b>

(1) "Others" mainly comprises changes in the consolidation scope and foreign exchange rate effects.

## 18. Earnings per share

	2025	2024
Profit for the period attributable to equity owners of the parent (Net income)	€ 5,221 million	€ 4,232 million
Weighted average number of ordinary shares	789,573,213	789,961,671
<b>Basic earnings per share</b>	<b>€ 6.61</b>	<b>€ 5.36</b>

**Diluted earnings per share** – The Company's dilutive potential ordinary shares are equity-settled Performance Shares relating to Long-Term Incentive "LTI" plans.

In 2025, a total of 1,318,915 equity-settled Performance Shares was considered in the calculation of diluted earnings per share. LTI 2025 plan has been excluded from the calculation because of its antidilutive effect.

	2025	2024
Profit for the period attributable to equity owners of the parent (Net income), adjusted for diluted calculation	€ 5,221 million	€ 4,232 million
Weighted average number of ordinary shares (diluted)	790,892,128	790,991,077
<b>Diluted earnings per share</b>	<b>€ 6.60</b>	<b>€ 5.35</b>

## 2.5. Operational Assets and Liabilities

## 19. Intangible Assets

**Intangible assets** comprise (i) goodwill (see "– Note 7: Scope of Consolidation", see "– Note 8: Acquisitions and Disposals"), (ii) capitalised development costs (see "– Note 4: Material Accounting Policies") and (iii) other intangible assets, e.g. internally developed software and acquired intangible assets.

Intangible assets with finite useful lives are generally amortised on a straight-line basis over their respective estimated useful lives (three to ten years) to their estimated residual values.

Intangible assets as of 31 December 2025 and 2024 comprise the following:

(In € million)	31 December 2025			31 December 2024		
	Gross amount	Amortisation / Impairment	Net book value	Gross amount	Amortisation / Impairment	Net book value
Goodwill	14,598	(1,042)	13,556	14,494	(1,045)	13,449
Capitalised development costs	3,927	(2,137)	1,790	3,631	(2,000)	1,631
Other intangible assets	5,508	(4,007)	1,501	5,630	(3,531)	2,099
<b>Total</b>	<b>24,033</b>	<b>(7,186)</b>	<b>16,847</b>	<b>23,755</b>	<b>(6,576)</b>	<b>17,179</b>

### Net Book Value

(In € million)	Balance at 1 January 2025	Exchange differences	Additions	Changes in consolidation scope	Reclassification	Disposals	Amortisation / Impairment	Balance at 31 December 2025
Goodwill	13,449	(31)	0	203	(53)	(12)	0	13,556
Capitalised development costs	1,631	(19)	356	0	(10)	0	(168)	1,790
Other intangible assets	2,099	(169)	189	65	97	(7)	(773)	1,501
<b>Total</b>	<b>17,179</b>	<b>(219)</b>	<b>545</b>	<b>268</b>	<b>34</b>	<b>(19)</b>	<b>(941)</b>	<b>16,847</b>

<i>(In € million)</i>	Balance at 1 January 2024	Exchange differences	Additions	Changes in consolidation scope	Reclassi- fication	Disposals	Amortisation / Impairment	<b>Balance at 31 December 2024</b>
Goodwill	13,141	26	199	83	0	0	0	13,449
Capitalised development costs	1,706	21	450	0	11	(1)	(556)	1,631
Other intangible assets	2,082	89	190	70	9	(18)	(323)	2,099
<b>Total</b>	<b>16,929</b>	<b>136</b>	<b>839</b>	<b>153</b>	<b>20</b>	<b>(19)</b>	<b>(879)</b>	<b>17,179</b>

**Intangible assets** decreased by €-332 million to € 16,847 million (2024: € 17,179 million). Intangible assets mainly relate to goodwill of € 13,556 million (2024: € 13,449 million). Based on management's best estimate, there is no impact on the useful life of capitalised development costs resulting from the Company's journey towards sustainable aerospace (see "– Note 3: Climate-related Impacts").

### Capitalised Development Costs

The Company has capitalised development costs in the amount of € 1,790 million as of 31 December 2025 (2024: € 1,631 million), for Airbus programmes (€ 1,266 million), Airbus Defence and Space (€ 265 million) and Airbus Helicopters (€ 259 million).

### Impairment Tests

Each year the Company assesses whether there is an indication that a non-financial asset or a cash generating unit ("CGU") to which the asset belongs may be impaired. In addition, intangible assets with an indefinite useful life, intangible assets not yet available for use and goodwill are tested for impairment annually, irrespective of whether there is any indication for impairment. An impairment loss is recognised in the amount by which the asset's carrying amount exceeds its recoverable amount. For the purpose of impairment testing, any goodwill is allocated to the CGU or group of CGUs in a way that reflects the way goodwill is monitored for internal management purposes.

The discounted cash flow method is used to determine the recoverable amount of a CGU or the group of CGUs to which goodwill is allocated. The discounted cash flow method is particularly sensitive to the selected discount rates and estimates of future cash flows by management. Discount rates are based on the weighted average cost of capital ("WACC") for a CGU or the groups of CGUs. The discount rates are calculated based on a risk-free rate of interest and a market risk premium. In addition, the discount rates reflect the current market assessment of the risks specific to each group of CGUs by taking into account specific peer group information on beta factors, leverage and cost of debt. Consequently, slight changes to these elements can materially affect the resulting valuation and therefore the amount of a potential impairment charge.

These estimates are influenced by several assumptions including the growth rate of CGUs used in the computation of the terminal value, the increase of deliveries in the coming years, the availability and composition of future defence and institutional budgets, and foreign exchange fluctuations or implications arising from the volatility of capital markets. Cash flow projections take into account past experience and represent management's best estimate of future developments which align with the Company's climate-related ambitions.

The Company tested the intangible assets for which an indicator of impairment was identified. In particular, the Company tested the intangible assets associated with space programmes and no material impairment was recorded.

With regard to certain aircraft programmes, as of 31 December 2025, the Company recognised an impairment charge of € -500 million related to the existing A220 programme assets (acquired technology). The impairment was primarily triggered by significant updates to the programme's long-term business case.

The recoverable amount of the tested assets was determined using a value in use methodology.

Cash flow projections used for the impairment testing are mainly impacted by the acquisition of certain Spirit Aerosystems businesses with a revision on the projected costs of production (see "Note 8 – Acquisitions and Disposals") and the A220 updated production rate trajectory. The valuation is sensitive to unit cost escalations, trade tariffs, and market capture (e.g. a 1% variation of the unit costs or of the WACC would result in approximately € 0.1 billion impact on the recoverable amount). Cash flows are discounted using a pre-tax WACC of 11.2%.

A shift toward a low market outlook, e.g. potentially driven by challenges in engine durability enhancement or by regional demand shifts, would result in further material impairment. Conversely, achieving an optimistic market outlook could lead to a partial or full reversal of the impairment. Such a recovery is contingent upon successfully capturing emerging markets, securing political support, and achieving performance enablers.

As of 31 December 2025 and 2024, goodwill was allocated to CGUs or group of CGUs and is summarised in the following schedule:

<i>(In € million)</i>	Airbus	Airbus Helicopters	Airbus Defence and Space	Eliminations	<b>Consolidated Airbus</b>
<b>Goodwill as of 31 December 2025</b>	<b>11,002</b>	<b>242</b>	<b>2,312</b>	<b>0</b>	<b>13,556</b>
Goodwill as of 31 December 2024	10,824	307	2,318	0	13,449

The goodwill mainly relates to the creation of the Company in 2000 and the Airbus Combination in 2001.

The annual impairment tests performed in 2025 led to no impairment charge.

The Company performed sensitivity tests in order to confirm the recoverability of its long-lived assets, and no reasonably possible changes in the main assumptions used would cause the value in use of the goodwill to fall below its carrying value.

## General Assumptions Applied in the Planning Process

The basis for determining the recoverable amount is the value in use of the CGUs.

Cash flow projections used for the impairment testing are based on both the operative planning and management's best estimates over the long-term horizon, including climate-related considerations. It incorporates the decarbonisation levers in its assumptions. *For more information about the transition plan and the decarbonisation levers, please refer to section 6.2.1.2 Transition plan for climate change mitigation (E1.1) in the Sustainability Statement*

The operative planning, is based on the following key assumptions which are relevant for all CGUs:

- increase of expected future labour expenses of 3.5% for 2026 including an inflation rate of 3.5%;
- future interest rates projected per geographical market, for the European Monetary Union, the UK and the US;
- future exchange rate of 1.20 US\$/€ for 2026 to convert in euro the portion of future US dollar which is not hedged (see "– Note 37: Financial Instruments").

General economic data derived from external macroeconomic and financial studies have been used to derive the general key assumptions.

In addition to these general planning assumptions, the following additional CGU specific assumptions, which represent management's current best assessment as of the date of these Consolidated Financial Statements, have been applied.

### Airbus

- The planning takes into account both the current market conditions and Airbus' production rate, and includes management's best estimates of the progressive increase in aircraft deliveries over the operative planning period;
- The period beyond the operative plan horizon was considered through 10 years long-term projections and a terminal value with a perpetual growth rate of 2.6% (2024: 2.6%).
- Cash flows are discounted using a euro weighted pre-tax WACC of 11.9% (2024: 12.6%).

### Airbus Helicopters

- The planning takes into account the evolution of programmes based upon the current backlog and an assessment of order intake for platforms and services;
- Long-term commercial assumptions in respect of market share, deliveries and market value are based on the latest helicopter market forecast. According to market forecasts, around 7,650 Civil and Parapublic helicopters and approximately 6,000 Military helicopters are expected to be delivered globally over the next 10 years;
- In the absence of long-term financial reference, expected cash flows generated beyond the planning horizon are considered through a terminal value with a perpetual growth rate of 1.0% (2024: 1.0%);
- Cash flows are discounted using a euro weighted pre-tax WACC of 9.8% (2024: 11.3%).

### Airbus Defence and Space

- Overall the defence and space markets are expected to have growth during the period of the operative planning horizon;
- Business growth is underpinned by growing defence and space opportunities. Underlying performance is improved by focusing on project delivery, cost control and efficiency;
- In the absence of long-term financial reference, expected cash flows generated beyond the planning horizon are considered through a terminal value, with a perpetual growth rate of 1.0% (2024: 1.0%);
- Cash flows are discounted using a euro weighted pre-tax WACC of 9.1% (2024: 10.3%).

## 20. Property, Plant and Equipment

**Property, plant and equipment** is valued at acquisition or manufacturing costs less accumulated depreciation and impairment losses. Items of property, plant and equipment are generally depreciated on a straight-line basis. The following useful lives are assumed:

Buildings	10 to 50 years
Site improvements	6 to 30 years
Technical equipment and machinery	2 to 20 years
Jigs and tools <sup>(1)</sup>	5 years
Other equipment, factory and office equipment	2 to 10 years

(1) If more appropriate, jigs and tools are depreciated using the number of production or similar units expected to be obtained from the tools (sum-of-the-units method).

Property, plant and equipment as of 31 December 2025 and 2024 comprises the following:

(In € million)	31 December 2025			31 December 2024		
	Gross amount	Depreciation / Impairment	Net book value	Gross amount	Depreciation / Impairment	Net book value
Land, leasehold improvements and buildings, including buildings on land owned by others	11,774	(6,222)	5,552	11,222	(5,822)	5,400
Technical equipment and machinery	25,109	(17,592)	7,517	23,599	(16,488)	7,111
Other equipment, factory and office equipment <sup>(1)</sup>	4,158	(3,202)	956	4,038	(3,103)	935
Construction in progress	4,316	-	4,316	3,646	0	3,646
Right-of-use assets <sup>(2)</sup>	3,725	(1,173)	2,552	3,037	(1,017)	2,020
<b>Total</b>	<b>49,082</b>	<b>(28,189)</b>	<b>20,893</b>	<b>45,542</b>	<b>(26,430)</b>	<b>19,112</b>

(1) Includes the net book value of aircraft under operating lease (see “– Note 27: Sales Financing Transactions”).

(2) The net book value of Land and Buildings under Right-of-use assets amounts to € 2,410 million.

### Net Book Value

(In € million)	Balance at 1 January 2025	Exchange differences	Additions	Changes in consolidation scope	Reclassification	Disposals	Depreciation / Impairment	Balance at 31 December 2025
Land, leasehold improvements and buildings, including buildings on land owned by others	5,400	(74)	82	89	442	(42)	(345)	5,552
Technical equipment and machinery	7,111	(142)	531	163	1,159	(38)	(1,267)	7,517
Other equipment, factory and office equipment	935	(21)	200	(3)	129	(66)	(218)	956
Construction in progress	3,646	(76)	2,625	6	(1,843)	(42)	0	4,316
Right-of-use assets	2,020	(128)	942	19	(18)	(29)	(254)	2,552
<b>Total</b>	<b>19,112</b>	<b>(441)</b>	<b>4,380</b>	<b>274</b>	<b>(131)</b>	<b>(217)</b>	<b>(2,084)</b>	<b>20,893</b>

<i>(In € million)</i>	Balance at 1 January 2024	Exchange differences	Additions	Changes in consolidation scope	Reclassi- fication	Disposals	Depreciation / Impairment	<b>Balance at 31 December 2024</b>
Land, leasehold improvements and buildings, including buildings on land owned by others	5,165	42	338	63	139	(6)	(341)	5,400
Technical equipment and machinery	6,829	79	462	(2)	1,048	(47)	(1,258)	7,111
Other equipment, factory and office equipment	847	12	220	23	105	(71)	(201)	935
Construction in progress	2,720	34	2,206	15	(1,305)	(24)	0	3,646
Right-of-use assets	1,641	52	438	45	191	(117)	(230)	2,020
<b>Total</b>	<b>17,201</b>	<b>219</b>	<b>3,664</b>	<b>144</b>	<b>178</b>	<b>(265)</b>	<b>(2,030)</b>	<b>19,112</b>

**Property, plant and equipment** increased by € +1,781 million to €20,893 million (2024: €19,112 million). Property, plant and equipment include right-of-use assets for an amount of €2,552 million as of 31 December 2025 (2024: €2,020 million).

For details on assets related to lease arrangements on sales financing, see “– Note 27: Sales Financing Transactions”.

### Property, Plant and Equipment by Geographical Areas

<i>(In € million)</i>	31 December	
	<b>2025</b>	2024
France	8,673	8,654
Germany	5,621	4,700
UK	1,778	1,692
Spain	1,384	1,337
United States	1,968	1,370
Canada	466	504
Other countries	1,003	855
<b>Total</b>	<b>20,893</b>	<b>19,112</b>

### The Company as lessee

The Company leases mainly real estate assets, cars and equipment (such as land, warehouses, storage facilities and offices).

Short-term leases and leases of low-value assets refer mainly to IT equipment (e.g. printers, laptops and mobile phones) and other equipment.

The Company incurred interest expense on lease liabilities of €80 million. The expense in relation to short-term and low-value assets is insignificant.

There are no significant variable lease payments included in the Company's lease arrangements.

The discount rate used to determine the right-of-use asset and the lease liability for each country and leased asset is calculated based on the incremental borrowing rate at inception of the lease. The Company calculated the rate applicable to each lease contract on the basis of the lease duration.

The maturity analysis of lease liabilities, based on contractual undiscounted cash flows is shown in “– Note 37.1: Financial Risk Management”.

### Real estate leases

The Company leases land and buildings mainly for its operational business warehouses including logistic facilities, offices, production halls and laboratories. The major leases are located in France, Germany, the US, Canada and China. As lease contracts are negotiated on an individual basis, lease terms contain a wide range of different terms and conditions. Leases are typically made for a fixed period of 3-25 years and may include extension, termination and other options, which provide operational flexibility to the Company.

### Vehicle leases

The Company leases cars for management and other functions. Vehicle leases typically run for an average period of three years and do not provide renewal options.

### Other leases

The Company also leases IT equipment, machinery and other equipment that combined are insignificant to the total leased asset portfolio.

### Off-Balance Sheet Commitments

**Commitments related to property, plant and equipment** comprise contractual commitments for future capital expenditure and contractual commitments for purchases of "Land, leasehold improvements and buildings including buildings on land owned by others" (€ 1,825 million as of 31 December 2025, 2024: € 1,722 million).

## 21. Other Investments and Other Long-Term Financial Assets

(In € million)	31 December	
	2025	2024
Other investments	3,499	2,888
Other long-term financial assets	1,971	2,189
<b>Total non-current other investments and other long-term financial assets</b>	<b>5,470</b>	<b>5,077</b>
<b>Current portion of other long-term financial assets</b>	<b>734</b>	<b>897</b>
<b>Total</b>	<b>6,204</b>	<b>5,974</b>

**Other investments** mainly comprise the Company's participations and include the investment in Dassault Aviation (10.56%, 2024: 10.53%) amounting to € 2,266 million as of 31 December 2025 (2024: € 1,632 million).

**Other long-term financial assets** and the **current portion of other long-term financial assets** include other loans in the amount of € 2,613 million as of 31 December 2025 (2024: € 2,955 million), and the sales financing activities in the form of finance lease receivables and loans from aircraft financing. The decrease is mainly reflecting lower loans in Airbus bank.

## 22. Contract Assets and Contract Liabilities, Trade Receivables and Trade Liabilities

**Contract assets** represent the Company's right to consideration in exchange for goods or services that the Company has transferred to a customer when that right is conditioned by something other than the passage of time (e.g. revenue recognised from the application of the PoC method before the Company has a right to invoice).

**Contract liabilities** represent the Company's obligation to transfer goods or services to a customer for which the Company has received consideration, or for which an amount of consideration is due from the customer (e.g. advance payments received).

**Net contract assets and contract liabilities** are determined for each contract separately. For serial contracts, contract liabilities are presented in current contract liabilities, if revenues are expected within the next twelve months or material expenses for the manufacturing process have already occurred. For long-term production contracts (e.g. governmental contracts such as A400M, Tiger, NH90), contract liabilities are classified as current when the relating inventories or receivables are expected to be recognised within the normal operating cycle of the long-term contract.

**Trade receivables** arise when the Company provides goods or services directly to a customer with no intention of trading the receivable. Trade receivables include claims arising from revenue recognition that are not yet settled by the debtor. Trade receivables are initially recognised at their transaction prices and are subsequently measured at amortised cost less any allowances for impairment. Gains and losses are recognised in the Consolidated Income Statement when the receivables are derecognised and impaired.

**Impairment and allowances of trade receivables and contract assets** are measured at an amount equal to the life-time expected loss as described in "– Note 37: Financial Instruments".

## Contract Assets, Contract Liabilities and Trade Receivables

Significant changes in contract assets and contract liabilities during the period are as follows:

(In € million)	2025		2024	
	Contract assets	Contract liabilities	Contract assets	Contract liabilities
Revenue recognised that was included in the contract liability balance at 1 January	-	30,350	-	(23,843)
Increases due to cash received, excluding amounts recognised as revenue <sup>(1)</sup>	-	(33,526)	-	31,094
Transfers from contract assets recognised at 1 January	(3,046)	-	(3,860)	-
Increase as a result of changes in the measure of progress	2,174	-	3,654	-

(1) Including final payments received from customers and others parties in anticipation.

As of 31 December 2025, trade receivables amounting to € 188 million (2024: € 160 million) will mature after more than one year.

The respective movement in the allowance for expected credit losses in respect of trade receivables and contract assets during the period was as follows:

(In € million)	2025	2024
<b>Allowance balance at 1 January</b>	<b>(371)</b>	<b>(359)</b>
Utilisations / disposals and business combinations	63	26
Additions	(117)	(38)
<b>Allowance balance at 31 December</b>	<b>(425)</b>	<b>(371)</b>

## Trade Liabilities

**Trade liabilities** of € 15,878 million (2024: € 13,791 million) increased by € -2,087 million.

As of 31 December 2025, trade liabilities amounting to € 36 million (2024: € 18 million) will mature after more than one year.

Similar to previous years, the Company has supported its suppliers through Supply Chain Financing Arrangements with the aim to increase the stability of the supply chain. The main programme is managed by a finance provider with funding provided by several banks. Through a dedicated platform, suppliers have flexibility to elect individual invoices for early payment. The costs associated with the early payment are incurred by the supplier, and correspond to market interest rate, plus a rate agreed between the financing third-party and the suppliers. Early payments are processed by the finance provider, and the Company settles the original invoice amount with the latter at the initial maturity date. During the year 2025, the main program has contributed to support the supply chain for approximately € 9 billion.

The payables subject to supplier financing arrangements continue to meet the definition of trade payables and are not reclassified to borrowings.

The Company presents payments made to the finance provider as an operating cash flow.

Trade liabilities as part of a supplier finance arrangements, for which payments have already been received by the suppliers from the finance provider, amounts to € 0.9 billion as of 31 December 2025. The range of payment due dates is not impacted by the supplier finance arrangements and continues to be comparable with trade payables that are not part of those arrangements.

## 23. Inventories

(In € million)	31 December 2025			31 December 2024		
	Gross amount	Write-down	Net book value	Gross amount	Write-down	Net book value
Raw materials and manufacturing supplies	6,487	(772)	<b>5,715</b>	5,785	(718)	5,067
Work in progress	25,049	(1,106)	<b>23,943</b>	21,972	(1,047)	20,925
Finished goods and parts for resale	6,152	(919)	<b>5,233</b>	6,102	(1,048)	5,054
Advance payments to suppliers	6,822	(37)	<b>6,785</b>	6,768	(69)	6,699
<b>Total</b>	<b>44,510</b>	<b>(2,834)</b>	<b>41,676</b>	<b>40,627</b>	<b>(2,882)</b>	<b>37,745</b>

**Inventories** of € 41,676 million (2024: € 37,745 million) increased by € +3,931 million. This is mostly driven by work in progress and raw materials in order to support the ramp-up across the Company businesses and to a minor extent, it is reflecting the recent supplier quality issue on fuselage panels impacting its A320 Family programme delivery flow.

In 2025, write-downs of inventories in the amount of € -656 million (2024: € -473 million) are recognised in cost of sales, whereas reversal of write-downs amounts to € 99 million (2024: € 81 million). As of 31 December 2025, € 23,443 million of work in progress and € 5,227 million of finished goods and parts for resale were carried at net realisable value.

Inventories recognised as an expense during the period amount to € 44,440 million (2024: € 41,669 million).

## 24. Provisions, Contingent Assets and Contingent Liabilities

**Provisions** — The determination of provisions, e.g. for onerous contracts, program-related provisions, warranty costs, restructuring measures and legal proceedings is based on best estimates.

In general, in the aerospace sector, the contractual and technical parameters considered for provision calculations are complex. Hence uncertainty exists with regard to the timing and amounts of expenses to be taken into account.

<i>(In € million)</i>	31 December	
	2025	2024
Provisions for pensions <sup>(1)</sup>	1,255	1,821
Other provisions	7,090	7,116
<b>Total provisions</b>	<b>8,345</b>	<b>8,937</b>
<i>Non-current provisions</i>	<i>3,976</i>	<i>4,630</i>
<i>Current provisions</i>	<i>4,369</i>	<i>4,307</i>

(1) See “– Note 31 Post-Employment Benefits”.

As of 31 December 2025, provisions for pensions decreased by € -0.5 billion to € 1.3 billion (2024: € 1.8 billion). It mainly reflects the actuarial gains on pension obligations from financial assumptions driven by the increase in the discount rates as well as the decrease in the inflation and pension indexation assumptions.

As of 31 December 2025, a non-current asset of € 0.8 billion (2024: € 0.7 billion) has been accounted for to reflect the surplus in two pension funds in the UK, the Airbus Section of the participation in BAE Systems Pension Scheme and the Company UK Pension Scheme, the Airbus Atlantique Pension Plan in Canada, as well as the German deferred compensation. (see “– Note 26: Other Assets and Other Liabilities”).

**Other provisions** remained stable mainly due to provisions utilisation and release partly offset by the provision related to the Spirit Acquired Businesses (see “Note 8 – Acquisitions and Disposals”).

Movements in other provisions during the year were as follows:

<i>(In € million)</i>	Balance at 1 January 2025	Exchange differences	Increase from passage of time	Additions	Reclassification/ Change in consolidated group	Used	Released	Balance at 31 December 2025
Onerous contracts	1,701	(70)	0	403	(5)	(334)	(82)	1,613
Outstanding costs	1,394	(5)	0	576	18	(341)	(141)	1,501
Aircraft financing risks <sup>(1)</sup>	0	0	0	0	0	0	0	0
Obligation from services and maintenance agreements	256	(1)	5	16	0	(68)	(18)	190
Warranties	467	(13)	2	126	(23)	(54)	(69)	436
Personnel-related provisions <sup>(2)</sup>	564	(4)	5	413	(6)	(240)	(34)	698
Litigation and claims	86	(1)	0	41	3	(30)	(16)	83
Asset retirement	171	0	6	8	0	0	(12)	173
Others risks and charges	2,477	(6)	24	711	(81)	(467)	(262)	2,396
<b>Total</b>	<b>7,116</b>	<b>(100)</b>	<b>42</b>	<b>2,294</b>	<b>(94)</b>	<b>(1,534)</b>	<b>(634)</b>	<b>7,090</b>

(1) See “– Note 27: Sales Financing Transactions”.

(2) See “– Note 30: Personnel-Related Provisions”.

**Provisions for onerous contracts** in 2025 mainly reflect the addition to provisions for onerous contracts due to revised margins on future aircraft delivery contracts across the affected programmes related to the Spirit Acquired Businesses (see “Note 8 – Acquisitions and Disposals”). It is partly offset by the utilisation in the A400M programme.

**Personnel-related provisions** include restructuring provisions and other personnel charges. For more details, see “– Note 30: Personnel-Related Provisions”.

**Others risks and charges** in 2025 mainly include actual or probable charges arising from the Company's operations and commercial activities.

**Contingent assets and contingent liabilities** — The Company is exposed to technical and commercial contingent obligations due to the nature of its businesses. To mitigate this exposure, the Company has subscribed to a Global Aviation Insurance Programme ("GAP"). Information required under IAS 37 "Provisions, Contingent Assets and Contingent Liabilities" is not disclosed if the Company concludes that disclosure can be expected to prejudice seriously its position in a dispute with other parties.

For other contingent liabilities, see "– Note 38: Litigation and Claims" and "– Note 12: Revenue and Gross Margin" (mainly A400M programme).

**Other commitments** include contractual guarantees and performance bonds to certain customers as well as commitments for future capital expenditure and amounts which may be payable to commercial intermediaries if future sales materialise.

## 25. Other Financial Assets and Other Financial Liabilities

### Other Financial Assets

(In € million)	31 December	
	2025	2024
Positive fair values of derivative financial instruments <sup>(1)</sup>	1,050	670
Others	20	27
<b>Total non-current other financial assets</b>	<b>1,070</b>	<b>697</b>
Receivables from related companies	1,426	1,159
Positive fair values of derivative financial instruments <sup>(1)</sup>	771	395
Others	360	450
<b>Total current other financial assets</b>	<b>2,557</b>	<b>2,004</b>
<b>Total</b>	<b>3,627</b>	<b>2,701</b>

(1) See "– Note 37: Financial Instruments".

### Other Financial Liabilities

(In € million)	31 December	
	2025	2024
Liabilities for derivative financial instruments <sup>(1)</sup>	1,107	3,715
European Governments' refundable advances <sup>(2)</sup>	3,620	3,698
Others	82	163
<b>Total non-current other financial liabilities</b>	<b>4,809</b>	<b>7,576</b>
Liabilities for derivative financial instruments <sup>(1)</sup>	414	2,466
European Governments' refundable advances <sup>(2)</sup>	202	161
Liabilities to related companies	80	82
Others	304	341
<b>Total current other financial liabilities</b>	<b>1,000</b>	<b>3,050</b>
<b>Total</b>	<b>5,809</b>	<b>10,626</b>

(1) See "– Note 37: Financial Instruments".

(2) Refundable advances from European Governments are provided to the Company to finance research and development activities for certain projects on a risk-sharing basis, i.e. they are repaid to the European Governments subject to the success of the project.

The total net fair value of derivative financial instruments turned positive into € +300 million (2024: € -5,116 million) as a result of the weakening of the US dollar spot rate versus the average hedge rate of the Company portfolio in 2025.

In 2025, the European Governments' refundable advances decreased by € -37 million to € 3,822 million (2024: € 3,859 million).

The allocation of European Governments' refundable advances between non-current and current presented in the Consolidated Financial Statements ended 31 December 2025 is based on the applicable contractual repayment dates.

## 26. Other Assets and Other Liabilities

### Other Assets

(In € million)	31 December	
	2025	2024
Cost to fulfil a contract	715	657
Prepaid expenses	46	80
Others	2,001	1,913
<b>Total non-current other assets</b>	<b>2,762</b>	<b>2,650</b>
Value added tax claims	1,924	1,823
Cost to fulfil a contract	683	623
Prepaid expenses	766	621
Others	387	396
<b>Total current other assets</b>	<b>3,760</b>	<b>3,463</b>
<b>Total</b>	<b>6,522</b>	<b>6,113</b>

As of 31 December 2025, **others** included into **other assets** comprise € 1,319 million of payments to be made to Airbus by suppliers after aircraft delivery (2024: € 1,267 million) which are expected to be received over a rolling period of 15 years. They are recorded as a reduction of cost of goods sold at the time of aircraft delivery. These future payments are discounted to reflect specific contractual terms and repayment profile.

As of 31 December 2025, a **non-current asset** of € 781 million (2024: € 677 million) is accounted for in **others** the surplus in two pension funds in the UK, the Airbus Section of the participation in BAE Systems Pension Scheme and the Company UK Pension Scheme, the Airbus Atlantique Pension Plan in Canada, as well as the German deferred compensation. (see “– Note 24: Provisions”).

### Other Liabilities

(In € million)	31 December	
	2025	2024
Others	477	463
<b>Total non-current other liabilities</b>	<b>477</b>	<b>463</b>
Tax liabilities (excluding income tax)	871	806
Others <sup>(1)</sup>	3,352	3,216
<b>Total current other liabilities</b>	<b>4,223</b>	<b>4,022</b>
<b>Total</b>	<b>4,700</b>	<b>4,485</b>

(1) “Others” mainly comprises tax (excluding income tax) and personnel liabilities (e.g. Salaries, Social insurance contribution, Liabilities from personnel restructuring).

## 27. Sales Financing Transactions

**Sales financing** — With a view to facilitating aircraft sales for Airbus, Airbus Helicopters and Airbus Defence and Space, the Company may enter into either on-balance sheet or off-balance sheet sales financing transactions.

**On-balance sheet transactions** where the Company is lessor are classified as operating leases, finance leases and loans, inventories and to a minor extent, equity investments:

- (i) operating leases – Aircraft leased out under operating leases are included in property, plant and equipment at cost less accumulated depreciation (see “– Note 20: Property, Plant and Equipment”). Rental income from operating leases is recorded as revenue on a straight-line basis over the term of the lease;
- (ii) finance leases and loans – When, pursuant to a financing transaction, substantially all the risks and rewards of ownership of the financed aircraft reside with a third party, the transaction is characterised as either a finance lease or a loan. In such instances, revenues from the sale of the aircraft are recorded upon delivery, while financial interest is recorded over time as financial income. The outstanding balance of principal is recorded on the Statement of Financial Position (on-balance sheet) in long-term financial assets, net of any accumulated impairments;

- (iii) inventories – Second-hand aircraft acquired as part of a commercial buyback transaction, returned to Airbus after a payment default or at the end of a lease agreement are classified as inventories held for resale if there is no subsequent lease agreement in force (see “– Note 23: Inventories”).

**Off-balance sheet commitments** — Financing commitments are provided to the customer either as backstop commitments before delivery, asset value guarantees at delivery or counter guarantees:

- (i) backstop commitments are guarantees by Airbus, made when a customer-order is placed, to provide financing to the customer in the event that the customer fails to secure sufficient funding when payment becomes due under the order. Such commitments are not considered to be part of Gross Customer Financing Exposure as (i) the financing is not in place, (ii) commitments may be transferred in full or part to third parties prior to delivery, (iii) past experience suggests it is unlikely that all such proposed financings actually will be implemented and, (iv) Airbus retains the asset until the aircraft is delivered and does not incur an unusual risk in relation thereto. In order to mitigate customer credit risks for Airbus, such commitments typically contain financial conditions, such as condition precedents, which guaranteed parties must satisfy in order to benefit therefrom;
- (ii) asset value guarantees are guarantees whereby Airbus guarantees a portion of the value of an aircraft at a specific date after its delivery. Airbus considers the financial risks associated with such guarantees to be acceptable, because (i) the guarantee only covers a tranche of the estimated future value of the aircraft, and its level is considered prudent in comparison to the estimated future value of each aircraft, and (ii) the exercise dates of outstanding asset value guarantees are distributed through 2031.

As of 31 December 2025, the nominal value of asset value guarantees considered as variable considerations under IFRS 15 provided to beneficiaries amounts to € 98 million (2024: € 145 million), excluding € 9 million (2024: € 10 million) where the risk is considered to be remote. The present value of the risk inherent in asset value guarantees where a settlement is being considered probable is fully provided for and included in the total of contract liabilities for an amount of € 93 million (2024: € 127 million) (see “– Note 22: Contract Assets, Contract Liabilities and Trade Receivables, and Trade Liabilities”).

**Exposure** — In terms of risk management, the Company manages its gross exposure arising from its sales financing activities (“Gross Customer Financing Exposure”) separately for (i) customer’s credit risk and (ii) asset value risk.

**Gross Customer Financing Exposure** is the sum of (i) the book value of operating leases before impairment, (ii) the outstanding principal amount of finance leases or loans due before impairment, (iii) the guaranteed amounts under financial guarantees (iv) the book value of second-hand aircraft for resale before impairment, and (v) the outstanding value of any other investment in sales financing structured entities before impairment. This Gross Customer Financing Exposure may differ from the value of related assets on the Company’s Statement of Financial Position and related off-balance sheet contingent commitments, mainly because (i) assets are recorded in compliance with IFRS, but may relate to transactions that are financed on a limited recourse basis and (ii) the carrying amount of the assets on the Consolidated Statement of Financial Position may have been adjusted for impairment losses.

Gross Customer Financing Exposure amounts to US\$ 0.3 billion (€ 0.2 billion) (2024: US\$ 0.4 billion (€ 0.4 billion)).

**Net exposure** is the difference between Gross Customer Financing Exposure and the collateral value. Collateral value is assessed using a dynamic model based on the net present value of expected future receivables, expected proceeds from resale and potential cost of default. This valuation model yields results that are typically lower than residual value estimates by independent sources in order to allow for what management believes is its conservative assessment of market conditions and for repossession and transformation costs. The net exposure is provided for by way of impairment losses and other provisions.

**Impairment losses and provisions** — For the purpose of measuring an impairment loss, each transaction is tested individually. Impairment losses relating to aircraft under operating lease and second-hand aircraft for resale (included in inventory) are recognised for any excess of the aircraft’s carrying amount over the higher of the aircraft’s value in use and its fair value less cost to sell. Finance leases and loans are measured at fair value, based on the present value of estimated future cash flows (including cash flows expected to be derived from a sale of the aircraft). Under its provisioning policy for sales financing risk, Airbus and Airbus Helicopters record provisions as liabilities for estimated risk relating to off-balance sheet commitments.

**Security** — Sales financing transactions, including those that are structured through structured entities, are generally collateralised by the underlying aircraft. Additionally, the Company benefits from protective covenants and from security packages tailored according to the perceived risk and the legal environment.

The Company endeavours to limit its sales financing exposure by sharing its risk with third parties usually involving the creation of a structured entity. Apart from investor interest protection, interposing a structured entity offers advantages such as flexibility, bankruptcy remoteness, liability containment and facilitating sell-downs of the aircraft financed. An aircraft financing structured entity is typically funded on a non-recourse basis by a senior lender and one or more providers of subordinated financing. When the Company acts as a lender to such structured entities, it may take the role of the senior lender or the provider of subordinated loans. The Company consolidates an aircraft financing structured entity if it is exposed to the structured entity’s variable returns and has the ability to direct the relevant remarketing activities. Otherwise, it recognises only its loan to the structured entity under other long-term financial assets. As of 31 December 2025 the carrying amount of its loans from aircraft financing amounts to € 70 million (2024: € 97 million). This amount also represents the Company’s maximum exposure to loss from its interest in unconsolidated aircraft financing structured entities.

## On-Balance Sheet Operating and Finance Leases

The **future minimum operating lease payments** (undiscounted) **due from customers** to be included in revenue, and the **future minimum lease payments** (undiscounted) **from investments in finance leases** to be received in settlement of the outstanding receivable as of 31 December 2025 and 31 December 2024 are as follows:

<i>(In € million)</i>	Aircraft under operating lease	Finance lease receivables
Not later than one year	0	3
Later than one year and not later than five years	0	19
Later than five years	0	6
<b>31 December 2025</b>	<b>0</b>	<b>28</b>

<i>(In € million)</i>	Aircraft under operating lease	Finance lease receivables
Not later than one year	5	4
Later than one year and not later than five years	14	25
Later than five years	37	11
<b>31 December 2024</b>	<b>56</b>	<b>40</b>

## Customer Financing Cash Flows

Direct customer financing cash flows amount to € 179 million in 2025 (2024: € -2 million).

## Customer Financing Exposure

The on-balance sheet assets relating to sales financing, the off-balance sheet commitments and the related financing exposure (not including asset value guarantees) as of 31 December 2025 and 2024 are as follows:

<i>(In € million)</i>	31 December 2025				31 December 2024 <sup>(3)</sup>			
	Airbus	Airbus Helicopters	Airbus Defence and Space	Total	Airbus	Airbus Helicopters	Airbus Defence and Space	Total
Operating leases <sup>(1)</sup>	78	4	0	82	140	4	0	144
Finance leases and loans	100	2	21	123	130	11	26	167
Inventories	6	0	0	6	24	0	0	24
Other investments	8	0	0	8	13	0	0	13
<b>On-balance sheet customer financing</b>	<b>192</b>	<b>6</b>	<b>21</b>	<b>219</b>	<b>307</b>	<b>15</b>	<b>26</b>	<b>348</b>
Off-balance sheet customer financing	0	0	0	0	2	2	0	4
<b>Gross Customer Financing Exposure</b>	<b>192</b>	<b>6</b>	<b>21</b>	<b>219</b>	<b>309</b>	<b>17</b>	<b>26</b>	<b>352</b>
Collateral values	(157)	(6)	(15)	(178)	(263)	(17)	(18)	(298)
<b>Net exposure</b>	<b>35</b>	<b>0</b>	<b>6</b>	<b>41</b>	<b>46</b>	<b>0</b>	<b>8</b>	<b>54</b>
Operating leases	0	0	0	0	0	0	0	0
Finance leases and loans	(35)	0	0	(35)	(46)	0	0	(46)
On-balance sheet commitments - inventories	0	0	0	0	0	0	0	0
Off-balance sheet commitments - provisions <sup>(2)</sup>	0	0	(6)	(6)	0	0	(8)	(8)
<b>Asset impairments, fair value adjustments and provisions</b>	<b>(35)</b>	<b>0</b>	<b>(6)</b>	<b>(41)</b>	<b>(47)</b>	<b>0</b>	<b>(8)</b>	<b>(55)</b>

(1) For 2025 and 2024, depreciation amounts to € 12 million and € 10 million respectively and related accumulated depreciation is € 28 million and € 22 million respectively.

(2) See "– Note 24: Provisions, Contingent Assets and Contingent Liabilities".

(3) 2024 figures have been restated for Airbus Defence and Space.

## 2.6. Employees Costs and Benefits

### 28. Number of Employees

	Airbus	Airbus Helicopters	Airbus Defence and Space	Consolidated Airbus
<b>31 December 2025</b>	<b>105,128</b>	<b>23,922</b>	<b>36,244</b>	<b>165,294</b>
31 December 2024	97,433	23,141	36,347	156,921

As of 31 December 2025, the total number of employees amounts to 165,294 (2024: 156,921). The increase mainly reflects the ramp-up activities and perimeter changes (mainly related to the Spirit Acquired Businesses).

### 29. Personnel expenses

<i>(In € million)</i>	2025	2024
Wages, salaries and social contributions	18,384	17,433
Net periodic pension cost <sup>(1)</sup>	355	434
<b>Total</b>	<b>18,739</b>	<b>17,867</b>

(1) See “– Note 31: Post-Employment Benefits”.

### 30. Personnel-Related Provisions

<i>(In € million)</i>	Balance at 1 January 2025	Exchange differences	Increase from passage of time	Additions	Reclassification / Change in consolidated group	Used	Released	Balance at 31 December 2025
Restructuring measures / pre-retirement part-time work	68	2	2	149	0	(38)	0	183
Other personnel charges	496	(6)	3	264	(6)	(202)	(34)	515
<b>Total</b>	<b>564</b>	<b>(4)</b>	<b>5</b>	<b>413</b>	<b>(6)</b>	<b>(240)</b>	<b>(34)</b>	<b>698</b>

Other personnel charges of € 515 million (2024: € 496 million) are mainly related to short-term employee benefit.

### 31. Post-Employment Benefits

	31 December	
<i>(In € million)</i>	2025	2024
Provisions for retirement plans	1,255	1,762
Provisions for deferred compensation	0	59
<b>Retirement plans and similar obligations</b>	<b>1,255</b>	<b>1,821</b>

In addition, a non-current asset of € 781 million has been accounted for to reflect the surplus in two pension funds in the UK, the Airbus Section of the participation in BAE Systems Pension Scheme and the Company UK Pension Scheme, the Airbus Atlantique Pension Plan in Canada, as well as the German deferred compensation. (see “– Note 26: Other Assets and Other Liabilities”).

#### Plans description

When Company employees retire, they receive indemnities as stipulated in retirement agreements, in accordance with regulations and practices of the countries in which it operates.

Provision for deferred compensation represents obligations that arise if employees elect to convert part of their remuneration or bonus into an equivalent commitment for deferred compensation which is treated as a defined benefit post-employment plan.

**France** — The French pension system is operated on a “pay as you go” basis. Besides the basic pension from the French social security system, each employee is entitled to receive a complementary pension from defined contribution schemes AGIRC-ARRCO (*Association pour le régime de retraite complémentaire des salariés* and *Association générale des institutions de retraite des cadres*). Moreover, French law stipulates that employees are paid retirement indemnities in the form of lump sums on the basis of the length of service, which are considered as defined benefit obligations.

In 2023 the Company implemented a new funding vehicle in the form of an insurance contract to partially fund the retirement indemnities obligations.

**Germany** — The Company has a pension plan (P3) for executive and non-executive employees in place. Under this plan, the employer provides contributions for the services rendered by the employees, which are dependent on their salaries in the respective service period. These contributions are converted into components which become part of the accrued pension liability at the end of the year. Total benefits are calculated as a career average over the entire period of service. Certain employees that are not covered by this plan receive retirement indemnities based on salary earned in the last year or on an average of the last three years of employment. For some executive employees, benefits are dependent on the final salary of the respective individual at the date of retirement and the time period served as an executive.

In 2018, Airbus introduced the new Airbus Pensions Plan (“APP”) with security-linked benefits in Germany, which all new entrants after 1 January 2018 will join. Accordingly, the existing pension plan has been closed for new entrants. As of 1 January 2019, deferred compensation, which is financed by the employees, is offered exclusively in APP for all employees. In 2020 the Company transferred about half of the active population of the P3 plan into APP. With effect as of 1 January 2020 these employees will accrue future benefits under APP but not in P3 anymore. Benefits related to past service are not affected by this transfer.

Parts of the pension obligation in Germany are funded by assets invested in specific funding vehicles. Besides a relief fund (“*Unterstützungskasse*”), the Company has implemented a Contractual Trust Arrangement. The Contractual Trust Arrangement structure is that of a bilateral trust arrangement. Assets that are transferred to the relief fund and the Contractual Trust Arrangement qualify as plan assets under IAS 19.

In the trust arrangements between the trust and the participating companies a minimum funding requirement is stipulated for the portion of the obligation for deferred compensation, which is not protected by the pension guarantee association or Pensions-Sicherungs Verein in case of an insolvency of the subsidiaries concerned. Some portions of the obligation must be covered with securities in the same amount, while other portions must be covered by 115%.

**United Kingdom** — The Company UK Pension Scheme (“the Scheme”) was implemented by Airbus Defence and Space Ltd., Stevenage (UK) as the principal employer. This plan comprises all eligible employees of Airbus Defence and Space Ltd. as well as all personnel, who were recruited by one of the Company subsidiaries located in the UK and participating in the scheme. The major part of the obligation is funded by scheme assets due to contributions of the participating companies. The Scheme is a registered pension scheme under the Finance Act 2004. The trustee’s only formal funding objective is the statutory funding objective under the Pensions Act part 3 2004, which is to have sufficient and appropriate assets to cover the Scheme’s obligations. Since 1 November 2013, this plan is generally closed for joiners, who participate in a separate defined contribution plan.

Moreover, the Company participates in the UK in several funded trustee-administered pension plans for both executive and non-executive employees with BAE Systems being the principal employer. The Company’s most significant investments in terms of employees participating in these BAE Systems UK pension plans is Airbus Operations Ltd. Participating Airbus Operations Ltd. employees have continued to remain members in the BAE Systems UK pension plans due to the UK pension agreement between the Company and BAE Systems and a change in the UK pensions legislation enacted in April 2006.

For the most significant of these BAE Systems Pension Schemes, the Main Scheme, BAE Systems, the Company and the scheme Trustees agreed on a sectionalisation, which was implemented on 1 April 2016. Although BAE Systems remains the only principal employer of the Scheme, the Company has obtained powers in relation to its section which are the same as if it were the principal employer.

Based on the funding situation of the respective pension schemes, the pension plan trustees determine the contribution rates to be paid by the participating employers to adequately fund the schemes. The latest funding valuation for the Main Scheme has been conducted in 2023 and the Main Scheme is currently in a surplus situation.

In the event that an employer who participates in the BAE Systems pension schemes fails or cannot be compelled to fulfil its obligations as a participating employer, the remaining participating employers are obliged to collectively take on its obligations.

The Company considers the likelihood of this event as remote. However, for the Main Scheme the Company considers that its obligation is in principle limited to that related to its section.

In addition, the Company has two guarantees to cover its obligation towards the Scheme and the BAE Systems pension schemes. To mitigate its exposure, the first guarantee covers an amount up to GBP 1.25 billion for an unlimited period of time while the second one covers an uncapped amount terminating in 2046, respectively for the Scheme and the BAE Systems Pension Schemes.

In connection with the Spirit Acquired businesses (see “Note 8 – Acquisitions and Disposals”), two schemes were transferred to the Company:

- members of the Short Brothers Pension Scheme were transferred to a newly created Scheme (Airbus Northern Ireland Pension Scheme), by way of a bulk transfer, expected to be implemented mid 2026; and
- the Company has also become responsible for the Spirit AeroSystems (Europe) Limited Pension Scheme.

**Canada** — Airbus Canada Limited Partnership sponsors defined benefit plans for its salaried, hourly and executive employees. In 2020, Airbus acquired Stelia Aeronautics Saint-Laurent Inc. which sponsors a defined benefit plan for its salaried and hourly employees.

The Defined Benefit Obligation (“DBO”) exposes the Company to actuarial risks, including mainly the following ones:

**Market price risk** — The return on plan assets is assumed to be the discount rate derived from AA-rated corporate bonds. If the actual return rate of plan assets is lower than the applied discount rate, the net liability increases accordingly. Moreover, the market values of the plan assets are subject to volatility, which also impacts the net liability.

**Interest rate risk** — The level of the DBO is significantly impacted by the applied discount rate. The low interest rates in recent years, particular in the euro-denominated market environment, lead to a relatively high net pension liability. If there is again a decline in returns of corporate bonds, the DBO will increase in future periods, which might only be offset partially by the positive development of market values of those corporate bonds included in plan assets. Generally, the pension obligation is sensitive to movements in the interest rate leading to volatile results in the valuation.

**Inflation risk** — The pension liabilities can be sensitive to movements in the inflation rate, whereby a higher inflation rate could lead to an increasing liability. Since some pension plans are directly related to salaries, increases in compensations could result in increasing pension obligations. For the deferred compensation plan P3, which is financed by the employees a fixed interest rate has been agreed.

**Longevity risk** — The pension liabilities are sensitive to the life expectancy of its members. Rising life expectancies lead to an increase in the valuation of the DBO.

## Main average assumptions

The weighted average assumptions used in calculating the actuarial values of the most significant retirement plans as of 31 December 2025 are as follows:

	Pension plans in										
	Germany		France		UK		Participation in BAE Systems Pension Scheme in the UK		Canada		
	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	
<i>(Rate in %)</i>											
Discount rate	4.1	3.5	4.0	3.5	5.7	5.6	5.6	5.5	5.1	4.7	
Rate of compensation increase	3.0	3.1	2.7	2.7	3.2	3.3	3.0	3.3	3.0	3.0	
Rate of pension increase	2.0	2.1	1.7	1.8	2.8	3.0	2.8	3.0	2.0	2.0	
Inflation rate	2.0	2.1	1.7	1.8	2.9	3.1	2.9	3.2	2.0	2.0	

**Discount rate** — For Germany and France, the Company derives the discount rate used to determine the DBO from yields on high quality corporate bonds with an AA rating. The determination of the discount rate is based on the iBoxx € Corporates AA bond data and uses the granularity of single bond data in order to receive more market information from the given bond index. The discount rate for the estimated duration of the respective pension plan is then extrapolated along the yield curve. In the UK, it is determined with reference to the full yield curve of AA-rated sterling-denominated corporate bonds of varying maturities. In Canada the discount rate is determined based on the yield of corporate bonds with AA rating. The salary increase rates are based on long-term expectations of the respective employers, derived from the assumed inflation rate and adjusted by promotional or productivity scales.

**Rate of pension increase** — Rates for pension payment increases are derived from the respective inflation rate for the plan.

**Inflation rates** — Inflation rate for German and French plans corresponds to the expected long-term increase in cost of living. In the UK, the inflation assumptions are derived by reference to the difference between the yields on index-linked and fixed-interest long-term government bonds.

**Mortality tables** — For the calculation of the German pension obligation, the “2018 G” mortality tables (generation tables) as developed by Professor Dr. Klaus Heubeck are applied, while the disability rates of the Heubeck Tables have been reduced to 30%, to align with actual observation.

For the UK schemes, the Self-Administered Pensions S2 mortality tables based on year of birth (as published by the Institute of Actuaries) is used in conjunction with the results of an investigation into the actual mortality experience of scheme members. In France, Institute for French Statistics (“INSEE”) tables are applied.

## Funded status for retirement and deferred compensation plans

The development of the funded status for retirement and deferred compensation plans is set out below:

<i>(In € million)</i>	DBO			Plan assets			Total Funded status
	Pension plans of the Company	Participation in BAE Systems Pension Scheme in the UK	Total	Pension plans of the Company	Participation in BAE Systems Pension Scheme in the UK	Total	
<b>Balance at 1 January 2024</b>	<b>13,413</b>	<b>3,177</b>	<b>16,590</b>	<b>(10,986)</b>	<b>(3,262)</b>	<b>(14,248)</b>	<b>2,342</b>
Service cost (including past service cost)	319	42	361	0	0	0	361
Interest cost and income	435	145	580	(360)	(147)	(507)	73
Remeasurements: actuarial (gains) and losses arising from							
changes in demographic assumptions	(20)	(5)	(25)	0	0	0	(25)
changes in financial assumptions	(554)	(391)	(945)	0	0	0	(945)
changes in experience adjustments	188	(47)	141	0	0	0	141
plan assets				(215)	262	47	47
Changes in consolidation, transfers and others	(80)	0	(80)	(14)	0	(14)	(94)
Benefits paid	(469)	(125)	(594)	163	125	288	(306)
Contributions by employer and other plan participants	86	1	87	(456)	(56)	(512)	(425)
Foreign currency translation adjustments	43	146	189	(61)	(153)	(214)	(25)
<b>Balance at 31 December 2024</b>	<b>13,361</b>	<b>2,943</b>	<b>16,304</b>	<b>(11,929)</b>	<b>(3,231)</b>	<b>(15,160)</b>	<b>1,144</b>
Service cost (including past service cost)	297	34	331	0	0	0	331
Interest cost and income	438	152	590	(401)	(165)	(566)	24
Remeasurements: actuarial (gains) and losses arising from							
changes in demographic assumptions	7	13	20	0	0	0	20
changes in financial assumptions	(856)	(56)	(912)	0	0	0	(912)
changes in experience adjustments	265	(67)	198	0	0	0	198
plan assets	0	0	0	219	55	274	274
Changes in consolidation, transfers and others	91	0	91	(169)	0	(169)	(78)
Benefits paid	(495)	(131)	(626)	124	131	255	(371)
Contributions by employer and other plan participants	91	1	92	(226)	(53)	(279)	(187)
Foreign currency translation adjustments	(98)	(146)	(244)	112	162	274	30
<b>Balance at 31 December 2025</b>	<b>13,101</b>	<b>2,743</b>	<b>15,844</b>	<b>(12,270)</b>	<b>(3,101)</b>	<b>(15,371)</b>	<b>473</b>

The figures shown in the table include the surplus in two pension funds in the UK, one in Canada and the German deferred compensation, resulting from a defined benefit obligation and assets of € 5,865 million and € 6,647 million that have been accounted as a non-current asset (2024: € 4,137 million and € 4,814 million respectively).

In the figures shown in the table, amounts of € 1,945 million and € 1,953 million are included for the defined benefit obligation and plan assets for deferred compensation plans in Germany (2024: € 1,949 million and € 1,890 million respectively).

The past service cost included in the service cost amounts to € 10 million and € 2 million as of 31 December 2025 and 2024, respectively. The employer contributions amount to € 272 million and € 7 million for other plan participants during 2025 (2024: € 505 million and € 7 million respectively).

Additionally, the Company considers liabilities for lump sum payments (one-off payment or lump sum instalments) under the German P3 pension arrangement in the total amount of € 221 million and € 210 million as of 31 December 2025 and 2024, respectively.

The funding of the plans is as follows:

(In € million)	31 December			
	2025		2024	
	DBO	Plan assets	DBO	Plan assets
Unfunded pension plans	188	0	374	0
Funded pension plans (partial)	15,656	(15,371)	15,930	(15,160)
<b>Total</b>	<b>15,844</b>	<b>(15,371)</b>	<b>16,304</b>	<b>(15,160)</b>

As of 31 December 2025, **provisions for pensions** decreased by € -566 million. It mainly reflects the actuarial gains on pension obligations from financial assumptions of € 691 million driven by the increase in the discount rates as well as the decrease in the inflation and pension indexation assumptions.

In 2025, employer contributions for retirement and deferred compensation plans amount to € 272 million. This consists of:

- payments made to the pension and deferred compensation plans of the Company in Germany, UK and Canada of € 262 million (2024: € 449 million), mainly relating to a Contractual Trust Arrangement in Germany of € 200 million (2024: € 333 million), the relief fund in Germany of € 0 million (2024: € 52 million) and the Company UK schemes of € 48 million (2024: € 50 million);
- withdrawals from the Contractual Trust Arrangement in Germany of € -228 million (2024: € 0 million);
- payments made of € 186 million (2024: € 1 million) to partially fund the retirement indemnities provisions in France;
- payments made to the participation in BAE Systems Pension Scheme in the UK of € 52 million (2024: € 55 million).

Contributions, before withdrawals, of approximately € 500 million are expected to be made in 2026.

The weighted average duration of the DBO for retirement plans and deferred compensation is 13 years at 31 December 2025 (31 December 2024: 14 years).

## Pension obligations by countries and type of beneficiaries

The split of the DBO for retirement plans and deferred compensation between active, deferred and pensioner members for the most significant plans is as follows:

	Active	Deferred	Pensioner
Germany	44%	9%	47%
France	99%	0%	1%
UK	45%	29%	26%
Participation in BAE System Pension Scheme (Main Scheme)	34%	13%	53%
Canada	67%	2%	31%

## Pension obligations and plan assets by countries and type of plans

The split of the pension obligations and plan assets for retirement plans and deferred compensation for the most significant plans is as follows:

	Present value of DBO		Plan assets	
	Retirement plans	Deferred Compensation plans	Retirement plans	Deferred Compensation plans
Germany	80%	20%	80%	20%
France	100%	0%	100%	0%
UK	100%	0%	100%	0%
Participation in BAE System Pension Scheme (Main Scheme)	100%	0%	100%	0%
Canada	100%	0%	100%	0%

## Pension obligations sensitivity to main assumptions

The following table shows how the present value of the DBO of retirement plans and deferred compensation would have been influenced by changes in the actuarial assumptions as set out for 31 December 2025:

	Change in actuarial assumptions	Impact on DBO	
		Change at 31 December	
		2025	2024
Present value of the DBO		15,844	16,304
	Increase by 0.5%-point	(862)	(1,037)
Discount rate	Decrease by 0.5%-point	959	1,157
	Increase by 0.25%-point	69	76
Rate of compensation increase	Decrease by 0.25%-point	(65)	(74)
	Increase by 0.25%-point	201	226
Rate of pension increase	Decrease by 0.25%-point	(194)	(219)
Life expectancy	Increase by one year	327	367

Sensitivities are calculated based on the same method (present value of the DBO calculated with the projected unit credit method) as applied when calculating the post-employment benefit obligations. The sensitivity analyses are based on a change of one assumption while holding all other assumptions constant. This is unlikely to occur in practice and changes of more than one assumption may be correlated leading to different impacts on the DBO than disclosed above. If the assumptions change at a different level, the effect on the DBO is not necessarily in a linear relation.

## Plan assets allocation

The fair value of the plan assets for retirement plans and deferred compensation can be allocated to the following classes:

(In € million)	2025			2024		
	Quoted prices	Unquoted prices	Total	Quoted prices	Unquoted prices	Total
<b>Equity securities</b>						
Europe	633	0	633	546	0	546
Rest of the world	264	0	264	178	0	178
Emerging markets	216	0	216	216	0	216
Global	1,490	1,487	2,977	1,319	1,269	2,588
<b>Bonds</b>						
Corporates	4,193	1,462	5,655	3,780	1,055	4,835
Governments	3,321	0	3,321	3,717	0	3,717
Pooled investments vehicles	774	0	774	719	0	719
Commodities	0	0	0	0	0	0
Hedge funds	0	0	0	0	0	0
Derivatives	0	(341)	(341)	0	(35)	(35)
Property	0	948	948	0	974	974
Cash and money market funds	15	2	17	187	112	299
Others	0	907	907	0	1,123	1,123
<b>Balance at 31 December</b>	<b>10,906</b>	<b>4,465</b>	<b>15,371</b>	<b>10,662</b>	<b>4,498</b>	<b>15,160</b>

The majority of funded plans apply broadly an asset-liability matching framework. The strategic asset allocation of the plans takes into account the characteristics of the underlying obligations. Investments are widely diversified, such that the failure of any single investment would not have a material impact on the overall level of assets. A large portion of assets in 2025 consists of fixed income and equity instruments, although the Company also invests in property, private markets and other alternatives. The Company reassesses the characteristics of the pension obligations from time to time or as required by the applicable regulation or governance framework. This typically triggers a subsequent review of the strategic asset allocation.

## Funded status by countries

The funded status for retirement and deferred compensation plans can be allocated to the countries as follows:

<i>(In € million)</i>	Germany	France	UK	Canada	Participation in BAE Systems Pension Scheme in the UK	Total
DBO	9,925	1,401	1,270	505	2,743	15,844
Plan assets	9,606	524	1,680	460	3,101	15,371
<b>Balance at 31 December 2025</b>	<b>319</b>	<b>877</b>	<b>(410)</b>	<b>45</b>	<b>(358)</b>	<b>473</b>
DBO	10,310	1,378	1,128	545	2,943	16,304
Plan assets	9,607	344	1,516	462	3,231	15,160
<b>Balance at 31 December 2024</b>	<b>703</b>	<b>1,034</b>	<b>(388)</b>	<b>83</b>	<b>(288)</b>	<b>1,144</b>

## Contributions to defined contribution plans

Employer's contribution to state and private pension plans, mainly in Germany and France, are to be considered as defined contribution plans. Contributions in 2025 amounted to € 1,067 million (2024: € 843 million).

## 32. Share-based Payment

Until 2020, the Company operated both equity-settled and cash-settled **Long Term Incentive ("LTI")** plans. Since 2021, LTI plans have consisted solely of Performance Shares Plans qualified as equity-settled share-based payment plans under IFRS2.

The Company also operated exceptional grants validated by specific resolutions from the Board of Directors under "Equity Pool" which can consist of the grant of performance or restricted equity-settled (shares) or cash-settled (units) awards.

Besides the equity-settled plans described above, the **Employee Share Ownership Plan ("ESOP")** is an additional equity-settled share-based payment plan. Under this plan, the Company offers its employees Airbus SE shares at fair value matched with a number of free shares based on a determining ratio. The fair value of shares provided is reflected as personnel expenses in the Company's Consolidated Income Statement with a corresponding increase in equity.

### 32.1. LTI plan

#### Equity-settled plans

For equity-settled plans, compensation expense is measured at the grant date at the fair value by multiplying the number of shares expected to vest by the fair value of one share taking into account the extent to which the employees have rendered service to date. The compensation expense is accounted for over the vesting period of each LTI equity-settled plan.

The fair value of each LTI share is determined using a forward pricing model and is based on publicly available risk-free rate, volatility and dividend rate.

In 2025, compensation expenses for LTI plans (incl. Equity Pool) amounted to € 106 million for equity-settled plans (2024: € 66 million).

The current LTI plans consist of granting performance shares which will vest if the participant is still employed by an entity of the Company at vesting date. The number of shares delivered depends on the achievement level of performance conditions measured over 3 financial years between the grant date and the vesting date. The principal characteristics of LTI plans are summarised in the table below:

Plan	LTI 2021	LTI 2022	LTI 2023	LTI 2024	LTI 2025
Grant date <sup>(1)</sup>	15 December 2021	14 December 2022	14 December 2023	12 December 2024	17 December 2025
Number of shares granted	508,749	635,258	546,436	536,016	373,311
Fair value at grant date (per share)	€ 89.83	€ 110.85	€ 141.80	€ 156.94	€ 186.75
Number of shares granted through Equity Pool <sup>(2)</sup>	19,693	23,156	5,260	2,088	0
Number of accelerated vested shares <sup>(3)</sup>	495	549	577	471	0
Total number of eligible beneficiaries	1,784	1,578	1,583	1,611	1,629
Vesting date	7 May 2025	May 2026	May 2027	May 2028	May 2029
Performance achievement <sup>(4)</sup>	96%	122%	Not yet known Assumed 100%	Not yet known Assumed 100%	Not yet known Assumed 100%
Number of vested shares <sup>(5)</sup>	470,038	0	0	0	0
Number of outstanding shares	0	761,743	537,207	532,190	373 311

(1) Date of the approval of the plan by the Board of Directors

(2) Mirroring the respective plan rules and regulations, but granted at a different date based on specific Board of Directors' resolutions.

(3) Accelerated vesting according to the rules of the plans (eg in case of death of a participant)

(4) For almost all participants, a minimum of 50% of performance shares will vest, 100% in case of on-target performance achievement; up to a maximum of 150% in case of overachievement of performance criteria. In case of absolute negative results (cumulative EBIT of the Company) during the performance period, the Board of Directors can decide to review the vesting of the Performance Units including the 50% portion which is not subject to performance conditions (additional vesting condition). From 2025, for few top managers, the performance achievement is measured between 0% (no shares delivered if targets are below a given threshold) and 200% (maximum performance if targets are achieved above a given stretch).

(5) In few countries and for a limited number of shares, the local regulation implies to pay a cash amount instead of delivering shares

The figures in the above table have been restated: the performance shares granted to the CEO are no longer presented in the note 32 but are disclosed in the note 33.2 below.

In addition to the above, the Board of Directors approved exceptional grants of restricted equity-settled shares under the Equity Pool. Main characteristics are as follows:

Financial year	2025	2024
Number of shares granted	16,704	12,664
Average fair value at grant date	€ 172.78	€ 122.53
Total number of shares vested	26,900	28,253
Number of units/shares outstanding	34,450	46,001

#### Cash-settled plans

For cash-settled plans, provisions for associated services received are measured at fair value by multiplying the number of units expected to vest with the fair value of one unit at the end of each reporting period, taking into account the extent to which the employees have rendered service to date. Changes of the fair value are recognised as personnel expenses of the period, leading to a re-measurement of the provision. The fair value of Performance Units is re-measured at each closing date as far as they are not paid.

In 2025, the last cash-settled units granted by the Board of Directors in 2020 have vested: 200,168 units have been paid in cash according to the rules of the LTI plan granted in 2020.

There is no longer a significant provision accounted for as of 31 December 2025 related to cash-settled units (2024: € 38 million).

Indeed, cash-settled units are currently granted for limited cases, for instance in case the delivery of shares in a given country is not compliant or efficient under the local regulation. Outstanding cash-settled units granted under Equity pool at the end of 2025 are 1,197 (2024: 1,671).

### 32.2. ESOP

Similar to 2024, the Board of Directors approved a new ESOP scheme in 2025.

Eligible employees were able to purchase a fixed number of shares at fair market value (3, 6, 9, 18, 30, 42, 54, 72, 99 shares in 2025 and 5, 10, 15, 30, 60 or 100 shares in 2024). The Company matched each fixed number of shares with a number of the Company free shares based on a determined ratio (2, 4, 6, 12, 20, 28, 36, 48, 66 free shares in 2025 and 5, 9, 12, 20, 35, 55 free shares in 2024, before reduction in case of oversubscription). During a custody period of at least three years, employees are restricted from selling or transferring the shares, but have the right to receive all dividends paid. Employees who directly purchased the Airbus SE shares have, in addition, the ability to vote at the Annual Shareholder Meetings. The subscription price was equal to the closing price at the Paris stock exchange on 31 March 2025 (2024: 14 February 2024) and amounted to € 162.78 (2024: € 150.26). Investing through a mutual fund led to a price which corresponds to the average price at the Paris stock exchange during the 20 trading days immediately preceding 19 February 2025 (2024: 14 February 2024), resulting in a price of € 167.62 (2024: € 149.20).

In 2025, the company sold 2,090,466 ordinary shares (2024: 2,096,115) with a nominal value of € 1.00 each (so called subscribed shares): all sourced through share buyback (2024: 1,434,006).

In 2025, the Company distributed 1,393,644 matching ordinary shares (2024: 1,403,857) with a nominal value of € 1.00 each: all sourced through share buyback (2024: 241,717).

Compensation expense (including social security contributions) of € 253 million (2024: € 273 million) was recognised in connection with ESOP in 2025.

## 33. Remuneration

### 33.1. Remuneration - Executive Committee

The Company's key management personnel consists of Members of the Executive Committee and Non-Executive Board Members. The Chief Executive Officer ("CEO"), who chairs the Executive Committee, is the sole Executive Board Member. The annual remuneration and related compensation costs of the key management personnel as expensed in the respective year can be summarised as follows:

<i>(In € million)</i>	<b>2025</b>	2024
<b>Executive Committee, including Executive Board Member</b>		
Salaries and other short-term benefits (including bonuses)	18.9	19.8
Post-employment benefit costs	5.3	5.5
Share-based remuneration ("LTI", including associated hedge result)	13.0	11.0
Termination benefits	9.7	1.9
Other benefits	0.2	0.4
Social charges <sup>(1)</sup>	6.1	6.9
<b>Non-Executive Board Members</b>		
Short-term benefits (including social charges)	3.5	3.2
<b>Total expense recognised</b>	<b>56.7</b>	<b>48.7</b>

(1) Costs of benefits provided through applicable mandatory collective and social security plans are accounted for among social charges.

### Salaries and Other Short-Term Benefits (Including Bonuses)

The amount of bonuses is based on estimated performance achievement as at the balance sheet date and difference between previous year estimation and actual pay-out in the current year. Outstanding short-term benefits (bonuses) at year-end 2025 for Executive Committee Members based on estimated performance achievement at year-end was € 10.6 million (2024: € 10.0 million).

In order to support the Company's target of reducing its Scope 1 and 2 carbon emissions by 63% by 2030, the Board of Directors decided to translate this ambition into a concrete objective and include the CO2 reduction target in the collective variable remuneration of the CEO, all Executives and Senior Managers. From 2026, the CO2 reduction will be replaced by a criteria on water consumption for short-term benefits. Reduction of CO2 emissions has been introduced as a criteria of the LTI plan granted in 2025.

## Post-Employment and Other Long-Term Benefits

The post-employment and other long-term benefits defined obligation for the Executive Committee, including the CEO, amounted to € 18.2 million as of 31 December 2025 (2024: € 19.6 million). The disclosed post-employment and other long-term benefits reflect the total outstanding balance for all Executive Committee Members in charge at the end of the respective balance sheet date.

## Share-Based Remuneration ("LTI")

The share-based payment expenses result from not yet forfeited performance shares granted to the Executive Committee Members under the Company's LTI plan which are measured at fair value according to the methodology described in "– Note 32: Share-based Payment".

For 2025, the Members of the Executive Committee were granted 39,831 Performance shares (2024: 58,728). The respective fair value of these Shares at grant date was € 7.6 million (2024: € 10.2 million).

As of 31 December 2025, there are no outstanding cash-settled units and no provision related to LTI plan has been accounted for (2024: € 4.6 million).

The total number of outstanding Performance Shares granted to the current Members of the Executive Committee amounted to 211,478 as of 31 December 2025 (2024: 33,455 Performance units and 270,246 Performance shares).

## Termination Benefits

The following benefits apply to Executive Committee Members, except the CEO.

In the case of contract termination, the Executive Committee Members are entitled to an indemnity equal to 1.5 times the Total Target Remuneration (defined as Base Salary and target Annual Variable Remuneration) with respect to applicable local legal requirements, if any.

This will not apply if the Executive Committee mandate is terminated for cause, in case of dismissal, if the Executive Committee Member resigns or has reached retirement age.

The Executive Committee Members' contract includes a non-compete clause which applies for a minimum of one year and can be extended at the Company's initiative for a further year. The Board of Directors has the discretion to waive or invoke the extension of the non-compete clause when legally or contractually possible. The compensation for each year that the non-compete clause applies is equal to 50% of the last Total Annual Remuneration (defined as Base Salary and Annual Variable Remuneration most recently paid) with respect to applicable local legal requirements, if any.

Past LTI awards may be maintained in full or prorated, in such cases as in case of retirement or if a mandate is not renewed by the Company without cause, pro rata being based on the presence in the Company during performance periods. The vesting of past LTIP awards follows the plans' rules and regulations and is not accelerated in any case. LTI awards are forfeited for Executives who leave the Company on their own initiative, but this is subject to review by the Board of Directors.

The termination benefits include assumptions about all effective, known or planned terminations to date.

## Other Benefits

Other benefits include expenses for Executive Committee Members' medical, death and disability coverage, company car and other usual facilities as applicable.

### 33.2. Remuneration – CEO

The annual remuneration and related compensation costs of the CEO as expensed in the respective year can be summarised as follows:

<i>(In €)</i>	2025	2024
Base salary	1,560,000	1,485,000
Annual variable pay	2,737,800	1,692,900
Post-employment benefit costs	1,077,017	1,121,057
Share-based remuneration ("LTI") <sup>(1)</sup>	3,152,192	2,117,379
Termination benefits	0	0
Other benefits	33,968	35,292
Social charges <sup>(2)</sup>	1,561,453	1,539,606

(1) Expense related to share-based payment plans as recognised in the annual period (service period) (see "– Note 32: Share-Based Payment").

(2) Social charges depend on the applicable regulation to the CEO. In France, social charges comprise benefits accrued through mandatory collective and state plans such as pension, death and disability or medical coverage.

#### Annual Variable Pay

The annual variable pay is based on estimated performance achievement as at the balance sheet date and difference between the previous year's estimation and actual pay-out in the current year. The evolution of the Annual variable pay in 2025 compared to 2024 is the consequence of the application of the Remuneration Policy approved by the AGM in April 2025.

#### Post-Employment Benefit Costs

Post-employment benefit costs relate to the aggregated amount of current service and interest costs for defined benefit plan and company cost for contributions base plans.

Following the Board decision approved in the AGM 2020, the CEO pension rights are accrued through a defined contributions plan from 1 January 2020, which coexists with the former defined benefit pension plan.

The accrued pension rights under the former defined benefit plan have been frozen at the end of 2019 and remain unvested until the retirement date of the CEO. The pension rights arising from the Company's defined contribution plan are deducted from the frozen defined pension rights.

As of 31 December 2025, the defined benefit obligation related to the frozen defined benefit commitment amounts to € 3,814,659 (2024: € 4,172,786). This obligation has been accrued in the 2025 Consolidated Financial Statements and will be updated annually up to the retirement date of the CEO considering additional service cost and future changes on economic assumptions or other factors, e.g. salary increase.

For the fiscal year 2025, the cost related to the CEO's pension rights accrued under Company's plans during the year represented an expense of € 1,077,017 (2024: € 1,121,057).

The annual cost of pension rights accrued under applicable mandatory collective and state pension plans are accounted for among social charges.

## Share-based Remuneration

The table below gives an overview of the interests of the CEO, under the various LTI plans of the Company:

Plan	LTI 2021	LTI 2022	LTI 2023	LTI 2024	LTI 2025
Grant date	December 2021	December 2022	December 2023	December 2024	April 2025
Number of shares granted	12,121	14,115	11,619	10,839	14,404
Fair value at grant date (per share)	€ 89.83	€ 110.85	€ 141.80	€ 156.94	€ 147.14
Performance achievement	96%	122%	Not yet known Assumed 100%	Not yet known Assumed 100%	Not yet known Assumed 100%
Performance shares revalued	11,636	17,220	11,619	10,839	14,404
Vesting date	7 May 2025	May 2026	May 2027	May 2028	May 2029
Number of vested shares	11,636	0	0	0	0
Number of outstanding shares	0	17,220	11,619	10,839	14,404

Vesting of all performance shares granted to the CEO is subject to performance conditions.

For more information, please refer to the Company's Remuneration policy and the Remuneration section of the Report of the Board of Directors.

In addition to the vesting of performance shares, the pay-out from the last vested cash-settled units granted through the LTI 2020 plan was € 843,696 in 2025 (2024: € 1,065,916) excluding social charges.

As of 31 December 2025, there are no unvested cash-settled units. No provision related to LTI plan has then been accounted for (2024: € 1,067,651).

### Termination Benefits

The termination benefit applicable to the CEO is described in the Company's Remuneration policy.

### Other Benefits

As stipulated in the Company's Remuneration Policy, the benefits offered to the CEO are similar to the benefits granted to other executives of the Company and comprise, among other matters, medical, death and disability coverage (both through the French social security system and mandatory collective Company's plans), a company car and usual facilities. Costs of benefits provided through applicable mandatory collective and social security plans are accounted for among social charges. The monetary value of other benefits provided to the CEO in 2025 amounted to € 33,968 (2024: € 35,292).

The Company has not provided any loans to, advances to and guarantees on behalf of the CEO.

## Remuneration – Board of Directors

The remuneration of the Non-Executive Members of the Board of Directors was as follows:

(In €)	2025			2024		
	Fixum <sup>(1)</sup>	Attendance Fees <sup>(2)</sup>	Total	Fixum <sup>(1)</sup>	Attendance Fees <sup>(2)</sup>	Total
<b>Non-Executive Board Members</b>						
René Obermann	500,000	162,500	662,500	500,000	120,000	620,000
Victor Chu	150,000	78,000	228,000	150,000	66,500	216,500
Jean-Pierre Clamadieu	210,000	127,000	337,000	210,000	82,000	292,000
Mark Dunkerley	180,000	136,000	316,000	180,000	110,000	290,000
Stephan Gemkow <sup>(3)</sup>	192,845	119,000	311,845	150,000	81,000	231,000
Catherine Guillouard <sup>(4)</sup>	188,784	121,000	309,784	210,000	86,000	296,000
Dr. Doris Höpke <sup>(5)</sup>	128,287	88,000	216,287	-	-	-
Amparo Moraleda	210,000	121,000	331,000	210,000	82,000	292,000
Claudia Nemat <sup>(6)</sup>	43,509	10,000	53,509	150,000	67,500	217,500
Irene Rummelhoff	150,000	79,500	229,500	150,000	78,000	228,000
Antony Wood <sup>(7)</sup>	150,000	119,000	269,000	150,000	86,000	236,000
Dr Fei Yu Xu <sup>(8)</sup>	128,702	75,000	203,702	108,791	60,000	168,791
<b>Former Non-Executive Board Members</b>						
Ralph D. Crosby, Jr. <sup>(9)</sup>	-	-	-	75,000	15,000	90,000
<b>Total</b>	<b>2,232,127</b>	<b>1,236,000</b>	<b>3,468,127</b>	<b>2,243,791</b>	<b>934,000</b>	<b>3,177,791</b>

(1) Fixum includes a base fee for Board membership and the relevant Committee membership as the case may be (Audit Committee "AC", Remuneration, Nomination and Governance Committee ("RNGC") and Ethics, Compliance and Sustainability Committee ("ECSC")). The fixum for the year 2025 was paid 50% in January 2025 and 50% in July 2025. The fixum for the year 2024 was paid 50% in January 2024 and 50% in July 2024.

(2) 2025 attendance fees include the Board attendance fees and the fees in relation to the relevant Committee (Ad Hoc, AC, RNGC and ECSC) meetings. The Board attendance fees related to the first semester 2025 were paid in July 2025, those related to the second semester 2025 were paid in January 2026. The Committees' attendance fees related to the full year 2025 were paid in January 2026.

(3) Chair of the AC and member of the ECSC since 15 April 2025.

(4) Chair of the AC until 15 April 2025.

(5) Member of the Board of Directors, AC and RNGC since 15 April 2025.

(6) Member of the Board and RNGC until 15 April 2025.

(7) Member of the AC since 19 April 2023.

(8) Member of the Audit Committee until 15 April 2025.

(9) Member of the Board and ECSC until 10 April 2024.

## 2.7. Capital Structure and Financial Instruments

### 34. Total Equity

#### 34.1. Equity Attributable to Owners of the Parent

The Company's shares are exclusively ordinary shares with a par value of € 1.00. The following table shows the development of the number of shares issued and fully paid:

(In number of shares)	31 December 2025	31 December 2024
<b>Issued as at 1 January</b>	<b>792,283,683</b>	<b>790,459,434</b>
Issued for ESOP	0	1,824,249
<b>Issued as at end of the period</b>	<b>792,283,683</b>	<b>792,283,683</b>
Treasury shares	(5,055,938)	(4,327,432)
<b>Outstanding as at end of the period</b>	<b>787,227,745</b>	<b>787,956,251</b>

Holders of ordinary shares are entitled to dividends and to one vote per share at general meetings of the Company.

**Equity attributable to owners of the parent** (including purchased treasury shares) amounts to €26,104 million (2024: € 19,606 million) representing an increase of €+6,498 million. This is mainly due to the net income for the period of €+5,221 million and the mark to market revaluation of the hedge portfolio of €+3,846 million as well as a change in actuarial gains and losses of €+626 million partly offset by the dividend for €-2,372 million. It also reflects the 2025 employee share ownership plan (“ESOP”) campaign with share-based payment of €+227 million.

In 2025, the Company performed share buyback to support ESOP activities and equity-based compensation plans of €-916 million thereof €-102 million mainly related to 2025 campaigns and €-814 million for future campaigns.

**Capital stock** comprises the nominal amount of shares outstanding. In 2025, there is no addition to capital stock related to the implemented ESOPs (2024: € 1,824,249).

**Share premium** mainly results from contributions in kind in the course of the creation of the Company, cash contributions from the Company’s initial public offering, capital increases and reductions due to the issuance and cancellation of shares.

**Retained earnings** include mainly the profit for the period and the changes in other comprehensive income from remeasurements of the defined benefit pension plans net of tax which amounts to €+626 million in 2025 (2024: €+672 million).

On 15 April 2025, the AGM decided to distribute a gross amount of € 2.00 per share and a special dividend of € 1.00 per share, which was paid in the first half-year 2025. For the fiscal year 2025, the Board of Directors will propose the payment of a dividend of € 3.20 per share to the 2025 Annual General Meeting taking place on 15 April 2026. The proposed payment date is 23 April 2026.

**Treasury shares** represent the amount paid or payable for own shares held in treasury. During 2025, the number of treasury stock held by the Company increased to 5,055,938 compared to 4,327,432 as of 31 December 2024, mainly due to the share buybacks partly offset by delivery of shares under ESOP in 2025 and vested shares under the 2021 LTI plan (see “– Note 32: Share-based Payment”). No shares were sold back to the market nor cancelled (2024: 0 shares).

On 15 April 2025, the AGM of the Company authorised the Board of Directors, for a period expiring at the AGM to be held in 2026, to issue shares and to grant rights to subscribe for shares in the Company’s share capital for the purpose of:

- ESOPs and share-related to LTI plans , provided that such powers shall be limited to an aggregate of 0.18% of the Company’s authorised share capital (see “– Note 32: Share-based Payment”);
- funding the Company and its subsidiaries, provided that such powers shall be limited to an aggregate of 0.3% of the Company’s authorised share capital (see “– Note 36.3: Financing Liabilities”).

For each operation, such powers shall not extend to issuing shares or granting rights to subscribe for shares if there is no preferential subscription right and for an aggregate issue price in excess of € 500 million per share issuance.

On 15 April 2025, the AGM authorised the Board of Directors for an 18-month period to repurchase up to 10% of the Company’s issued share capital at a price per share not less than the nominal value and not more than the higher of the price of the last independent trade and the highest current independent bid on the trading venues of the regulated market of the country in which the purchase is carried out.

Furthermore, the AGM authorised the Board of Directors to determine on a case-by-case basis the share repurchase programmes to be implemented by the Company, if any.

## 34.2. Non-Controlling Interests

The **non-controlling interests** (“NCI”) from non-wholly owned subsidiaries decreased to € 80 million as of 31 December 2025 (2024: € 90 million). These NCI do not have a material interest in the Company’s activities and cash flows.

## 35. Capital management

The Company seeks to maintain a strong financial profile to safeguard its going concern, financial flexibility as well as shareholders’, credit rating agencies’, credit investors’ and other stakeholders’ confidence in the Company. Consequently, operating liquidity is of great importance.

As part of its capital management, it is one of the Company’s objectives to maintain a strong credit rating by institutional rating agencies. This enables the Company to contain its cost of capital which positively impacts its stakeholder value (entity value). Next to other non-financial parameters, the credit rating is based on financial indicators such as cash flow, profitability, leverage ratios and liquidity ratios. The Company monitors these ratios to keep them in a range compatible with a strong rating.

Rating agency	Long-term rating	Outlook	Short-term rating
Standard and Poor’s	A	Positive	A-1
Moody’s Investors Services	A1	Stable	P-1
Fitch Ratings (unsolicited)	A	Stable	F1

The stand-alone rating reflects the Company’s strong backlog providing revenue visibility, dominant market position in the single-aisle market, operating performance and overall its strong positioning to benefit from the recovery in air travel demand. It also reflects Airbus’

exceptional liquidity, solid balance sheet as well as its prudent financial policy. Finally, it reflects the management's focus on programme execution, profitability and cash generation improvement.

In accordance with the Company's conservative financial policy, a strong rating is key to maintain a wide array of funding sources at competitive conditions, to have broad access to long-term hedging and to strengthen the Company's position as a financially sound counterparty for its customers and suppliers.

Every year, the Company constructs a five-year plan used to assess its financial flexibility at current ratings and a value creation ambition. It is composed of (i) EBIT and (ii) Free Cash Flow, which is defined as Cash provided by operating activities and Cash used for investing activities less Change of securities, Contribution to plan assets for pensions, realised Treasury swaps and bank activities.

The Company uses the WACC to determine the Net Present Value ("NPV"), which is used for any investment decision.

The Company also monitors the level of dividends paid to its shareholders.

The Company generally satisfies its obligations arising from ESOPs and Share Incentive Plans ("SIPs") by issuing new shares. In order to avoid any dilution of its current shareholders out of ESOP, Share Incentive Plans ("SIPs") and LTI plans, the Company performs share buybacks to meet its obligations to its employees, following the decisions of the Board of Directors and approval of the AGM. Apart from this purpose, the Company generally does not trade with treasury shares.

The Company complies with the capital requirements under applicable law and its Articles of Association.

## 36. Net Cash

The net cash is comprised of the following elements:

<i>(In € million)</i>	31 December	
	2025	2024
Cash and cash equivalents	14,128	15,003
Current securities	3,093	2,829
Non-current securities	9,997	9,032
<b>Gross cash position</b>	<b>27,218</b>	<b>26,864</b>
Short-term financing liabilities	(5,186)	(3,924)
Long-term financing liabilities	(9,063)	(10,355)
Interest rate contracts	(798)	(832)
<b>Total</b>	<b>12,171</b>	<b>11,753</b>

The net cash position on 31 December 2025 amounted to € 12,171 million (2024: € 11,753 million), with a gross cash position of € 27,218 million (2024: € 26,864 million).

Derivative instruments recognised on the Company's Statement of Financial Position consist of (i) instruments that are entered into as hedges of the Company's operating activities or interest result, and (ii) embedded foreign currency derivatives that arise from separating the foreign currency component from certain operating contracts. Cash flows resulting from the settlement of these derivatives are therefore recorded as part of cash flow from operations. Similarly, financial assets and liabilities arising from customer financing activities and refundable advances from European Governments are considered part of operating activities and related cash flows are hence recognised as cash flows from operating activities.

### 36.1. Cash and Cash Equivalents

Cash and cash equivalents are composed of the following elements:

<i>(In € million)</i>	31 December	
	2025	2024
Bank account and petty cash	7,387	4,219
Short-term securities (at fair value through profit or loss)	5,004	10,042
Short-term securities (at fair value through OCI)	1,737	742
<b>Total cash and cash equivalents</b>	<b>14,128</b>	<b>15,003</b>

Only securities with a maturity of three months or less from the date of the acquisition, that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, are recognised in cash equivalents.

Cash and cash equivalents have decreased by € -0.9 billion from € 15.0 billion as of 31 December 2024 to € 14.1 billion as of 31 December 2025. They include payments made in anticipation to suppliers and to a lesser extent payments received in advance from certain customers.

The main variations are as follows:

Cash provided by operating activities amounts to € +8.0 billion in 2025 mainly driven by a profit translated into cash as well as higher advanced payments received and a favourable phasing of payments partly offset by the planned inventory build-up to support the Company ramp-up across its businesses.

Cash used for investing activities amounts to € -4.7 billion, mainly reflecting capital expenditure and investments in securities.

Cash used for financing activities amounts to € -3.5 billion. It mainly includes the cash distribution to Airbus SE shareholders of € -2.4 billion.

### 36.2. Securities

The majority of the Company's securities consists of debt securities and are classified at fair value through OCI (see "– Note 37.2: Carrying Amounts and Fair Values of Financial Instruments").

The Company's securities portfolio amounts to € 13,090 million and € 11,861 million as of 31 December 2025 and 2024, respectively. The security portfolio contains a non-current portion of € 9,997 million (2024: € 9,032 million), and a current portion of € 3,093 million (2024: € 2,829 million).

Included in the securities portfolio as of 31 December 2025 and 2024, respectively, are corporate and government bonds bearing either fixed rate coupons (€ 13,116 million nominal value; 2024: € 12,059 million) or floating rate coupons (€ 10 million nominal value; 2024: € 10 million).

When the Company enters into securities lending or other financing activities that involve the pledging of securities as collateral, the securities pledged continue to be recognised on the balance sheet. As of 31 December 2025 and 2024, they were no securities pledged as collateral for borrowings from banks.

### 36.3. Financing Liabilities

**Financing liabilities** include debt obligations towards financial institutions, issued corporate bonds, deposits made by customers of Airbus Bank, borrowings received from joint ventures and other parties as well as finance lease liabilities. Financing liabilities are recorded initially at the fair value of the proceeds received, net of transaction costs incurred. Subsequently, financing liabilities are measured at amortised cost, using the effective interest rate method with any difference between proceeds (net of transaction costs) and redemption amount being recognised in total finance income (cost) over the period of the financing liability.

Financing liabilities to financial institutions may include liabilities from securities lending transactions. In securities lending transactions, the Company receives cash from its counterparty and transfers the securities subject to the lending transaction as collateral. The counterparty typically has the right to sell or repledge the securities pledged. The amount of cash received is recognised as a financing liability. The securities pledged are not derecognised, but remain on the Company's Statement of Financial Position.

(In € million)	31 December	
	2025	2024
Bonds and commercial papers	6,286	7,986
Liabilities to financial institutions	329	382
Loans	395	291
Lease liabilities	2,053	1,696
<b>Total long term financing liabilities</b>	<b>9,063</b>	<b>10,355</b>
Bonds and commercial papers	1,479	556
Liabilities to financial institutions	25	26
Loans	129	85
Lease liabilities	327	253
Others <sup>(1)</sup>	3,226	3,004
<b>Total short term financing liabilities</b>	<b>5,186</b>	<b>3,924</b>
<b>Total</b>	<b>14,249</b>	<b>14,279</b>

(1) Included in "others" are financing liabilities to joint ventures.

**Long-term financing liabilities**, mainly comprising bonds and lease liabilities, decreased by € -1,292 million to € 9,063 million (2024: € 10,355 million) largely due to bonds reclassification to short-term liabilities maturing in 2026 (EMTN 10 years maturing in May 2026 and EMTN 6 years maturing in June 2026).

**Short-term financing liabilities** increased by € +1,262 million to € 5,186 million (2024: € 3,924 million) mainly due to the EMTN 10 years maturing in May 2026 and the EMTN 6 years maturing in June 2026 reclassification in short-term financing liabilities partly offset by the EMTN 5 years bond repayment in April 2025.

On 31 January 2023, the Company signed a lease agreement with Mobile Airport Authority (“MAA”) for a new Final Assembly Line designed by Airbus and to be constructed in Mobile, Alabama on MAA owned land. The expected cost of construction is funded through the issuance of bonds by MAA for a nominal amount of US\$ 1.0 billion, the proceeds of which are used solely for that purpose. The bonds are fully guaranteed by the Company which is supervising the construction and is liable for any cost overruns. As of 31 December 2025, the project has entered into service for a corresponding amount of US\$ 939 million (of which US\$ 694 million in 2025) of lease liability. In accordance with IFRS 16 and the Company’s accounting policies for the classification of interests’ cash flows, the lease liability payments to be made over the lease term will be recognised in financing cash flows for the principal portion and in operating cash flows for the interest portion.

The terms and repayment schedules of these bonds and loans are as follows:

	Principal amount (In million)	Carrying amount (In € million)		Issuance date	Coupon or interest rate	Effective interest rate	Maturity date	Additional features
		2025	2024					
EMTN 5 years	€561	0	556	Mar 2020	1.63%	1,80%	April 2025	Interest rate swapped into 3M Euribor +2.01%
EMTN 10 years	€461	457	448	May 2016	0.88%	0.98%	May 2026	Interest rate swapped into 3M Euribor +0.50%
EMTN 6 years	€894	885	861	June 2020	1,38%	1,47%	Jun. 2026	Interest rate swapped into 3M Euribor +1.66%
EMTN 8 years	€611	578	565	Mar 2020	2.00%	2.10%	April 2028	Interest rate swapped into 3M Euribor +2.15%
EMTN 15 years	€500	479	478	Oct 2014	2.12%	2.21%	Oct 2029	Interest rate swapped into 3M Euribor +0.84%
EMTN 10 years	€1,250	1,117	1,103	June 2020	1.63%	1,74%	Jun. 2030	Interest rate swapped into 3M Euribor +1.61%
EMTN 15 years	€900	814	813	May 2016	1.38%	1.50%	May 2031	Interest rate swapped into 3M Euribor +0.66%
EMTN 12 years	€1,000	851	849	Mar 2020	2,38%	2,49%	April 2032	Interest rate swapped into 3M Euribor +2.24%
EMTN 20 years	€1,000	683	734	June 2020	2.38%	2,44%	Jun. 2040	Interest rate swapped into 3M Euribor +1.93%
US\$ Bond 10 years	US\$ 750	629	693	Apr 2017	3.15%	3.20%	Apr 2027	Interest rate swapped into 1D SOFR
US\$ Bond 30 years	US\$ 750	566	643	Apr 2017	3.95%	4.02%	Apr 2047	Interest rate swapped into 1D SOFR +0.31%
ACL Private placement	US\$ 830	706	799	July 2020, Dec 2020	1.98% - 2.54%	2.77% - 3.09%	July 2026 to July 2029	
<b>Bonds</b>		<b>7,765</b>	<b>8,542</b>					
European Investment Bank	€165	143	154	Dec 2023	3M Euribor +0.498%	3M Euribor +0.498%	Dec. 2038	
KfW Development Bank	€150	112	136	July 2023	3M Euribor +0.59%	3M Euribor +0.59%	Jul. 2029	
Others		99	118					
<b>Liabilities to financial institutions</b>		<b>354</b>	<b>408</b>					
<b>Total</b>		<b>8,119</b>	<b>8,950</b>					
<i>Thereof non-current financing liabilities</i>		<i>6,615</i>	<i>8,368</i>					
<i>Thereof current financing liabilities</i>		<i>1,504</i>	<i>582</i>					

Reconciliation of liabilities arising from financing liabilities as of 31 December 2025 is as follows:

<i>(In € million)</i>	Balance at 1 January 2025	Cash flows	Changes in scope	Foreign exchange movements	Others	Balance at 31 December 2025
Bonds and commercial papers	8,542	(559)	0	(260)	42	7,765
Liabilities to financial institutions	408	(44)	0	(10)	0	354
Loans	376	35	0	40	73	524
Finance lease liabilities	1,949	(300)	0	(126)	857	2,380
Others	3,004	254	18	(47)	(3)	3,226
<b>Total</b>	<b>14,279</b>	<b>(614)</b>	<b>18</b>	<b>(403)</b>	<b>969</b>	<b>14,249</b>

Reconciliation of liabilities arising from financing liabilities as of 31 December 2024 is as follows:

<i>(In € million)</i>	Balance at 1 January 2024	Cash flows	Non-cash movements			Balance at 31 December 2024
			Changes in scope	Foreign exchange movements	Others	
Bonds and commercial papers	9,067	(818)	0	129	164	8,542
Liabilities to financial institutions	324	80	0	4	0	408
Loans	314	(66)	0	2	126	376
Finance lease liabilities	1,617	(324)	0	48	608	1,949
Others	2,269	696	0	39	0	3,004
<b>Total</b>	<b>13,591</b>	<b>(432)</b>	<b>0</b>	<b>222</b>	<b>898</b>	<b>14,279</b>

## 37. Financial Instruments

### 37.1. Financial Risk Management

By the nature of its activities, the Company is exposed to a variety of financial risks: (i) market risks, in particular foreign exchange risk, but also interest rate risk, equity price risk and commodity price risk, (ii) liquidity risk and (iii) credit risk. The Company's overall financial risk management activities focus on mitigating unpredictable financial market risks and their potential adverse effects on the Company's operational and financial performance.

The financial risk management of the Company is generally carried out by the Treasury department of the Company under policies approved by the Board of Directors or by the Chief Financial Officer. The identification, evaluation and hedging of the financial risks is in the joint responsibility of several established specific committees such as the Foreign Exchange Committee and the Asset Liability Management Committee, including the Company business segments.

The Company uses financial derivatives solely for risk mitigating purposes ("hedging") and applies hedge accounting for a significant portion of its hedging portfolio.

#### Market Risk

**Foreign exchange risk** — Foreign exchange risk arises when future commercial transactions or firm commitments, recognised monetary assets and liabilities and net investments in foreign operations are denominated in a currency that is not the entity's functional currency.

The Company manages a long-term hedge portfolio with maturities of several years covering its net exposure to US dollar sales, mainly from the commercial activities of Airbus. This hedge portfolio covers a large portion of the Company's firm commitments and highly probable forecasted transactions.

For Airbus, the highly probable criteria of the underlying foreign currency exposure of cash flow hedges is assessed based on the IFRS15 backlog value analysis. This consists in reducing the contractual firm backlog by all deliveries which cannot be considered as highly probable due to the existence of either cancellation rights, risk of bankruptcy or other risk of order restructuring. The latter assessment is taking into account customers' situation and commercial aspects. The resulting backlog is further adjusted to the foreign exchange management hedging horizon. The highly probable underlying foreign currency exposure is then capped to the production plan when applicable.

Most of the Company's revenue is denominated in US dollars, while a major portion of its costs is incurred in euro and to a lesser extent in other foreign currencies. Consequently, to the extent that the Company does not use financial instruments to hedge its exposure resulting from this currency mismatch, its profits will be affected by changes in the €/US\$ exchange rate. As the Company intends to

generate profits primarily from its operations rather than through speculation on exchange rate movements, it uses hedging strategies to manage and minimise the impact of exchange rate fluctuations on these profits.

Since 30 June 2018, the Company adapted its hedge strategy to hedge its net exposure (US dollar revenue less US dollar cost) resulting from commercial aircraft deliveries of specific aircraft types. The strategy more closely aligns hedge accounting with risk management activities.

Under this strategy the foreign exchange derivatives used as hedging instruments are designated as a hedge of a portion of the cash flows received for each of a number of deliveries of a specific aircraft type that are expected to occur in a given month and hence will allow the hedge result to move along with the hedged deliveries in the event of a shift in deliveries.

If such a shift in hedged deliveries occurs, hedge ineffectiveness will arise to the extent that the maturities of the hedging instrument and the expected timing of the hedged cash flows are no longer perfectly aligned. In order to minimise such ineffectiveness, the Company will close the timing gap by rolling over hedges to new maturities, using foreign exchange swap contracts.

In addition, the Company will designate the risk of changes in the spot element as the hedged risk in order to eliminate the ineffectiveness resulting from changes in forward points between different maturities. The forward element will be accounted for as a cost of hedging similar to the time value of options.

As a result of prospective application, the hedging instruments designated under this strategy had a non-zero fair value at hedge inception, which might create some small ineffectiveness.

In addition, starting from the second half-year 2025, the Company hedge firmly committed sales in US dollar using a "first flow approach". Under that approach, the foreign currency derivatives the Company entered into, are designated as a hedge of the first US dollar inflows received from the customer at aircraft delivery in a given month. The strategy implies that only a portion of the expected monthly customer payments made at aircraft delivery are hedged and that a reduction of monthly cash inflows as a result of postponements or order cancellations have no impact on the effectiveness of the hedge as long as the actual gross US dollar cash inflows received at aircraft delivery in a particular month exceed the portion designated as being hedged in that month.

Another source of ineffectiveness is the counterparty credit risk inherent in the hedge portfolio. As such, credit risk is absent from the hedged cash flows. However, since netting arrangements are in place with all the hedge counterparties and the Company has a policy of trading with investment grade counterparties only, the credit risk arising from its hedging instruments, and associated changes in credit risk, have historically been negligible and are expected to remain so.

The Company also hedges its expected foreign currency exposure arising from US dollar or pound sterling cash outflows in the commercial aircraft business on a first outflow basis, though to a much lesser extent than US dollar cash inflows.

In military aircraft and non-aircraft businesses, the Company hedges inflows and outflows in foreign currencies from firmly committed or highly probable forecast sales and purchase contracts. Here, foreign currency derivatives are typically contracted in lower volumes; they may be accounted for using a first flow approach or are designated as hedges of specific agreed milestone payments. The amount of the expected flows to be hedged can cover up to 100% of the equivalent of the net US dollar exposure at inception. The coverage ratio considers the variability in the range of potential outcomes taking into account macroeconomic movements affecting spot rates and interest rates as well as the robustness of the commercial cycle.

In situations where the payment dates for hedged firmly committed cash flows are not fixed and subject to potentially significant delays, the Company may use rollover strategies, usually involving foreign exchange swaps.

For all foreign currency hedges of future cash flows which qualify for hedge accounting under IFRS 9, the Company uses the cash flow hedge model, which requires (i) recognising the effective portion of the fair value changes of the hedging derivatives in equity (within OCI) and (ii) recognising the effect of the hedge in profit or loss when the hedged cash flows affect profit or loss.

In addition, the Company hedges currency risk arising from financial assets or liabilities denominated in currencies other than the euro, including foreign currency receivable and payable accounts, as well as foreign currency denominated funding transactions or securities. The Company applies hedge accounting if a mismatch in terms of profit or loss recognition of the hedging instrument and hedged item would otherwise occur. Frequently, however, the currency-induced gains or losses of the hedging instrument and the hedged item match in terms of profit or loss recognition ("natural hedge"), so no hedge accounting is required. Sometimes such gains or losses may end up in different sections of the income statement (such as operating profit for the hedged item and financial result for the hedging instrument). If so, the Company may choose to present the gains or losses of both the hedging instrument and the hedged item in the same income statement line item if certain formal requirements are met.

As hedging instruments, the Company primarily uses foreign currency forwards, foreign currency options and to a minor extent non-derivative financial instruments. A hedge ratio of 1:1 is applied by the Company.

The Company also has foreign currency derivative instruments which are embedded in certain purchase contracts denominated in a currency other than the functional currency of any substantial party to the contract, principally in US dollar and pound sterling. If such embedded derivatives are required to be accounted for separately from the host purchase contract, related gains or losses are generally recognised in other financial result. However, if the embedded derivatives qualify for hedge accounting, the Company might choose to designate them as a hedging instrument in a hedge of foreign currency risk, in which case they are accounted for under the cash flow hedge model as described above.

**Interest rate risk** — The Company uses an asset-liability management approach with the objective to limit its interest rate risk. It undertakes to match the risk profile of its interest-bearing assets with those of its interest-bearing liabilities. The remaining net interest rate exposure is managed through several types of interest rate derivatives, such as interest rate swaps and interest rate futures contracts, in order to minimise risks and financial impacts.

The vast majority of related interest rate hedges qualify for hedge accounting, and most of them are accounted for under the fair value hedge model. As a result, both the fair value changes of these derivatives and the portion of the hedged items' fair value change that is attributable to the hedged interest rate risk are recognised in profit or loss, where they offset to the extent the hedge is effective.

The Company has applied the relief introduced by the amendments made to IFRS 9 in September 2019 on hedge accounting, having the effect that the IBOR reform should not cause hedge accounting to terminate.

The Company invests in financial instruments such as overnight deposits, certificates of deposits, commercial papers, other money market instruments and short-term as well as medium-term bonds. For its financial instruments portfolio, the Company has an Asset Liability Management Committee in place that meets regularly and aims to limit the interest rate risk on a fair value basis through a value-at-risk approach, from which results a hedge ratio that is however not actively steered.

**Commodity price risk** — The Company is exposed to risk relating to fluctuations in the prices of commodities used in the supply chain. It manages these risks in the procurement process and to a certain extent uses derivative instruments in order to mitigate the risks associated with the purchase of raw materials. To the extent that the gains or losses of the derivative and those of the hedged item or transaction do not match in terms of profit or loss, the Company applies cash flow hedge accounting to the derivative instruments, with a hedge ratio of 1:1.

**Equity price risk** — The Company is to a small extent invested in equity securities mainly for operational reasons. Its exposure to equity price risk is hence limited. Furthermore, it is exposed under its LTI plan to the risk of the Company share price increases. The Company limits these risks through the use of equity derivatives that qualify for hedge accounting and have been designated as hedging instruments in cash flow hedges, with a hedge ratio of 1:1.

**Sensitivities of market risks** — The approach used to measure and control market risk exposure of the Company's financial instrument portfolio is, amongst other key indicators, the value-at-risk model ("VaR"). The VaR of a portfolio is the estimated potential loss that will not be exceeded over a specified period of time (holding period) from an adverse market movement with a specified confidence level. The VaR used by the Company is based upon a 95% confidence level and assumes a five-day holding period. The VaR model used is mainly based on the so-called "Monte-Carlo-Simulation" method. The model generates a wide range of potential future scenarios for market price movements by deriving the relevant statistical behaviour of markets for the portfolio of market data from the previous two years and observed interdependencies between different markets and prices.

The Company's VaR computation includes the Company's financial debt, short-term and long-term investments, foreign currency forwards, swaps and options, commodity contracts, finance lease receivables and liabilities, foreign currency trade liabilities and receivables and contract assets.

Although VaR is an important tool for measuring market risk, the assumptions on which the model is based give rise to some limitations, including the following:

- a five-day holding period assumes that it is possible to hedge or dispose of positions within that period. This is considered to be a realistic assumption in almost all cases but may not be the case in situations in which there is severe market illiquidity for a prolonged period.
- a 95% confidence level does not reflect losses that may occur beyond this level. Even within the model used there is a 5% statistical probability that losses could exceed the calculated VaR.
- the use of historical data as a basis for estimating the statistical behaviour of the relevant markets and finally determining the possible range of future outcomes out of this statistical behaviour may not always cover all possible scenarios, especially those of an exceptional nature.

The Company uses VaR amongst other key figures in order to determine the riskiness of its financial instrument portfolio and in order to optimise the risk-return ratio of its financial asset portfolio. Further, its investment policy defines a VaR limit for the total portfolio of cash, cash equivalents and securities. The total VaR as well as the different risk-factor specific VaR figures of this portfolio are measured and serve amongst other measures as a basis for the decisions of the Company's Asset Liability Management Committee.

A summary of the VaR position of the Company financial instruments portfolio as of 31 December 2025 and 2024 is as follows:

<i>(In € million)</i>	Total VaR	Equity price VaR	Currency VaR	Commodity price VaR	Interest rate VaR
<b>31 December 2025</b>					
Foreign exchange hedges for forecast transactions or firm commitments	562	0	590	0	65
Financing liabilities, financial assets (including cash, cash equivalents, securities and related hedges)	310	174	287	0	60
Finance lease receivables and liabilities, foreign currency trade payables and receivables	49	0	33	0	33
Commodity contracts	4	0	1	4	0
Equity swaps	0	0	0	0	0
Diversification effect	(556)	0	(579)	0	(100)
<b>All financial instruments</b>	<b>369</b>	<b>174</b>	<b>332</b>	<b>4</b>	<b>58</b>
<b>31 December 2024</b>					
Foreign exchange hedges for forecast transactions or firm commitments	766	0	854	0	128
Financing liabilities, financial assets (including cash, cash equivalents, securities and related hedges)	233	94	121	0	142
Finance lease receivables and liabilities, foreign currency trade payables and receivables	66	0	36	0	49
Commodity contracts	6	0	1	6	0
Equity swaps	0	0	0	0	0
Diversification effect	(439)	0	(199)	0	(80)
<b>All financial instruments</b>	<b>632</b>	<b>94</b>	<b>813</b>	<b>6</b>	<b>239</b>

As of 31 December 2025, the total VaR amounts to € 369 million (2024: € 632 million). The decrease is mainly attributable to the diminution of the Company foreign exchange hedges portfolio and a lower interest rates volatility.

The Company uses its derivative instruments entirely for hedging purposes. As a result, the respective market risks of these hedging instruments are – depending on the hedges' actual effectiveness – offset by corresponding opposite market risks of the underlying forecast transactions, assets or liabilities. Under IFRS 7, the underlying forecast transactions do not qualify as financial instruments and are therefore not included in the tables shown above. Accordingly, the VaR of the foreign exchange hedging portfolio in the amount of € 590 million (2024: € 854 million) cannot be considered as a risk indicator for the Company in the economic sense.

## Liquidity Risk

The Company's policy is to maintain sufficient cash and cash equivalents at any time to meet its present and future commitments as they fall due. It manages its liquidity by holding adequate volumes of liquid assets and maintains a committed revolving credit facility, in addition to the cash inflow generated by its operating business. The Company continues to keep the focus on low counterparty risk within its asset portfolio. In addition, it maintains a set of other funding sources, and accordingly may raise loans from commercial banks and Development Finance Institutions and issue bonds, notes and commercial papers or enter into security lending agreements. Adverse changes in the capital markets could increase its funding costs and limit its financial flexibility.

In particular, Airbus signed on 5 July 2022 a € 8 billion Sustainability Linked Revolving Syndicated Credit Facility in order to refinance its € 6 billion existing facility signed in 2020.

Management considers the Company has sufficient resources to continue operating for at least 12 months and that there are no material uncertainties about the Company's ability to continue as a going concern.

Further, the management of the vast majority of the Company's liquidity exposure is centralised by a daily cash concentration process. This process enables it to manage its liquidity surplus as well as its liquidity requirements according to the actual needs of its subsidiaries. In addition, management monitors the Company's liquidity reserve as well as the expected cash flows from its operations.

The contractual maturities of the Company's financial liabilities, based on undiscounted cash flows and including interest payments, if applicable, are as follows:

<i>(In € million)</i>	Carrying amount	Contractual cash flows	< 1 year	1 year - 2 years	2 years - 3 years	3 years - 4 years	4 years - 5 years	> 5 years
<b>31 December 2025</b>								
Non-derivative financial liabilities	(30,593)	(33,001)	(21,412)	(1,499)	(1,287)	(1,224)	(1,519)	(6,059)
Derivative financial liabilities	(1,521)	(1,766)	(426)	(366)	(144)	(11)	(119)	(700)
<b>Total</b>	<b>(32,114)</b>	<b>(34,767)</b>	<b>(21,838)</b>	<b>(1,865)</b>	<b>(1,431)</b>	<b>(1,235)</b>	<b>(1,638)</b>	<b>(6,759)</b>
<b>31 December 2024</b>								
Non-derivative financial liabilities	(28,661)	(31,050)	(18,225)	(2,192)	(1,338)	(1,225)	(1,169)	(6,901)
Derivative financial liabilities	(6,181)	(7,568)	(2,548)	(2,054)	(1,691)	(570)	(30)	(675)
<b>Total</b>	<b>(34,842)</b>	<b>(38,618)</b>	<b>(20,773)</b>	<b>(4,246)</b>	<b>(3,029)</b>	<b>(1,795)</b>	<b>(1,199)</b>	<b>(7,576)</b>

Non-derivative financial liabilities included in the table above comprise financing liabilities as presented in "– Note 37.2: Carrying Amounts and Fair Values of Financial Instruments". Due to their specific nature, namely their risk-sharing features and uncertainty about the repayment dates, the European Governments' refundable advances, which amount to € -3,822 million as of 31 December 2025 are not included (2024: € -3,859 million).

## Lease liabilities

The maturity analysis of lease liabilities, based on contractual undiscounted cash flows is as follows:

<i>(In € million)</i>	31 December	
	2025	2024
Not later than one year	(327)	(252)
Later than one year and not later than five years	(1,216)	(969)
Later than five years	(1,660)	(1,226)
<b>Total undiscounted lease liabilities</b>	<b>(3,203)</b>	<b>(2,447)</b>
<b>Lease liabilities included in the statement of financial position</b>	<b>(2,380)</b>	<b>(1,949)</b>
Current	(327)	(253)
Non-current	(2,053)	(1,696)

## Credit Risk

The Company is exposed to credit risk to the extent of non-performance by either its customers (e.g. airlines) or its counterparts with regard to financial instruments or issuers of financial instruments for gross cash investments. However, it has policies in place to avoid concentrations of credit risk and to ensure that credit risk is limited.

As far as central treasury activities are concerned, credit risk resulting from financial instruments is managed by the Company. In order to ensure sufficient diversification, a credit limit system is used.

The Company monitors the performance of the individual financial instruments and the impact of market developments on their performance and takes appropriate action on foreseeable adverse development based on pre-defined procedures and escalation levels.

Sales of products and services are made to customers after having conducted appropriate internal credit risk assessment. In order to support sales, primarily at Airbus, Airbus Helicopters and ATR, the Company may agree to participate in customer financing, on a case-by-case basis either directly or through guarantees provided to third parties. In determining the amount and terms of the financing transaction, the Company takes into account the airline's credit rating and economic factors reflecting the relevant financial market conditions, together with appropriate assumptions as to the anticipated future value of the financed asset.

The booked amount of financial assets represents the maximum credit exposure. The credit quality of financial assets can be assessed by reference to external credit rating (if available) or internal assessment of customers' creditworthiness e.g. airlines by way of internal risk pricing methods. For further information relating to gross credit risk and impairment see "– Note 37.7: Impairment Losses".

## 37.2. Carrying Amounts and Fair Values of Financial Instruments

**Financial instruments** — The Company's financial assets mainly consist of cash, short to medium-term deposits and securities. Its financial liabilities include trade liabilities, obligations towards financial institutions, issued bonds and refundable advances from European Governments. All purchases and sales of financial assets are recognised on the settlement date according to market conventions.

**Financial assets at amortised cost** — This category comprises assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest. It includes trade receivables.

**Financial assets at fair value through OCI** — This category comprises:

- (i) equity investments that are not held for trading. With the exception of dividends received, the associated gains and losses (including any related foreign exchange component) are recognised in OCI. Amounts presented in OCI are not subsequently transferred to profit or loss on derecognition of the equity investment nor in the event of an impairment;
- (ii) debt instruments where contractual cash flows are solely payments of principal and interest, and that are held both for sales and collecting contractual cash flows. Changes in their fair value other than impairment losses and foreign exchange gains and losses on monetary items are recognised directly in OCI and accumulated in equity (other components of equity). Upon disposal of such financial assets, the cumulative gain or loss previously recognised in OCI is recorded as part of other income (other expenses) from investments in the Consolidated Income Statement for the period. Interests earned on the investment are presented as interest income in the Consolidated Income Statement using the effective interest method. Dividends earned on investment were recognised as other income (other expenses) from investments in the Consolidated Income Statement when the right to the payment had been established.

**Financial assets at fair value through profit or loss** — This category comprises all other financial assets (e.g. derivative instruments) that are to be measured at fair value (including equity investments for which the Company did not elect to present changes in fair value in OCI).

The Company assigns its financial instruments into classes based on their balance sheet category.

The following table presents the carrying amounts and fair values of financial instruments by class and by IFRS 9 measurement category as of 31 December 2025:

(In € million)	Fair value through profit or loss	Fair value through OCI	Financial assets and liabilities at amortised cost	Financial instruments total	
				Book value	Fair value
<b>Assets</b>					
Other investments and other long-term financial assets					
Equity investments <sup>(1)</sup>	2,884	615	0	3,499	3,499
Customer financing	92	0	0	92	92
Other loans <sup>(2)</sup>	0	0	2,613	2,613	2,613
Trade receivables	0	0	5,454	5,454	5,454
Contract assets	0	0	1,656	1,656	1,656
Other financial assets					
Derivative instruments	1,821	0	0	1,821	1,821
Non-derivative instruments	0	0	1,807	1,807	1,807
Securities	0	13,090	0	13,090	13,090
Cash and cash equivalents	5,004	1,737	7,387	14,128	14,128
<b>Total</b>	<b>9,801</b>	<b>15,442</b>	<b>18,917</b>	<b>44,160</b>	<b>44,160</b>
<b>Liabilities</b>					
Financing liabilities					
Bonds and commercial papers	0	0	(7,765)	(7,765)	(8,113)
Liabilities to financial institutions and others	0	0	(4,104)	(4,104)	(4,104)
Finance lease liabilities <sup>(2)</sup>	0	0	(2,380)	(2,380)	(2,380)
Other financial liabilities					
Derivative instruments	(1,521)	0	0	(1,521)	(1,521)
European Governments' refundable advances <sup>(3)</sup>	0	0	(3,822)	(3,822)	(3,822)
Others	0	0	(466)	(466)	(466)
Trade liabilities	0	0	(15,878)	(15,878)	(15,878)
<b>Total</b>	<b>(1,521)</b>	<b>0</b>	<b>(34,415)</b>	<b>(35,936)</b>	<b>(36,284)</b>

(1) Other than those accounted for under the equity method.

(2) The carrying amounts are used as reasonable fair value approximations.

(3) The European Governments' refundable advances of €-3,822 million are measured at amortised cost. Fair values cannot be reliably measured because their risk sharing nature and the uncertainty of the repayment dates give rise to a broad range of reasonable fair value estimates and make it impossible to reasonably assess the probabilities of the various estimates within the range. This may change and reliable fair value measures become available as the related programmes approach the end of production.

The following table presents the carrying amounts and fair values of financial instruments by class and by IFRS 9 measurement category as of 31 December 2024:

(In € million)	Fair value through profit or loss	Fair value through OCI	Financial assets and liabilities at amortised cost	Financial instruments total	
				Book value	Fair value
<b>Assets</b>					
Other investments and other long-term financial assets					
Equity investments <sup>(1)</sup>	1,800	1,088	0	2,888	2,888
Customer financing	132	0	0	132	132
Other loans <sup>(2)</sup>	0	0	2,955	2,955	2,955
Trade receivables	0	0	5,293	5,293	5,293
Contract assets	0	0	1,534	1,534	1,534
Other financial assets					
Derivative instruments	1,065	0	0	1,065	1,065
Non-derivative instruments	0	0	1,636	1,636	1,636
Securities	0	11,861	0	11,861	11,861
Cash and cash equivalents	10,042	742	4,219	15,003	15,003
<b>Total</b>	<b>13,039</b>	<b>13,690</b>	<b>15,637</b>	<b>42,367</b>	<b>42,367</b>
<b>Liabilities</b>					
Financing liabilities					
Bonds and commercial papers	0	0	(8,542)	(8,542)	(8,823)
Liabilities to financial institutions and others	0	0	(3,788)	(3,788)	(3,788)
Finance lease liabilities <sup>(2)</sup>	0	0	(1,949)	(1,949)	(1,949)
Other financial liabilities					
Derivative instruments	(6,181)	0	0	(6,181)	(6,181)
European Governments' refundable advances <sup>(3)</sup>	0	0	(3,859)	(3,859)	(3,859)
Others	0	(18)	(567)	(585)	(585)
Trade liabilities	0	0	(13,791)	(13,791)	(13,791)
<b>Total</b>	<b>(6,181)</b>	<b>(18)</b>	<b>(32,496)</b>	<b>(38,695)</b>	<b>(38,976)</b>

(1) Other than those accounted for under the equity method.

(2) The carrying amounts are used as reasonable fair value approximations.

(3) The European Governments' refundable advances of € -3,859 million are measured at amortised cost. Fair values cannot be reliably measured because their risk sharing nature and the uncertainty of the repayment dates give rise to a broad range of reasonable fair value estimates and make it impossible to reasonably assess the probabilities of the various estimates within the range. This may change and reliable fair value measures become available as the related programmes approach the end of production.

## Fair Value Hierarchy

**Fair value of financial instruments** — The fair value of quoted investments is based on current market prices. If the market for financial assets is not active, or in the case of unlisted financial instruments, the Company determines fair values by using generally accepted valuation techniques on the basis of market information available at the end of the reporting period. Derivative instruments are generally managed on the basis of the Company's net exposure to the credit risk of each particular counterparty and fair value information is provided to the Company's key management personnel on that basis. For these derivative instruments, the fair value is measured based on the price that would be received to sell a net long position, or transfer a net short position, for a particular credit risk exposure as further described below.

Depending on the extent the inputs used to measure fair values rely on observable market data, fair value measurements may be hierarchised according to the following levels of input:

- Level 1: quoted prices (unadjusted) in active markets for identical assets and liabilities;
- Level 2: inputs other than quoted prices that are observable for the asset or liability – fair values measured based on Level 2 input typically rely on observable market data such as interest rates, foreign exchange rates, credit spreads or volatilities;
- Level 3: inputs for the asset or liability that are not based on observable market data – fair values measured based on Level 3 input rely to a significant extent on estimates derived from the Company's own data and may require the use of assumptions that are inherently judgemental and involve various limitations.

The fair values disclosed for financial instruments accounted for at amortised cost reflect Level 2 input. Otherwise, the Company determines mostly fair values based on Level 1 and Level 2 inputs and to a lesser extent on Level 3 input.

The following table presents the carrying amounts of the financial instruments held for the three levels of the **fair value hierarchy** as of 31 December 2025 and 2024, respectively:

<i>(In € million)</i>	31 December 2025				31 December 2024			
	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3	Total
<b>Financial assets measured at fair value</b>								
Equity instruments	2,645	0	854	<b>3,499</b>	2,146	0	742	<b>2,888</b>
Derivative instruments	0	1,821	0	<b>1,821</b>	0	1,065	0	<b>1,065</b>
Securities	13,090	0	0	<b>13,090</b>	11,861	0	0	<b>11,861</b>
Customer financing	0	0	92	<b>92</b>	0	0	131	<b>131</b>
Cash equivalents	5,004	1,737	0	<b>6,741</b>	10,042	742	0	<b>10,784</b>
<b>Total</b>	<b>20,739</b>	<b>3,558</b>	<b>946</b>	<b>25,243</b>	<b>24,049</b>	<b>1,807</b>	<b>873</b>	<b>26,729</b>
<b>Financial liabilities measured at fair value</b>								
Derivative instruments	0	(1,521)	0	<b>(1,521)</b>	0	(6,181)	0	<b>(6,181)</b>
Other liabilities	0	0	0	<b>0</b>	0	0	(18)	<b>(18)</b>
<b>Total</b>	<b>0</b>	<b>(1,521)</b>	<b>0</b>	<b>(1,521)</b>	<b>0</b>	<b>(6,181)</b>	<b>(18)</b>	<b>(6,199)</b>

The development of financial instruments of Level 3 is as follows:

<i>(In € million)</i>	Derivatives	Participations	Customer financing	Total	Written put options on NCI interests	Commodity swap agreements	Total
<b>Balance at 1 January 2024</b>	<b>0</b>	<b>714</b>	<b>116</b>	<b>830</b>	<b>(86)</b>	<b>0</b>	<b>(86)</b>
Business combination	0	0	0	0	0	0	0
Profit or loss	0	0	15	15	0	0	0
Equity	0	28	0	28	68	0	68
Settlements	0	0	0	0	0	0	0
<b>Balance at 31 December 2024</b>	<b>0</b>	<b>742</b>	<b>131</b>	<b>873</b>	<b>(18)</b>	<b>0</b>	<b>(18)</b>
Business combination	0	0	0	0	0	0	0
Profit or loss	0	0	(39)	(39)	0	0	0
Equity	0	112	0	112	18	0	18
Settlements	0	0	0	0	0	0	0
Others	0	0	0	0	0	0	0
<b>Balance at 31 December 2025</b>	<b>0</b>	<b>854</b>	<b>92</b>	<b>946</b>	<b>0</b>	<b>0</b>	<b>0</b>

As of 31 December 2025, the fair value of the written put options on non-controlling interests (“NCI puts”) relating to ACLP amounts to € 0 million (2024: € 18 million).

The fair value of these NCI puts is derived from a discounted cash flow analysis using the latest operating plan and a projection over the lifetime of the A220 programme. In addition, a post-tax WACC of 8.77% is used to discount the forecasted cash flows, taking into account the specificities of the programme (2024: 8.81%).

## Financial Assets Designated at Fair Value through Profit or Loss

As of 31 December 2025, the financial assets held and designated at fair value through profit or loss are money market funds (accumulating). As of 31 December 2025, nominal amount at initial recognition was € 5,004 million (2024: € 10,042 million).

## Fair Value Measurement Method

The Company uses the following methods to measure fair values:

**Equity instruments** — The fair values of listed equity instruments reflect quoted market prices. For non-listed equity investments for which quoted market prices are not available, the Company determines the fair values using valuation methods such as net asset values, discounted cash flow method or a comparable valuation technique.

**Customer financing assets and other loans** — The carrying amounts reflected in the annual accounts are used as a proxy for fair value.

**Contract assets, trade receivables and other receivables** — The carrying amounts reflected in the annual accounts are used as reasonable estimates of fair value because of the relatively short period between the receivables' origination and their maturity.

**Securities** — The fair values of securities reflect their quoted market price at the end of the reporting period.

**Cash and cash equivalents** — include cash in hand, cash in banks, checks, fixed deposits as well as commercial papers and money market funds. The carrying amounts reflected in the annual accounts are used as reasonable estimates of fair value because of the relatively short period between the origination of the instrument and its maturity or due date. The fair value of commercial papers is determined based on Level 2 input by discounting future cash flows using appropriate interest rates. The fair values of money market funds are determined by reference to their quoted market price.

**Derivatives** — The fair values of derivative instruments reflect quoted market prices, where available, but in most cases are determined using recognised valuation techniques such as option-pricing models (e.g. Black & Scholes model) and discounted cash flow models. The valuation is based on observable market data such as currency rates, currency forward rates, interest rates and yield curves, commodity forward prices as well as price and rate volatilities obtained from recognised vendors of market data. Furthermore, to the extent that these instruments are subject to master netting arrangements and similar agreements and managed on the basis of net credit exposure, their fair values reflect credit and debit value adjustments based on the net long or net short position that the Company has with each counterparty. Except for certain short-term commodity contracts and derivatives presented in the Level 3 section above, derivative fair values are measured based on Level 2 input.

**Financing liabilities** — The fair values disclosed for financing liabilities, other than those of issued bonds and commercial papers, are determined based on Level 2 input by discounting scheduled or expected cash flows using appropriate market interest rates. The fair values disclosed for the issued EMTN and US dollar bonds reflect public price quotations that qualify as Level 1 input. For issued commercial papers, the carrying amounts reflected in the annual accounts are used as reasonable estimates of fair value because of the relatively short period between the origination of these instruments and their maturity.

**Trade liabilities and current other financial liabilities** — For the same reason as trade receivables, carrying amounts are used as reasonable fair value approximations for trade liabilities and current other financial liabilities.

The following interest rate curves are used in the determination of the fair value in respect of the derivative financial instruments as of 31 December 2025 and 2024:

	31 December					
	2025	2024	2025	2024	2025	2024
(Rate in %)	€		US\$		£	
6 months	1.94	2.36	3.55	4.25	3.73	4.57
1 year	1.93	2.07	3.37	4.1	3.60	4.42
5 years	2.28	2.03	3.38	3.92	3.67	3.92
10 years	2.58	2.17	3.74	3.97	3.97	3.92

### 37.3. Potential Effect of Set-Off Rights on Recognised Financial Assets and Liabilities

The Company reports all its financial assets and financial liabilities on a gross basis. With each derivative counterparty there are master netting agreements in place providing for the immediate close-out of all outstanding derivative transactions and payment of the net termination amount in the event a party to the agreement defaults or another defined termination event occurs. Furthermore, securities lending transactions are accounted for as collateralised borrowings. As a result, the securities pledged as collateral continue to be recognised on the balance sheet and the amount of cash received at the outset of the transaction is separately recognised as a financial liability. The following tables set out, on a counterparty specific basis, the potential effect of master netting agreements and collateralised borrowings on the Company's Financial Position, separately for financial assets and financial liabilities that were subject to such agreements as of 31 December 2025 and 2024, respectively:

(In € million)	Gross amounts recognised	Gross amounts recognised set off in the Financial Statements	Net amounts presented in the Financial Statements	Related amounts not set off in Statement of Financial Position		Net amount
				Financial instruments	Cash collateral received	
<b>31 December 2025</b>						
Financial assets	1,773	0	1,733	(1,097)	0	676
Financial liabilities	1,507	0	1,507	(1,097)	0	410
<b>31 December 2024</b>						
Financial assets	1,061	0	1,061	(1,061)	0	0
Financial liabilities	6,057	0	6,057	(1,061)	0	4,996

### 37.4. Notional Amounts of Derivative Financial Instruments

The contract or notional amounts of derivative financial instruments shown below do not necessarily represent amounts exchanged by the parties and, thus, are not necessarily a measure for the exposure of the Company through its use of derivatives.

The notional amounts of **foreign exchange derivative financial instruments** are as follows, specified by year of expected maturity:

<i>(In € million)</i>	Remaining period						Total
	1 year	2 years	3 years	4 years	5 years	> 5 years	
<b>31 December 2025</b>							
Net forward and swap contracts	14,866	12,967	8,861	(577)	(446)	(304)	35,367
Foreign exchange options <sup>(1)</sup>	426	170	638	1,191	851	0	3,277
<b>31 December 2024</b>							
Net forward and swap contracts	18,133	14,863	10,014	8,567	(235)	(133)	51,209
Foreign exchange options	0	0	0	0	0	0	0

(1) Foreign exchange options only include Collars.

The following table sets out the notional amount of foreign exchange hedges in place as of 31 December 2025, and the average euro converted rates applicable to corresponding EBIT.

<i>(In US\$ million)</i>	2026	2027	2028	2029	2030+	Total
<b>Total hedges</b>	22,341	16,812	12,325	1,690	1,027	54,194
Forward rates <sup>(1)</sup>						
€/US\$	1.20	1.24	1.24	1.27	1.29	1.22

(1) The forward rates reflect the EBIT impact of hedge rates of the US\$ portfolio including Collars at least favourable rates

In 2025 new hedge contracts of US\$ 11.9 billion (2024: US\$ 14.2 billion) were added at an average rate of 1.16 US\$/€ (2024: 1.11 US\$/€).

As of 31 December 2025, the total hedge portfolio with maturities up to 2030 amounts to US\$ 54.2 billion (2024: US\$ 59.9 billion) and covers a significant portion of the foreign exchange exposure expected over the hedging horizon. The average US\$/€ hedge rate of the US\$/€ hedge portfolio until 2030 amounts to 1.22 US\$/€ (2024: 1.22 US\$/€).

<i>(In £ million)</i>	2026	2027	2028	2029	2030+	Total
<b>Total hedges</b>	1,516	1,066	921	776	684	4,964
Forward rates						
€/£	0.89	0.90	0.91	0.91	0.94	0.91

Since 2021, €/£ hedges were implemented in order to cover the GBP exposure of the Company.

The notional amounts of **interest rate contracts** are as follows:

<i>(In € million)</i>	Remaining period								Total
	1 year	2 years	3 years	4 years	5 years	6 years	7 years	> 7 years	
<b>31 December 2025</b>									
Interest rate contracts	1,355	1,277	611	500	1,250	900	1,000	1,638	8,531
<b>31 December 2024</b>									
Interest rate contracts	561	1,355	1,444	611	500	1,250	900	2,722	9,343

The notional amounts of **commodity contracts** are as follows:

<i>(In € million)</i>	Remaining period					Total
	1 year	2 years	3 years	4 years	> 4 years	
<b>31 December 2025</b>	107	64	23	0	0	194
31 December 2024	123	76	38	0	0	237

The notional amounts of **equity swaps** are as follows:

<i>(In € million)</i>	Remaining period					Total
	1 year	2 years	3 years	4 years	> 4 years	
<b>31 December 2025</b>	0	0	0	0	0	0
31 December 2024	34	0	0	0	0	34

### 37.5. Derivative Financial Instruments and Hedge Accounting Disclosure

The following table presents the **reconciliation of the cash flow hedge reserve within AOCI**, net of tax, as of 31 December 2025 and 31 December 2024:

<i>(In € million)</i>	31 December	
	2025	2024
	Hedge reserve	
<b>Opening balance</b>	<b>4,553</b>	<b>3,298</b>
Foreign exchange contracts	(4,456)	3,620
Others	(43)	18
<b>Changes in fair values</b>	<b>(4,499)</b>	<b>3,638</b>
Foreign exchange contracts	(965)	(1,970)
Others	(2)	(8)
<b>Amount reclassified to profit or loss (matured hedges)</b>	<b>(967)</b>	<b>(1,978)</b>
Foreign exchange contracts	110	65
Others	0	0
<b>Amount classified to profit or loss (inefficiency)</b>	<b>110</b>	<b>65</b>
<b>Tax impact</b>	<b>1,510</b>	<b>(470)</b>
<b>Closing balance</b>	<b>707</b>	<b>4,553</b>

The following table presents the amounts relating to **items designated as hedging instruments and hedge ineffectiveness** for cash-flow hedges as of 31 December 2025:

<i>(In € million)</i>	Carrying values		OCI		Hedge inefficiency recorded in financial result	Amounts reclassified from hedge reserve to profit or loss
	Asset	Liability	Changes in values of the hedging instrument	Other changes in value of the hedge reserve		
Foreign currency risk						
Net forward sales contracts	1,710	(686)	(5,662)	1,228	110	(965)
Foreign exchange options	7	(4)	(22)	0	0	0
Embedded Derivatives	0	(12)	(22)	0	0	(2)
Interest rate risk	0	0	0	0	0	0
Commodity swap risk	24	0	(23)	0	0	0
Equity swap risk	1	0	2	0	0	0
<b>Total</b>	<b>1,742</b>	<b>(702)</b>	<b>(5,727)</b>	<b>1,228</b>	<b>110</b>	<b>(967)</b>

The following table presents the amounts relating to **items designated as hedging instruments and hedge ineffectiveness** for cash-flow hedges as of 31 December 2024:

<i>(In € million)</i>	Carrying values		OCI		Hedge inefficiency recorded in financial result	Amounts reclassified from hedge reserve to profit or loss
	Asset	Liability	Changes in values of the hedging instrument	Other changes in value of the hedge reserve		
Foreign currency risk						
Net forward sales contracts	928	(5,109)	3,323	297	65	(1,970)
Foreign exchange options	0	0	0	0	0	0
Embedded Derivatives	0	(42)	19	0	0	(8)
Interest rate risk	0	0	0	0	0	0
Commodity swap risk	6	(4)	(1)	0	0	0
Equity swap risk	9	0	0	0	0	0
<b>Total</b>	<b>943</b>	<b>(5,155)</b>	<b>3,341</b>	<b>297</b>	<b>65</b>	<b>(1,978)</b>

### 37.6. Net Gains or Net Losses

The Company's net gains or net losses recognised in profit or loss in 2025 and 2024, respectively, are as follows:

<i>(In € million)</i>	2025	2024
Financial assets or financial liabilities at fair value through profit or loss		
Held for trading	868	94
Designated on initial recognition	(503)	235
Financial assets at amortised cost	(1,090)	427
Financial assets at fair value through OCI (previously available-for-sale)	(426)	172
Financial liabilities measured at amortised cost	1,357	(695)

Net gains of € +156 million (2024: € +28 million) are recognised directly in equity relating to financial assets at fair value.

Interest income from financial assets or financial liabilities through profit or loss is included in net gains or losses.

### 37.7. Impairment Losses

**Loss allowances** — For its portfolio of debt instruments including bonds, term deposits and commercial papers, the Company measures loss allowances at an amount that represents credit losses resulting from default events that are possible within the next 12 months, unless the credit risk on a financial instrument has increased significantly since initial recognition. In the event of such significant increase in credit risk the Company measures loss allowances for that financial instrument at an amount equal to its life-time expected losses, *i.e.* at an amount equal to the expected credit losses that result from all possible default events over the expected life of that financial instrument.

The Company applies the low credit risk exemption allowing the Company to assume that there is no significant increase in credit risk since initial recognition of a financial instrument, if the instrument is determined to have low credit risk at the reporting date. Similarly, the Company has determined that its trade receivables and contract assets generally have low credit risk. The Company applies the simplified approach permitted by IFRS 9 of measuring expected credit losses of trade receivables and contract assets on a lifetime basis from initial recognition.

**Investment grade instruments** — The Company considers a significant increase in credit risk to have occurred, if there is a downgrade by four notches such that the instrument moves into a high yield bucket as a direct result of the downgrade. With respect to instruments that were high yield at initial recognition, a downgrade by four notches is considered as a significant increase in credit risk.

<i>(In € million)</i>	Stage 1	Stage 2	Stage 3	<b>Total</b>
	12-month ECL	Life-time ECL	Credit impaired ECL	
At 1 January 2025	17	11	50	78
Change in financial assets	(3)	1	21	19
Change in risk parameters	(2)	1	11	10
<b>At 31 December 2025</b>	<b>12</b>	<b>13</b>	<b>82</b>	<b>107</b>

	Stage 1	Stage 2	Stage 3	
(In € million)	12-month ECL	Life-time ECL	Credit impaired ECL	Total
At 1 January 2024	8	23	50	81
Change in financial assets	1	0	(21)	(20)
Change in risk parameters	8	(12)	20	16
<b>At 31 December 2024</b>	<b>17</b>	<b>11</b>	<b>50</b>	<b>78</b>

The following table breaks down the **gross carrying amount of loans and receivables** as of 31 December 2025 and 2024, separately showing those that are impaired, renegotiated or past due:

(In € million)	Not past due	Renegotiated/ not past due/ not impaired	Gross impaired	Past due ≤ 3 months	Past due > 3 and ≤ 6 months	Past due > 6 and ≤ 9 months	Past due > 9 and ≤ 12 months	Past due > 12 months	Impairment	Total
<b>31 December 2025</b>										
Trade receivables	3,787	0	377	790	397	220	51	256	(424)	5,454
Contract assets	1,656	0	0	0	0	0	0	0	(1)	1,655
Others	2,832	2	165	345	142	56	41	767	(185)	4,165
<b>Total</b>	<b>8,275</b>	<b>2</b>	<b>542</b>	<b>1,135</b>	<b>539</b>	<b>276</b>	<b>92</b>	<b>1,023</b>	<b>(610)</b>	<b>11,274</b>

(In € million)	Not past due	Renegotiated/ not past due/ not impaired	Gross impaired	Past due ≤ 3 months	Past due > 3 and ≤ 6 months	Past due > 6 and ≤ 9 months	Past due > 9 and ≤ 12 months	Past due > 12 months	Impairment	Total
<b>31 December 2024</b>										
Trade receivables	3,946	0	262	584	145	148	48	367	(356)	5,144
Contract assets	1,536	0	0	0	0	0	0	0	(1)	1,535
Others	3,300	2	142	346	113	23	52	744	(138)	4,584
<b>Total</b>	<b>8,782</b>	<b>2</b>	<b>404</b>	<b>930</b>	<b>258</b>	<b>171</b>	<b>100</b>	<b>1,111</b>	<b>(495)</b>	<b>11,263</b>

The management believes that the unimpaired amounts that are past due are still collectible in full, based on historic payment behaviour and analysis of customer credit risk, including underlying customers' credit ratings if they are available.

The following **impairment losses** on financial assets are recognised in profit or loss in 2025 and 2024, respectively:

(In € million)	2025	2024
Trade receivables	(83)	(20)
Contract assets	0	0
<b>Total</b>	<b>(83)</b>	<b>(20)</b>

## 2.8. Other Notes

## 38. Litigation and Claims

**Litigation and claims** — Various legal actions, governmental investigations, proceedings and other claims are pending or may be instituted or asserted in the future against the Company. Litigation is subject to many uncertainties, and the outcome of individual matters is not predictable with certainty. Provisions have been accounted for in accordance with IFRS criteria. It is reasonably possible that the final resolution of some of these matters may require the Company to make expenditures, in excess of established provisions over an extended period of time and in a range of amounts that cannot be reasonably estimated. The term "reasonably possible" is used herein to mean that the chance of a future transaction or event occurring is more than remote but less than likely.

The Company is involved from time to time in various governmental, legal and arbitration proceedings in the ordinary course of its business, the most significant of which are described below. Other than as described below, there are no material governmental, legal or arbitration proceedings (including any such proceedings which are pending or threatened) which may have or have had in the recent past significant effects on Airbus SE's or the Company's Financial Position or profitability.

If the Company concludes that the disclosures relative to contingent liabilities can be expected to prejudice seriously its position in a dispute with other parties, the Company limits its disclosures to the nature of the dispute.

## Securities Litigation

In August 2021 the Company received notification of two separate claims, and in March 2022 of a third claim, each filed in the Netherlands purportedly on behalf of Airbus investors. These claims (the "Dutch claims") were made in relation to the previously reported criminal investigations that led to the Company's agreements with the French Parquet National Financier ("PNF"), the UK Serious Fraud Office ("SFO"), the US Department of Justice ("DoJ") and the US Department of State ("DoS"), which were approved on 31 January 2020. The Dutch claims assert that the Company violated its reporting obligations, allegedly leading to an impact on the Company's share price, by failing to adequately inform investors and providing false or misleading information about the criminal investigations, the Company's use of intermediaries and alleged corrupt practices, and its related financial exposure, internal investigations and subsequent measures taken by the Company.

The first Dutch claim was filed with the Amsterdam District Court in August 2021 by a special purpose vehicle incorporated under the laws of Guernsey, an assignee purportedly representing numerous private shareholders and institutional investors, seeking a declaratory judgment with damages to be assessed in follow on proceedings.

The second Dutch claim was filed in December 2021 following a demand letter sent by a foundation incorporated under the laws of the Netherlands, a purported representative of unnamed institutional and retail investors worldwide, starting a class action against the Company before the Dutch courts. This second Dutch claim targets the Company, certain of the Company's current and former directors and officers, and the Company's current and former auditors.

The third Dutch claim was a class action filed in April 2022 against the Company by a foundation incorporated under the laws of the Netherlands. In accordance with Dutch procedural law, the two Dutch class action claims were treated jointly as one case.

The Dutch claims followed the filing in 2020 of a putative class action lawsuit in US federal court in the state of New Jersey, against Airbus SE and members of its current and former management. The US complaint asserted violations of US securities laws, alleging false and misleading statements or omissions concerning, among other things, the Company's agreements approved on 31 January 2020 with the French PNF, the UK SFO, the US DoJ and the US DoS as well as the Company's historic practices regarding the use of third party business partners and anti-corruption compliance. The matter was fully and finally settled on 30 September 2022 in exchange for a payment in the amount of US\$ 5 million without any acknowledgement of liability.

In August 2023, the first Dutch claim was dismissed on the merits, with the plaintiff appealing this dismissal in November 2023. The second and third Dutch claims were dismissed on procedural grounds in September 2023, which plaintiffs appealed in December of that year. The first and third Dutch claims were fully and finally settled on 30 November 2024 for a non-material amount, without any acknowledgement of liability. On 23 December 2025 the Hague Court of Appeal affirmed the lower court's dismissal of the second Dutch claim, which the plaintiff may appeal within three months of such date.

Even should the Supreme Court allow the final claim to be reinstated, the Company believes it has strong grounds to defend the claim on the merits. The consequences of such litigation and the outcome of the proceedings cannot be fully assessed at this stage, but any judgment or decision unfavourable to the Company could have a material adverse impact on the Financial Statements, business and operations of the Company.

## Air France Flight 447 Trial

On 1 June 2009, an A330 operated by Air France as flight AF447 from Rio de Janeiro to Paris disappeared over the Atlantic Ocean with 228 persons onboard. The wreckage was located in April 2011 after several search campaigns organised by the Bureau d'Enquêtes et d'Analyses (BEA), which published its final investigation report in July 2012. In the wake of the accident, the prosecutor in Paris opened an investigation for involuntary manslaughter and Airbus SAS was charged in March 2011. In September 2019, the investigating magistrates closed the investigation and dismissed all criminal charges after a thorough analysis of the technical and criminal legal elements of the case. However, the Paris Court of Appeal overturned the magistrates' decision and ordered a trial for involuntary manslaughter. The Company's appeal to the French Supreme Court was dismissed. Following a trial in the fourth quarter of 2022, the Paris Criminal Court announced in April 2023 that all criminal charges against the Company were dismissed, but sustained certain civil liability claims. The Paris General Prosecutor appealed the dismissal of criminal charges against Airbus and Air France, and a full retrial of the matter was held before the Paris Court of Appeal in the autumn of 2025, with a verdict scheduled for May 2026.

## Norway NH90

In a notice of termination dated 9 June 2022, the Norwegian Defence Materiel Agency ("NDMA") notified NHIndustries SAS ("NHI") of the Norwegian Ministry of Defence's decision to terminate its contract for the supply of 14 NH90 helicopters. In a press release dated 10 June 2022, NHI noted it "is extremely disappointed by the decision taken by the Norwegian Ministry of Defence and refutes the allegations being made against the NH90 as well as against [NHI]. The parties filed their respective claims before the Oslo City Court in 2024. During the fourth quarter of 2025 the parties reached an amicable settlement, pursuant to which NHI agreed to take back the delivered aircraft (along with associated spare parts, tools and mission-specific equipment), and make a cash payment of € 305 million (in addition to an approximately € 70 million previously paid pursuant to bank guarantees). This settlement resolved all disputes between the parties relating to the Norwegian NH90 programme.

## HMRC Export Control Investigation

Airbus is fully cooperating with an investigation by the Revenue and Customs Authority of the United Kingdom into possible violations of the United Kingdom's export control rules. It is not expected that the resolution of this matter will have a material financial impact.

## 39. Auditors Fees

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With reference to Section 2:382a (1) and (2) of the Netherlands Civil Code, the following fees for the financial year 2025 and 2024 have been charged by EY to the Company, its subsidiaries and other consolidated entities:

<i>(In € thousand)</i>	<b>2025</b>	2024
Audit of the Financial Statements	14,424	13,385
Other audit engagements (including CSRD fees)	1,519	1,589
Tax services	111	266
Other non-audit services	1,899	4,498
<b>Total</b>	<b>17,953</b>	<b>19,738</b>

Other audit firms have audit fees related to audit process, certification and examination of individual and consolidated accounts of € 9 million in 2025 (2024: € 9 million).

## 40. Events after the Reporting Date

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There are no subsequent events after the reporting date.

## 2.9. Appendix “Simplified Airbus Structure”

The Company simplified principal investments structure for the year ended 31 December 2025 is as follows (for further information, please refer to the Company’s website):

2025 <sup>(1)</sup>	%	Company <sup>(2)</sup>	Countries / Regions
F	-	Airbus SE	Netherlands
F	100.00	Airbus Aerostructures GmbH	Germany
F	100.00	Airbus Americas, Inc.	USA
F	100.00	Airbus Atlantic SAS	France
F	75.00	Airbus Canada Limited Partnership	Canada
F	100.00	Airbus Defence and Space GmbH	Germany
F	100.00	Airbus Defence and Space Holding France SAS	France
F	100.00	Airbus Defence and Space Limited	United Kingdom
F	100.00	Airbus Defence and Space SAS	France
F	100.00	Airbus Defence and Space, S.A.	Spain
F	100.00	Airbus Helicopters Deutschland GmbH	Germany
F	100.00	Airbus Helicopters España, SA	Spain
F	100.00	Airbus Helicopters SAS	France
F	100.00	Airbus Helicopters UK Limited	United Kingdom
F	100.00	Airbus Operations GmbH	Germany
F	100.00	Airbus Operations Limited	United Kingdom
F	100.00	Airbus Operations SAS	France
F	100.00	Airbus Operations SL	Spain
F	100.00	Airbus SAS	France
E	50.00	ArianeGroup SAS	France
E	50.00	ATR GIE	France
F	100.00	Computadoras, Redes e Ingeniería, SA	Spain
E	45.00	Elbe Flugzeugwerke GmbH	Germany
E	37.50	MBDA SAS	France

(1) F: Fully consolidated and E: At equity consolidated

(2) The stated percentage of ownership is related to Airbus SE. Legal forms are indicated for information purposes and are not always part of the legal name of the company.

# IFRS Company Financial Statements

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## Airbus SE IFRS Company Financial Statements

### IFRS Company Income Statement for the years ended 31 December 2025 and 2024

<i>(In € million)</i>	Note	2025	2024 <sup>(1)</sup>
Operating income		62	69
Operating expenses		(68)	(73)
Dividend received		2,841	4,290
Gain (Loss) on disposals of investments	7, 10	13	3
<b>Total operating result</b>	<b>7</b>	<b>2,848</b>	<b>4,289</b>
Interest income		991	1,176
Interest expenses		(1,211)	(1,667)
Other financial result		621	146
<b>Total financial result</b>	<b>8</b>	<b>401</b>	<b>(345)</b>
<b>Profit (Loss) before income taxes</b>		<b>3,249</b>	<b>3,944</b>
Income taxes	9	67	(80)
<b>Profit (Loss) for the period</b>		<b>3,316</b>	<b>3,864</b>

<sup>(1)</sup> 2024 figures have been restated to reflect changes in the accounting policy of ESOP/LTI plan cost recharge to Airbus subsidiaries.

### IFRS Company Statement of Comprehensive Income for the years ended 31 December 2025 and 2024

<i>(In € million)</i>	2025	2024 <sup>(1)</sup>
<b>Profit (Loss) for the period</b>	<b>3,316</b>	<b>3,864</b>
<b>Other comprehensive income</b>		
Items that may be reclassified to profit or loss:		
Change in fair value of financial assets	86	153
<b>Other comprehensive income, net of tax</b>	<b>86</b>	<b>153</b>
<b>Total comprehensive income of the period</b>	<b>3,402</b>	<b>4,017</b>

<sup>(1)</sup> 2024 figures have been restated to reflect changes in the accounting policy of ESOP/LTI plan cost recharge to Airbus subsidiaries.

## IFRS Company Statement of Financial Position for the years ended 31 December 2025 and 2024

(In € million)	Note	2025	2024 <sup>(1)</sup>
<b>Assets</b>			
<b>Non-current assets</b>			
Investments in Subsidiaries, Associates and Participations	10	21,768	21,214
Long-term financial assets	11	3,916	4,525
Non-current other financial assets	11	1,191	3,085
Non-current other assets		10	13
Non-current securities	15	9,199	8,354
<b>Total non-current assets</b>		<b>36,084</b>	<b>37,191</b>
<b>Current assets</b>			
Trade receivables		18	20
Short-term financial assets	11	53	43
Current other financial assets	11	970	2,551
Current accounts Airbus companies	11	9,522	6,544
Current other assets		303	257
Current securities	15	2,965	2,710
Cash and cash equivalents	15	8,745	12,290
<b>Total current assets</b>		<b>22,576</b>	<b>24,415</b>
<b>Total assets</b>		<b>58,660</b>	<b>61,606</b>
<b>Equity and liabilities</b>			
<b>Stockholders' equity</b>			
	14		
Capital stock		793	793
Share premium		4,003	4,003
Retained earnings		9,402	7,778
Legal reserves		(115)	(201)
Treasury shares		(955)	(590)
Result of the year		3,316	3,864
<b>Total equity</b>		<b>16,444</b>	<b>15,647</b>
<b>Non-current liabilities</b>			
Long-term financing liabilities	15	5,976	7,482
Non-current financial liabilities	11	1,979	3,917
<b>Total non-current liabilities</b>		<b>7,955</b>	<b>11,399</b>
<b>Current liabilities</b>			
Short-term financing liabilities	15	4,400	3,395
Current accounts Airbus companies	11	28,720	28,379
Current financial liabilities	11	981	2,556
Current tax liabilities		16	80
Current other liabilities		144	150
<b>Total current liabilities</b>		<b>34,261</b>	<b>34,560</b>
<b>Total equity and liabilities</b>		<b>58,660</b>	<b>61,606</b>

<sup>(1)</sup> 2024 figures have been restated to reflect changes in the presentation of short-term financing liabilities with associated companies and to reflect changes in the accounting policy of ESOP/LTI plan cost recharge to Airbus subsidiaries.

# IFRS Company Statement of Cash Flows for the years ended 31 December 2025 and 2024

<i>(In € million)</i>	Note	2025	2024 <sup>(1)</sup>
<b>Operating Activities</b>			
Profit (Loss) for the period (Net income)		3,316	3,864
Adjustments to reconcile profit for the period to cash provided by operating activities:			
Interest income		(990)	(1,176)
Interest expense		1,211	1,667
Interest received		923	1,092
Interest paid		(1,232)	(1,689)
Tax expense (income)		(64)	80
Valuation adjustments		(625)	(128)
Dividends income	7	(2,841)	(4,290)
Change in current and non-current provisions		7	1
<b>Change in other operating assets and liabilities</b>		<b>(8)</b>	<b>(51)</b>
Trade receivables		(2)	(7)
Trade liabilities		2	(5)
Other assets and liabilities and others		(8)	(39)
<b>Cash provided by (used for) operating activities</b>		<b>(303)</b>	<b>(630)</b>
<b>Investing activities</b>			
Acquisitions of subsidiaries and businesses (net of cash acquired) and joint ventures	10	(30)	(770)
Proceeds from disposals of subsidiaries (net of cash acquired)	10	185	3
Dividends received		2,835	4,290
Payments for long-term financial assets		(1,953)	(1,282)
Proceeds from long-term financial assets		2,353	1,390
Payments for investments in securities		(4,726)	(4,091)
Proceeds from disposals of securities		3,349	1,515
Others	4	252	189
<b>Cash provided by (used for) investing activities</b>		<b>2,265</b>	<b>1,243</b>
<b>Financing activities</b>			
Increase in financing liabilities	15	257	762
Repayment of financing liabilities	15	(597)	(848)
Change in current accounts Airbus companies <sup>(2)</sup>		(1,595)	(794)
Cash distribution to Airbus SE shareholders		(2,372)	(2,215)
Changes in capital		0	97
Change in treasury shares	14	(565)	(276)
<b>Cash provided by (used for) financing activities</b>		<b>(4,872)</b>	<b>(3,274)</b>
Effect of foreign exchange rate changes on cash and cash equivalents		(635)	333
<b>Net increase in cash and cash equivalents</b>		<b>(3,545)</b>	<b>(2,328)</b>
<b>Cash and cash equivalents at beginning of period</b>		<b>12,290</b>	<b>14,618</b>
<b>Cash and cash equivalents at end of period</b>	<b>15</b>	<b>8,745</b>	<b>12,290</b>

- <sup>(1)</sup> 2024 figures have been restated to reflect changes in the presentation of short-term financing liabilities with associated companies and to reflect changes in the accounting policy of ESOP/LTI plan cost recharge to Airbus subsidiaries.
- <sup>(2)</sup> Airbus SE maintains current accounts with group entities. Total assets and total liabilities in this regard are presented in the balance sheet. The changes in these current accounts are presented in net in the Company statement of Cash Flows as reflecting the changes in net cash-pool position for the company.

## IFRS Company Statement of Changes in Equity for the years ended 31 December 2025 and 2024

(In € million)	Legal reserves <sup>(1)</sup>						Total equity
	Capital stock	Share premium	Retained earnings	Accumulated other comprehensive income		Treasury shares	
				Financial assets at fair Value	Cash flow hedges		
<b>Balance at 1 January 2024</b>	<b>791</b>	<b>3,983</b>	<b>9,682</b>	<b>(354)</b>	<b>0</b>	<b>(390)</b>	<b>13,712</b>
Profit (Loss) for the period	0	0	3,864	0	0	0	3,864
Other comprehensive income	0	0	0	153	0	0	153
<b>Total comprehensive income of the period</b>	<b>0</b>	<b>0</b>	<b>3,864</b>	<b>153</b>	<b>0</b>	<b>0</b>	<b>4,017</b>
Capital increase	2	20	0	0	0	0	22
Share-based payment (IFRS 2)	0	0	311	0	0	0	311
Cash distribution to Airbus SE shareholders	0	0	(2,215)	0	0	0	(2,215)
Change in treasury shares	0	0	0	0	0	(200)	(200)
<b>Balance at 31 December 2024 <sup>(2)</sup></b>	<b>793</b>	<b>4,003</b>	<b>11,642</b>	<b>(201)</b>	<b>0</b>	<b>(590)</b>	<b>15,647</b>
Profit (Loss) for the period	0	0	3,316	0	0	0	3,316
Other comprehensive income	0	0	0	86	0	0	86
<b>Total comprehensive income of the period</b>	<b>0</b>	<b>0</b>	<b>3,316</b>	<b>86</b>	<b>0</b>	<b>0</b>	<b>3,402</b>
Capital increase	0	0	0	0	0	0	0
Share-based payment (IFRS 2)	0	0	333	0	0	0	333
Cash distribution to Airbus SE shareholders	0	0	(2,372)	0	0	0	(2,372)
Change in treasury shares	0	0	(201)	0	0	(365)	(566)
<b>Balance at 31 December 2025</b>	<b>793</b>	<b>4,003</b>	<b>12,718</b>	<b>(115)</b>	<b>0</b>	<b>(955)</b>	<b>16,444</b>

<sup>(1)</sup> The distribution of Legal Reserves, when positive, is restricted by Dutch law

<sup>(2)</sup> 2024 figures have been restated to reflect changes in the accounting policy of ESOP/LTI plan cost recharge to Airbus subsidiaries.

# Notes to the IFRS Company Financial Statements

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# Notes to the IFRS Company Financial Statements

## 4.1 Basis of Preparation

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### 1. The Company

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The Company's principal activity is acting as a holding and management company for the subsidiaries of **Airbus SE**, the "Company", a European public limited-liability company (*Societas Europaea*) with its seat (*statutaire zetel*) in Amsterdam, The Netherlands, its registered address at Mendelweg 30, 2333 CS Leiden, The Netherlands, and registered with the Dutch Commercial Register (Handelsregister) under number 24288945. The Company is listed on the European stock exchanges in Paris, Frankfurt am Main, Madrid, Barcelona, Valencia and Bilbao. The IFRS Company Financial Statements were authorised for issue by the Company's Board of Directors on 18 February 2026.

### 2. Geopolitical and Macroeconomic Environment

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Regarding the impact of changes in the macroeconomic environment, please refer to "- Note 2: Geopolitical and Macroeconomic Environment" of the Consolidated Financial Statements.

### 3. Climate-related impacts

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Regarding the Climate impacts please refer to "- Note 3: Climate-related impacts" of the Consolidated Financial Statements.

### 4. Material Accounting Policies

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**Basis of preparation** — The Company's Financial Statements are prepared in accordance with International Financial Reporting Standards ("IFRS"), issued by the International Accounting Standards Board ("IASB") as endorsed by the European Union ("EU") and with Part 9 of Book 2 of the Netherlands Civil Code. They are prepared and reported in euro ("€") and all values are rounded to the nearest million appropriately. Due to rounding, numbers presented may not add up precisely to the totals provided and percentages may not precisely reflect the absolute figures.

The accounting policies applied in the preparation of the consolidated financial statements have been consistently applied across all years presented, as detailed in the Notes to the Consolidated Financial Statements.

In accordance with IAS 8, the entity has made a change in accounting policy regarding the treatment of the Employee Stock Option Plan (ESOP) and Long-Term Incentive Plan (LTI plan) recharges related to subsidiaries. Previously, these recharges were recognized in the income statement (line Operating income). Effective from 1 January 2025, the recharges are now recognized as part of the investments in subsidiaries (line Investments in Subsidiaries, Associates and Participations) with adjustment of the comparative figures; restatement of € 189 million in 2024 and € 252 million in 2025.

In the Company Financial Statements, the investments in subsidiaries and associates are recorded at acquisition cost. In the Company Income Statement, dividends received from investments are recorded as dividend income.

Due to this application, the Company equity and net result are not equal to the consolidated equity and net result. A reconciliation of the total shareholders' equity and profit for the period is presented in "-Note 14: Total Equity" of the Company Financial Statements.

The Company Financial Statements have been prepared on a historical cost basis, except for the equity instruments, securities and derivative instruments that have been measured at fair value.

Regarding the application of new, revised or amended IFRS issued and applying from 1 January 2025 and issued but not yet applied please refer to "- Note 6: Change in Accounting Policies and Disclosures" of the Consolidated Financial Statements.

A number of new or revised standards, amendments and improvements to standards as well as interpretations are not yet effective for the year ended 31 December 2025 and have not been applied in preparing these Consolidated Financial Statements and early adoption is not planned:

<b>Standards and related amendments</b>	<b>IASB effective date for annual reporting periods beginning on or after</b>	<b>Endorsement status</b>
Annual Improvements Volume 11	1 January 2026	Endorsed
Amendments to IFRS 9 and IFRS 7: Classification and Measurement of Financial Instruments	1 January 2026	Endorsed
Amendments to IFRS 9 and IFRS 7 - Contracts Referencing Nature-dependent Electricity	1 January 2026	Endorsed
IFRS 18: Presentation and Disclosure in Financial Statements	1 January 2027	Not yet endorsed
IFRS 19: Subsidiaries without Public Accountability: Disclosures	1 January 2027	Not yet endorsed
Amendments to IAS 21: The Effects of Change in Foreign Exchange Rates: Translation to a Hyperinflationary Presentation Currency	1 January 2027	Not yet endorsed

In April 2024, the IASB issued IFRS 18 'Presentation and Disclosure in Financial Statements', effective for annual periods beginning on or after 1 January 2027. The Company is currently analysing the potential impacts of this new standard on its IFRS Company Financial Statements.

The information with regard to Capital Management is disclosed in "- Note 35: Capital Management", further information about Litigation and Claims refers to "- Note 38: Litigation and Claims" and Events after the Reporting Date are disclosed in "- Note 40: Events after the Reporting Date" of the Consolidated Financial Statements.

Further information about Share-based payment and Employee Stock Ownership Plans (ESOP) is presented in "- Note 32: Share-based Payment" and "- Note 33: Remuneration" of the Consolidated Financial Statements.

Unless reference is made to the accounting policies described in the Consolidated Financial Statements, the main accounting policies applied in the preparation of these Company Financial Statements are described in each accounting area. These accounting policies have been consistently applied to all financial years presented, unless otherwise stated.

## 5. Key Estimates and Judgements

The preparation of the Company Financial Statements requires the use of estimates and assumptions. In preparing these Financial Statements, management exercises its best judgment based upon its experience and the circumstances prevailing at that time. The estimates and assumptions are based on available information and conditions at the end of the financial period presented and are reviewed on an ongoing basis.

The details regarding the use of estimates and judgements are described in "- Note 5: Key Estimates and Judgements" of the Consolidated Financial Statements.

Key accounting estimates and judgements affecting the assessment and measurement of impairment are included in "- Note 10: Investments in Subsidiaries, Associates and Participations" of the IFRS Company Financial Statements.

## 6. Related Party Transactions

### Key Management Personnel

The details regarding the compensation of key management personnel are described in “- Note 33: Remuneration” of the Consolidated Financial Statements.

### Related Party Transactions

A comprehensive exchange of internal services between the subsidiaries of a multinational corporation like Airbus SE is common practice. In its responsibility as holding company to manage its subsidiaries and associates; and to assist the business activities conducted by Airbus companies and its subsidiaries, the Company applies transfer prices for its business activities in conformity with market levels and in accordance with national and international tax requirements (arm's length principle).

The following table discloses the related party intercompany transactions in 2025 and 2024:

(In € million)	2025		2024 <sup>(2)</sup>	
	Total transactions with subsidiaries	Total transactions with associates	Total transactions with subsidiaries	Total transactions with associates
Sales of goods and services and other income <sup>(1)</sup>	3,194	57	4,760	35
Purchases of goods and services and other expenses	(797)	(79)	(1,089)	(93)
Receivables at 31 December	9,541	0	6,562	1
Liabilities at 31 December	(28,720)	(2)	(28,379)	0
Loans granted / Other receivables due at 31 December	3,861	78	4,486	82
Loans received / Other liabilities due at 31 December	0	(3,057)	0	(2,837)
Hedge relationships receivables at 31 December	539	0	4,912	0
Hedge relationships payables at 31 December	1,609	0	719	0

<sup>(1)</sup> mainly including dividends received for € 2,787 million in 2025 (2024: €4,264 million).

<sup>(2)</sup> 2024 figures have been restated to reflect changes in the presentation of short-term financing liabilities with associated companies and to reflect changes in the accounting policy of ESOP/LTI plan cost recharge to Airbus subsidiaries.

For further information about granted guarantees to subsidiaries please refer to “- Note 12: Commitments and Contingencies” of the IFRS Company Financial Statements.

For further information about the impairment and the expected credit losses on receivables, please refer to “- Note 16.7: Impairment Losses” of the IFRS Company Financial Statements.

## 4.2 Company Performance

### 7. Total Operating Result

<i>(In € million)</i>	Note	2025	2024 <sup>(1)</sup>
<b>Operating income</b>		<b>62</b>	<b>69</b>
Corporate services rendered to Airbus companies		62	69
<b>Operating expenses</b>		<b>(68)</b>	<b>(73)</b>
Service fees charged by Airbus companies		(17)	(30)
Administrative expenses		(51)	(43)
<b>Income from investments</b>		<b>2,854</b>	<b>4,293</b>
Dividends received		2,841	4,290
Gain on disposal of investments		13	3
<b>Expense from investments</b>		<b>0</b>	<b>0</b>
Impairment	10	0	0
<b>Total operating result</b>		<b>2,848</b>	<b>4,289</b>

<sup>(1)</sup> 2024 figures have been restated to reflect changes in the accounting policy of ESOP/LTI plan cost recharge to Airbus subsidiaries.

Corporate services rendered to Airbus companies decreased by € 7 million to € 62 million (2024: € 69 million). In 2025, Airbus SE received a dividend from Airbus SAS of € 2,090 million (2024: € 3,653 million).

### 8. Total Financial Result

<i>(In € million)</i>	Note	2025	2024
<b>Interest result</b>		<b>(220)</b>	<b>(491)</b>
Interest income from securities measured at fair value through OCI		337	274
Interest income (expenses) from securities measured at fair value through P&L		213	368
Interest income on financial assets measured at amortised cost		441	534
Interest expense on financial liabilities measured at amortised cost		(1,211)	(1,667)
<b>Other financial result</b>		<b>621</b>	<b>146</b>
Change in fair value measurement of financial instruments	10	615	177
Impairment and Expected Credit Loss	16	1	(2)
Others <sup>(1)</sup>		5	(29)
<b>Total financial result</b>		<b>401</b>	<b>(345)</b>

<sup>(1)</sup> Other includes various amounts such as foreign exchange result, bank fees and guarantee fees.

The Company is acting as a financial market agent on behalf of its subsidiaries, therefore the fair value changes of derivatives are reported on a net basis.

## 9. Income Taxes

The Company is tax registered in the Netherlands. The Company is heading a fiscal unity, which also includes Airbus Netherlands B.V. Therefore the Company is severally and jointly liable for income tax liabilities of the fiscal unity as a whole.

**Income taxes** — The tax expense for the year comprises deferred tax. Tax is recognised in the Income Statement, except to the extent that it relates to items recognised directly in Other Comprehensive Income.

The amount of income tax included in the Income Statement is determined in accordance with the rules established by the tax authorities in the Netherlands, based on which income taxes are payable or recoverable.

Deferred tax assets and/or liabilities, arising from temporary differences between the carrying amounts of assets and liabilities and the tax base of assets and liabilities, are calculated using the substantively enacted tax rates expected to apply when they are realised or settled. Deferred tax assets are recognised if it is probable that they will be realised.

The expense for income taxes is comprised of the following:

<i>(In € million)</i>	2025	2024
Current tax income (expense)	67	(80)
<i>thereof global minimum top-up tax</i>	<i>(1)</i>	<i>(1)</i>
Deferred tax income (expense)	0	0
<b>Total</b>	<b>67</b>	<b>(80)</b>

The Group is subject to the global minimum top-up tax under Pillar Two tax legislation. The Group recognised a current tax expense of € 1 million related to the top-up tax (2024: € 1 million) which is levied on the Company.

The Group has applied a temporary mandatory relief from deferred tax accounting for the impacts of the top-up tax and accounts for it as a current tax when it is incurred.

The following table shows reconciliation from the theoretical income tax (expense) using the Dutch corporate tax rate to the reported income tax (expense):

<i>(In € million)</i>	2025	2024 <sup>(1)</sup>
Profit (loss) before income taxes	3,249	3,944
Corporate income tax rate	25.8%	25.8%
<b>Expected income (expense) for income taxes</b>	<b>(838)</b>	<b>(1,018)</b>
Non-taxable income from investment and associates	901	1,105
Income from other companies within the fiscal unity	(1)	(1)
Other non-deductible expenses and tax-free income	(0)	49
Changes in valuation allowances <sup>(2)</sup>	(62)	(136)
Tax contingencies	67	(79)
<b>Reported income (expense) for income taxes</b>	<b>67</b>	<b>(80)</b>

<sup>(1)</sup> 2024 figures have been restated to reflect changes in the accounting policy of ESOP/LTI plan cost recharge to Airbus subsidiaries.

<sup>(2)</sup> Reassessment of recoverability of deferred tax assets based on future taxable profits.

Deferred income taxes as of 31 December 2025 are related to the following assets and liabilities:

(In € million)	1 January 2025		Other movements		Movement through income statement	31 December 2025	
	Deferred tax assets	Deferred tax liabilities	OCI	Others	Deferred tax benefit (expense)	Deferred tax assets	Deferred tax liabilities
Securities	52	0	(22)	0	0	30	0
Financial instruments	427	(6)	0	0	50	474	(3)
Net operating loss and tax loss carry forwards	77	0	0	0	13	90	0
<b>Deferred tax assets (liabilities) before offsetting</b>	<b>556</b>	<b>(6)</b>	<b>(22)</b>	<b>0</b>	<b>63</b>	<b>594</b>	<b>(3)</b>
Valuation allowances on deferred tax assets	(550)	0	22	0	(63)	(591)	0
Set-off	(6)	6	0	0	0	(3)	3
<b>Net deferred tax assets (liabilities)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0</b>

Deferred income taxes as of 31 December 2024 are related to the following assets and liabilities:

(In € million)	1 January 2024		Other movements		Movement through income statement	31 December 2024	
	Deferred tax assets	Deferred tax liabilities	OCI	Others	Deferred tax benefit (expense)	Deferred tax assets	Deferred tax liabilities
Securities	91	0	(39)	0	0	52	0
Financial instruments	307	(13)	0	0	127	427	(6)
Net operating loss and tax loss carry forwards	68	0	0	0	9	77	0
<b>Deferred tax assets (liabilities) before offsetting</b>	<b>466</b>	<b>(13)</b>	<b>(39)</b>	<b>0</b>	<b>136</b>	<b>556</b>	<b>(6)</b>
Valuation allowances on deferred tax assets	(453)	0	39	0	(136)	(550)	0
Set-off	(13)	13	0	0	0	(6)	6
<b>Net deferred tax assets (liabilities)</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Deferred taxes on net operating losses ("NOLs"), trade tax loss carry forwards and tax credit carry forwards are:

(In € million)	2025	2024
NOLs	349	299
Tax credit carry forwards	0	0
<b>Tax effect</b>	<b>90</b>	<b>77</b>
Valuation allowances	(90)	(77)
<b>Deferred tax assets on NOLs and tax credit carry forwards</b>	<b>0</b>	<b>0</b>

As of 1 January 2025, tax losses can be carried forward indefinitely but profits in one year which exceed EUR 1 million will only be offsetable for up to 50 percent of that higher taxable profit against losses, minus an amount of EUR 1 million.

## 4.3 Operational Assets and Liabilities

### 10. Investments in Subsidiaries, Associates and Participations

<i>(In € million)</i>	Subsidiaries	Associates	Participations	Total
<b>Balance at 31 December 2023</b>	<b>18,487</b>	<b>49</b>	<b>1,609</b>	<b>20,145</b>
Additions	770	0	0	770
Disposals	0	0	0	0
Impairment	0	0	0	0
Share-based payments (IFRS 2) <sup>(1)</sup>	122	0	0	122
Fair value changes through Profit or Loss	0	0	177	177
<b>Balance at 31 December 2024 <sup>(2)</sup></b>	<b>19,379</b>	<b>49</b>	<b>1,786</b>	<b>21,214</b>
Additions	30	0	0	30
Disposals	(43)	0	(130)	(173)
Impairment	0	0	0	0
Share-based payments (IFRS 2) <sup>(1)</sup>	81	0	0	81
Fair value changes through Profit or Loss <sup>(3)</sup>	0	0	615	615
<b>Balance at 31 December 2025</b>	<b>19,448</b>	<b>49</b>	<b>2,271</b>	<b>21,768</b>

<sup>(1)</sup> Net presentation of Retained earnings on share-based payments (IFRS 2) "- Note: IFRS Company Statement of Changes in Equity for the years ended 31 December 2025 and 2024" and ESOP/LTI plan cost recharged to Airbus subsidiaries "- Note 4: Material Accounting Policies".

<sup>(2)</sup> 2024 figures have been restated to reflect changes in the accounting policy of ESOP/LTI plan cost recharge to Airbus subsidiaries.

<sup>(3)</sup> For more details please refer to "- Note 21: Other Investments and Other Long-Term Financial Assets" of the Consolidated Financial Statements.

#### Investments in Subsidiaries, Associated Companies and Participations

Investments in subsidiaries and associated companies are stated at cost, less impairment. Dividend income from the Company's subsidiaries and associated companies is recognised when the right to receive payment is established.

The participations are stated at fair value with mainly changes in fair value recognised in Profit and Loss.

For the purpose of impairment testing all consolidated subsidiaries are allocated to cash generating units ("CGU") in a way they are monitored for internal management purposes. At each balance sheet date, the Company reviews whether there is an indication that a CGU to which its investments in subsidiaries and associated companies belong to are impaired.

An indication for impairment of the investments in subsidiaries and associated companies may include, respectively, management's downward adjustment of the strategic plan, a significant decrease in the share price of a publicly listed company or a significant decrease in future sales. Further indications for impairment of its investments may include other areas where observable data indicates that there is a measurable decrease in the estimated future cash flows. These determinations require significant judgement. In making this judgement, management evaluates, among other factors, the financial performance of and business outlook for its investments, including factors such as industry and sector performance, changes in technology and operational and financing cash flow.

If any indication for impairment exists, the recoverable amount of the investments is estimated in order to determine the amount, if any, of the impairment loss. An investment is impaired if its recoverable amount is lower than its carrying value. The recoverable amount is defined as the higher of an investment's fair value less costs of disposal and its value in use.

The determination of the investment's value in use is based on calculations using pre-tax cash flow projections. The discounted cash flow method is used to determine the recoverable amount of a CGU to which its investments in subsidiaries and associated companies belong. Refer to "- Note 19 : Intangible Assets" of the Consolidated Financial Statements for more details on key assumptions used.

If the recoverable amount of an investment is estimated to be less than its carrying amount, the carrying amount of the investment is reduced to its recoverable amount. Any impairment loss is recognised immediately in the Income Statement.

Impairment losses recognised in prior periods shall be reversed only if there has been a change in the estimates or external market information used to determine the investment's recoverable amount since the last impairment loss was recognised. The

recoverable amount shall not exceed the carrying amount that would have been determined had no impairment loss been recognised in prior years.

## Change of Investments in Subsidiaries, Associated Companies and Participations

During the year 2025, Airbus SE disinvested from AviChina € (130) million and made other capital increases and contributions to participations and subsidiaries for a total amount of € 30 million (2024: € 23 million)

### Principal investments of the Company

2025	2024		
%		Company	Head office
100.00	100.00	Airbus Defence and Space Ltd.	Stevenage (UK)
100.00	100.00	Aero Ré S.A.	Bertrange (Luxembourg)
100.00	100.00	Airbus Netherlands B.V.	Leiden (Netherlands)
100.00	100.00	Airbus Defence and Space S.A.	Madrid (Spain)
100.00	100.00	Airbus Bank GmbH	Munich (Germany)
61.47	61.47	Airbus Defence and Space GmbH	Taufkirchen (Germany)
94.73	94.73	Airbus S.A.S.	Toulouse (France)
10.56	10.53	Dassault Aviation S.A.	Paris (France)
5.33	5.33	Airbus GmbH	Hamburg (Germany)

Percentages represent shares held directly by Airbus SE.

## 11. Financial Assets and Financial Liabilities

Financial assets at 31 December 2025 and 2024:

(In € million)	31 December	
	2025	2024
Long-term loans Airbus companies <sup>(1)</sup>	3,916	4,525
Positive fair values of derivative financial instruments	1,191	3,085
<b>Non-current financial assets</b>	<b>5,107</b>	<b>7,610</b>
Positive fair values of derivative financial instruments	970	2,551
Current portion long-term loans Airbus companies	53	43
Current accounts Airbus companies <sup>(1)</sup>	9,522	6,544
<b>Current financial assets</b>	<b>10,545</b>	<b>9,138</b>
<b>Total</b>	<b>15,652</b>	<b>16,748</b>

<sup>(1)</sup> The receivables from subsidiaries include mainly transactions in connection with the cash pooling in the Company. Terms and conditions are in agreement with the prevailing market environment.

Financial liabilities at 31 December 2025 and 2024:

(In € million)	31 December	
	2025	2024 <sup>(1)</sup>
Negative fair values of derivative financial instruments	1,979	3,917
<b>Non-current financial liabilities</b>	<b>1,979</b>	<b>3,917</b>
Negative fair values of derivative financial instruments	981	2,556
Current accounts Airbus companies <sup>(2)</sup>	28,720	28,379
<b>Current financial liabilities</b>	<b>29,701</b>	<b>30,935</b>
<b>Total</b>	<b>31,680</b>	<b>34,852</b>

<sup>(1)</sup> 2024 figures have been restated to reflect changes in the presentation of short-term financing liabilities with associated companies.

<sup>(2)</sup> The liabilities to subsidiaries include mainly transactions in connection with the cash pooling in Airbus SE. Terms and conditions are in agreement with the prevailing market environment.

## 12. Commitments and Contingencies

### Off-Balance Sheet Commitments

Airbus SE issued guarantees on behalf of Airbus companies in the amount of € 11,603 million (2024: € 11,571 million). The commitments of these companies to third parties mainly relate to their operating business as described in “- Note 20: Property, Plant and Equipment”, “- Note 27: Sales Financing Transactions”, “- Note 37: Financial Instruments” and “- Note 36.3: Financing Liabilities” of the Consolidated Financial Statements.

On 8 December 2015, Airbus SE entered into a partnership agreement to establish a corporate venture capital fund, dubbed Airbus Group Ventures Fund II, L.P., with a total commitment amount of US\$ 150 million. The remaining commitment is US\$ 2 million at 31 December 2025.

On 1 April 2019, Airbus SE entered into a partnership agreement with effective date 1 July 2019 to establish a venture capital fund, dubbed Airbus Ventures Fund III, L.P., with a total commitment amount of US\$ 100 million. The remaining commitment is US\$ 5 million at 31 December 2025.

On 22 October 2022, Airbus SE entered into a partnership agreement to establish a venture capital fund, dubbed Airbus Ventures Fund IV, L.P., with a total commitment amount of US\$ 75 million. The remaining commitment is US\$ 19 million at 31 December 2025.

In addition, the Company has two guarantees to cover its obligation towards the Scheme and the BAE Systems pension schemes. To mitigate its exposure, the first guarantee covers an amount up to GBP 1.25 billion for an unlimited period of time while the second one covers an uncapped amount terminating in 2046, respectively for the Scheme and the BAE Systems Pension Schemes.

## 4.4 Employees

### 13. Number of Employees

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The average number of the persons employed by the Company in the Netherlands in 2025 was 23 (2024: 21).

The number of the persons employed by the Company in the Netherlands as of 31 December 2025 was 22 (2024: 21).

## 4.5 Capital Structure and Financial Instruments

### 14. Total Equity

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Airbus SE's shares are exclusively ordinary shares with a par value of € 1.00. The following table shows the development of the number of shares issued and fully paid:

<i>(In number of shares)</i>	2025	2024
<b>Issued as at 1 January</b>	<b>792,283,683</b>	<b>790,459,434</b>
Issued for ESOP	0	1,824,249
<b>Issued as at 31 December</b>	<b>792,283,683</b>	<b>792,283,683</b>
Treasury shares	(5,055,938)	(4,327,432)
<b>Outstanding at 31 December</b>	<b>787,227,745</b>	<b>787,956,251</b>
<b>Authorised shares</b>	<b>3,000,000,000</b>	<b>3,000,000,000</b>

Holders of ordinary shares are entitled to dividends and are entitled to one vote per share at general meetings of the Company.

**Capital stock** comprises the nominal amount of shares outstanding. In 2025, there is no addition to capital stock related to the implemented ESOPs (2024: € 1,824,249).

**Share premium** mainly results from contributions in kind in the course of the creation of the Company, cash contributions from the Company's Initial Public Offering, capital increases and reductions due to the issuance and cancellation of shares.

**Retained earnings** include mainly the profit of the period and cash dividend payments to Airbus SE shareholders.

On 15 April 2025, the Annual General Meeting ("AGM") decided to distribute a gross amount of € 2.00 per share and a special dividend of € 1.00 per share, which was paid on 24 April 2025. For the fiscal year 2025, the Board of Directors will propose the payment of a dividend of € 3,20 per share to the 2025 Annual General Meeting taking place on 15 April 2026. The proposed payment date is 23 April 2025.

**Legal reserves** include:

- change from **financial assets at fair value** (see "– Note 16.2: Carrying Amounts and Fair Values of Financial Instruments" of the IFRS Company Financial Statements);
- change in fair value of derivatives designated as **cash flow hedges** (see "– Note 16: Information about Financial Instruments" of the IFRS Company Financial Statements).

According to Dutch law, Legal reserves cannot be distributed for dividend purposes when positive.

**Treasury shares** represent the amount paid or payable for own shares held in treasury. During 2025, the number of treasury stock held by the Company increased to 5,055,938 compared to 4,327,432 as of 31 December 2024, mainly due to the share buybacks partly offset by delivery of shares under ESOP in 2025 and vested shares in 2025 under LTI plan 2020 (see "– Note 32: Share-based Payment" of the Consolidated Financial Statements). No shares were sold back to the market nor cancelled in 2025 (2024: 0 shares).

In 2025, the Company performed share buyback to support ESOP activities and LTI plan of € (916) million, thereof € (102) million mainly related to 2025 campaigns and € (814) million for future campaigns.

## Authorisations Granted by the Annual' General Meeting of Airbus SE Held on 15 April 2025

On 15 April 2025, the AGM of the Company authorised the Board of Directors, for a period expiring at the AGM to be held in 2026, to issue shares and to grant rights to subscribe for shares in the Company's share capital for the purpose of:

- ESOPs and share-related LTI plans, provided that such powers shall be limited to an aggregate of 0.18% of the Company's authorised share capital (see "– Note 32: Share-based Payment" of the Consolidated Financial Statements);
- funding the Company and its subsidiaries, provided that such powers shall be limited to an aggregate of 0.3% of the Company's authorised share capital (see "– Note 36.3: Financing Liabilities" of the Consolidated Financial Statements).

For each operation, such powers shall not extend to issuing shares or granting rights to subscribe for shares if there is no preferential subscription right and for an aggregate issue price in excess of € 500 million per share issuance.

On 15 April 2025, the AGM authorised the Board of Directors for an 18 months period to repurchase up to 10% of the Company's issued share capital at a price per share not less than the nominal value and not more than the higher of the price of the last independent trade and the highest current independent bid on the trading venues of the regulated market of the country in which the purchase is carried out.

Furthermore, the AGM authorised the Board of Directors to determine on a case by case basis the share repurchase programmes to be implemented by the Company, if any.

## Reconciliation Consolidated to Company Equity and Net Income

The difference between the total shareholders' equity according to the Consolidated Financial Statements and Company's Financial Statements as at 31 December 2025 and 2024 is as follows:

<i>(In € million)</i>	2025	2024
<b>Consolidated Equity attributable to equity holders of the parent</b>	<b>26,104</b>	<b>19,606</b>
OCI - Restatement of investments from Consolidated to Company Financial Statements	(45)	3,085
Retained Earnings - Restatement of investments from Consolidated to Company Financial Statements	(10,287)	(7,715)
Retained Earnings - Valuation investments at historical cost	1,488	1,487
Retained Earnings - Impairment of financial assets	(816)	(816)
<b>Company's Equity</b>	<b>16,444</b>	<b>15,647</b>

The difference between the net income according to the Consolidated Financial Statements and Company's Financial Statements for the year ended 31 December 2025 and 2024 is as follows:

<i>(In € million)</i>	2025	2024 <sup>(1)</sup>
<b>Consolidated net income attributable to equity owners of the parent</b>	<b>5,221</b>	<b>4,232</b>
Income from investments according to Consolidated Financial Statements	(4,705)	(4,443)
Income from investments according to Company Financial Statements	2,800	4,075
<b>Company's net income (Profit or loss for the period)</b>	<b>3,316</b>	<b>3,864</b>

<sup>(1)</sup> 2024 figures have been restated to reflect changes in the accounting policy of ESOP/LTI plan cost recharge to Airbus subsidiaries.

## 15. Cash, Securities and Financing Liabilities

### 15.1 Net Cash

<i>(In € million)</i>	31 December	
	2025	2024 <sup>(1)</sup>
Cash and Cash equivalents	8,745	12,290
Current securities	2,965	2,710
Non-current securities	9,199	8,354
<b>Gross cash position</b>	<b>20,909</b>	<b>23,354</b>
Short-term financing liabilities <sup>(2)</sup>	(4,400)	(3,395)
Long-term financing liabilities <sup>(2)</sup>	(5,976)	(7,482)
Interest rate swap	(799)	(832)
<b>Total</b>	<b>9,734</b>	<b>11,645</b>

<sup>(1)</sup> 2024 figures have been restated to reflect changes in the presentation of short-term financing liabilities with associated companies.

<sup>(2)</sup> Including € 5 million of lease liabilities (**2024**: € 7 million).

The net cash position on 31 December **2025** amounted to € 9,734 million (**2024**: € 11,645 million), with a gross cash position of € 20,909 million (**2024**: € 23,354 million).

### 15.2 Cash and Cash Equivalents

Cash and cash equivalents are composed of the following elements:

<i>(In € million)</i>	31 December	
	2025	2024
Bank accounts and petty cash	2,004	1,506
Short-term securities (at fair value through profit or loss)	5,004	10,042
Short-term securities (at fair value through OCI)	1,737	742
<b>Total cash and cash equivalents</b>	<b>8,745</b>	<b>12,290</b>

Only securities with a maturity of three months or less from the date of the acquisition, that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value are recognised in cash equivalents.

The main variations are as follows:

Cash provided by operating activities amounted to € (303) million in **2025**.

Cash used for investing activities amounted to € 2,265 million, mainly reflecting dividends received of € 2,835 million and net contributions in subsidiaries for an amount of € (407) million partly offset by net investment in securities for € (1,377) million.

Cash used for financing activities amounted to € (4,872) million and mainly reflects the dividend payment € (2,372) million and the decrease in financing liabilities € (597) million (see “- Note: IFRS Company Statement of Cash Flows for the years ended 31 December **2025** and **2024**”).

## 15.3 Securities

<i>(In € million)</i>	31 December	
	2025	2024
Current securities (at fair value through OCI)	2,965	2,710
Non-current securities (at fair value through OCI)	9,199	8,354
<b>Total securities</b>	<b>12,164</b>	<b>11,064</b>

The majority of the Company's securities consists of debt securities and are classified at fair value through OCI (see “– Note 37.2: Carrying Amounts and Fair Values of Financial Instruments” of the Consolidated Financial Statements).

Included in the securities portfolio as of 31 December 2025 and 2024, respectively, are corporate and government bonds all bearing fixed rate coupons (€ 12,283 million nominal value; 2024: € 11,284 million).

When the Company enters into securities lending or other financing activities that involve the pledging of securities as collateral, the securities pledged continue to be recognised on the balance sheet. As of 31 December 2025 and 2024, there were no securities pledged as collateral for borrowings from banks.

## 15.4 Financing Liabilities

**Financing liabilities** include debt obligations towards financial institutions, issued corporate bonds, borrowings received from joint ventures and other parties as well as finance lease liabilities. Financing liabilities are recorded initially at the fair value of the proceeds received, net of transaction costs incurred. Subsequently, financing liabilities are measured at amortised cost, using the effective interest rate method with any difference between proceeds (net of transaction costs) and redemption amount being recognised in total finance income (cost) over the period of the financing liability.

Financing liabilities to financial institutions may include liabilities from securities lending transactions. In securities lending transactions, the Company receives cash from its counterparty and transfers the securities subject to the lending transaction as collateral. The counterparty typically has the right to sell or repledge the securities pledged. The amount of cash received is recognised as a financing liability. The securities pledged are not derecognised, but remain on the Company's Statement of Financial Position.

**Current and non-current classification** – A financial liability is classified as current if it is due to be settled within 12 months after the reporting date or if the Company does not have the right at the end of the reporting period to defer settlement of the liability for at least twelve months after the reporting period. Otherwise the Company classifies the financial liability as non-current.

(In € million)	31 December	
	2025	2024 <sup>(1)</sup>
Bonds and commercial papers	5,717	7,187
Liabilities to financial institutions	255	290
Lease liabilities	4	6
<b>Total long term financing liabilities</b>	<b>5,976</b>	<b>7,483</b>
Bonds and commercial papers	1,342	556
Liabilities to associated companies	3,057	2,837
Lease liabilities	1	1
<b>Total short term financing liabilities</b>	<b>4,400</b>	<b>3,394</b>
<b>Total</b>	<b>10,376</b>	<b>10,877</b>

<sup>(1)</sup> 2024 figures have been restated to reflect changes in the presentation of short-term financing liabilities with associated companies.

**Long-term financing liabilities**, mainly comprising bonds and liabilities to financial institutions, decreased by € (1,507) million to € 5,976 million (2024: € 7,483 million), mainly due bonds reclassification to short-term in 2026 (EMTN 10 years maturing in May 2026 and 6 years maturing in June 2026), and the decrease in values of bonds linked to lower interest rates (see “– Note 16: Information about Financial Instruments” of the IFRS Company Financial Statements).

**Short-term financing liabilities** increased by € +1,006 million to € 4,400 million (2024: € 3,394 million), mainly due to the EMTN 10 years maturing in May 2026 and the EMTN 6 years maturing in June 2026 reclassification in short-term financing liabilities partially offset by the EMTN 5 years repayment in April 2025.

The Company can issue commercial papers under its € 11 billion Negotiable European Commercial Paper (“NEuCP”) programme, its € 4 billion Euro Commercial Paper (“ECP”) programme and its US\$ 3 billion US Commercial Paper programme.

As of 31 December, there were no outstanding amounts under any of its Commercial Paper Programme.

The terms and repayment schedules of these bonds and loans are as follows:

	Principal amount (In million)	Carrying amount (In € million)			Issuance date	Coupon or interest rate	Effective interest rate	Maturity	Additional features
		31 December							
		2025	2024						
EMTN 5 years	€561	€0	556	Mar. 2020	1.63%	1.80%	Apr. 2025	Interest rate swapped into 3M Euribor +2.01%	
EMTN 10 years	€461	€458	448	May 2016	0.88%	0.98%	May 2026	Interest rate swapped into 3M Euribor +0.50%	
EMTN 6 years	€894	€885	861	Jun. 2020	1.38%	1.47%	Jun. 2026	Interest rate swapped into 3M Euribor +1.66%	

EMTN 8 years	€611	€578	565	Mar. 2020	2.00%	2.10%	Apr. 2028	Interest rate swapped into 3M Euribor +2.15%
EMTN 15 years	€500	€479	478	Oct. 2014	2.12%	2.21%	Oct. 2029	Interest rate swapped into 3M Euribor +0.84%
EMTN 10 years	€1,250	€1,117	1,103	Jun. 2020	1.63%	1.74%	Jun. 2030	Interest rate swapped into 3M Euribor +1.61%
EMTN 15 years	€900	€814	813	May 2016	1.38%	1.50%	May 2031	Interest rate swapped into 3M Euribor +0.66%
EMTN 12 years	€1,000	€851	849	Mar. 2020	2.38%	2.49%	Apr. 2032	Interest rate swapped into 3M Euribor +2.24%
EMTN 20 years	€1,000	€683	734	Jun. 2020	2.38%	2.44%	Jun. 2040	Interest rate swapped into 3M Euribor +1.93%
US\$ Bond 10 Years	US\$ 750	€629	693	Apr. 2017	3.15%	3.20%	Apr. 2027	Interest rate swapped into 1D SOFR
US\$ Bond 30 Years	US\$ 750	€566	€643	Apr. 2017	3.95%	4.02%	Apr. 2047	Interest rate swapped into 1D SOFR + 0.31%
<b>Bonds</b>		<b>7,060</b>	<b>7,743</b>					

European investment Bank	€165	€143	€154	Dec. 2023	3M Euribor +0.498 %	3M Euribor +0.498%	Dec. 2038	
KfW Development Bank	€150	€112	€136	Jul. 2023	3M Euribor +0.59%	3M Euribor +0.59%	Jul. 2029	
<b>Liabilities to financial institutions</b>		<b>255</b>	<b>290</b>					
<b>Total</b>		<b>7,315</b>	<b>8,033</b>					
<i>Thereof long-term financing liabilities</i>		5,973	7,477					
<i>Thereof short-term financing liabilities</i>		1,342	556					

<i>(In € million)</i>	Non-cash movements						<b>Balance at 31 December 2025</b>
	Balance at 1 January 2025	Cash flows	Fair value through profit or loss	Foreign exchange movements	Others		
Bonds and commercial papers	7,743	(562)	35	(167)	9	7,059	
Liabilities to financial institutions	290	(35)	0	0	0	255	
Liabilities to associated companies	2,837	257	0	0	(38)	3,057	
<b>Total</b>	<b>10,870</b>	<b>(339)</b>	<b>35</b>	<b>(167)</b>	<b>(28)</b>	<b>10,371</b>	

<i>(In € million)</i>	Non-cash movements						<b>Balance at 31 December 2024 <sup>(1)</sup></b>
	Balance at 1 January 2024 <sup>(1)</sup>	Cash flows	Fair value through profit or loss	Foreign exchange movements	Others		
Bonds and commercial papers	8,315	(825)	155	81	17	7,743	
Liabilities to financial institutions	213	77	0	0	0	290	
Liabilities to associated companies	2,150	662	0	25	0	2,837	
<b>Total</b>	<b>10,678</b>	<b>(86)</b>	<b>155</b>	<b>106</b>	<b>17</b>	<b>10,870</b>	

<sup>(1)</sup> 2024 figures have been restated to reflect changes in the presentation of short-term financing liabilities with associated companies.

# 16. Information about Financial Instruments

## 16.1 Financial Risk Management

The Company acts as an intermediary for its subsidiaries when they wish to enter into derivative contracts to hedge against foreign exchange risk or other market risks such as interest rate risk, commodity price risk or equity price risk. The Company's practice is to set up a derivative contract with a subsidiary and at the same time enter into a back-to-back derivative transaction with a bank. Contracts with subsidiaries being thus mirrored (on a one-to-one basis) by contracts with banks, the Company's net exposure is virtually zero. There are, however, a few derivative contracts the Company holds in order to hedge its own market risk exposure.

As the Company's back-to-back hedge contracts are entered into with different counterparties, their fair values are reflected separately in the statement of Financial Position and recognised as other financial assets and financial liabilities as disclosed in "- Note 11: Financial Assets and Financial Liabilities" of the IFRS Company Financial Statements.

In the Income Statement, the results of the back-to-back hedge transactions, both realised and unrealised, are presented on a net basis as the Company acts as an agent for its subsidiaries.

The Company's overall financial risk management activities and their objectives are described in detail in "- Note 37.1: Financial Risk Management" of the Consolidated Financial Statements.

### Market Risk

**Foreign exchange risk** — The Company manages a long-term hedge portfolio with maturities of several years for its subsidiaries, mainly Airbus, and to a small extent for its joint ventures or associates. This hedge portfolio covers a large portion of Airbus' firm commitments and highly probable forecast transactions. As explained above, owing to the Company's back-to-back approach, its own exposure to foreign exchange risk is very limited.

**Interest rate risk** — The Company uses an asset-liability management approach, performed at Group level, with the objective to limit its interest rate risk. It undertakes to match the Group risk profile of its interest-bearing assets with those of its interest-bearing liabilities. Group asset-liability management is mainly driven by the company's external assets and liabilities. The remaining net interest rate exposure is managed through several types of interest rate derivatives, such as interest rate swaps and interest rate futures contracts, in order to minimize risks and financial impacts.

The vast majority of related interest rate hedges qualify for hedge accounting, and most of them are accounted for under the fair value hedge model. As a result, both the fair value changes of these derivatives and the portion of the hedged items' fair value change that is attributable to the hedged interest rate risk are recognised in Profit and Loss, where they offset to the extent the hedge is effective.

The Company invests in financial instruments such as overnight deposits, certificates of deposits, commercial papers, other money market instruments and short-term as well as medium-term bonds. For its financial instruments portfolio, the Company has an Asset Liability Management Committee in place that meets regularly and aims to limit the interest rate risk on a fair value basis through a value-at-risk approach, from which results a hedge ratio that is however not actively steered.

**Commodity price risk** — The Company manages a hedge portfolio for its subsidiaries. Owing to the Company's back-to-back approach, its own exposure to commodity exchange risk is very limited.

**Equity price risk** — The Company is to a small extent invested in equity securities mainly for operational reasons. Its exposure to equity price risk is hence limited. Furthermore, it is exposed under its LTI plans to the risk of the Company share price increases.

**Sensitivities of market risks** — The approach used to measure and control market risk exposure within the Company's financial instrument portfolio is amongst other key indicators the value-at-risk ("VaR"). For information about VaR and the approach used by the Company to assess and monitor sensitivities of market risks please refer to "- Note 37.1: Financial Risk Management" of the Consolidated Financial Statements.

The Company is part of the Group risk management process, which is more fully described in "- Note 37.1: Financial Risk Management" of the Consolidated Financial Statements.

A summary of the VaR position of the Company's financial instruments portfolio at 31 December 2025 and 31 December 2024 is as follows:

(In € million)	Total VaR	Equity price VaR	Currency VaR	Interest rate VaR
<b>31 December 2025</b>				
Foreign exchange hedges	26	0	26	0
Financing liabilities, financial assets (including cash, cash equivalents, securities and related hedges)	179	174	12	63
Diversification effect	(30)	0	(23)	0
<b>All financial instruments</b>	<b>175</b>	<b>174</b>	<b>15</b>	<b>63</b>

<b>31 December 2024</b>				
Foreign exchange hedges	9	0	9	0
Financing liabilities, financial assets (including cash, cash equivalents, securities and related hedges)	131	96	32	83
Diversification effect	(11)	(0)	(17)	(0)
<b>All financial instruments</b>	<b>129</b>	<b>96</b>	<b>24</b>	<b>83</b>

The increase in the total VaR of € 46 million to € 175 million (2024: € 129 million) is mainly attributable to a slightly higher position in FX derivatives (used to manage the liquidity) and a higher volatility in the equity market in 2025, partially offset by lower volatility in interest rates. The derivative instruments entered into with external counterparties are passed on a 1:1 basis to Airbus entities. As a result, the respective market risks of the external derivative instruments are offset by corresponding opposite market risks of intragroup transactions.

## Liquidity Risk

The Company's policy is to maintain sufficient cash and cash equivalents at any time to meet its present and future commitments as they fall due. It manages its liquidity by holding adequate volumes of liquid assets and maintains a committed revolving credit facility, in addition to the cash inflow generated by its operating business. The Company continues to keep within its asset portfolio the focus on low counterparty risk. In addition, it maintains a set of other funding sources, and accordingly may raise loans from commercial banks and Development Finance Institutions and issue bonds, notes and commercial papers or enter into security lending agreements. Adverse changes in the capital markets could increase its funding costs and limit its financial flexibility. For further information relating to Commercial Paper Programme (see "– Note 15.4: Financing Liabilities" of the IFRS Company Financial Statements).

In particular, Airbus signed on 5 July 2022 a € 8 billion Sustainability Linked Revolving Syndicated Credit Facility in order to refinance its € 6 billion existing facility signed in 2020.

Further, the management of the vast majority of the Company's liquidity exposure is centralised by a daily cash concentration process. This process enables it to manage its liquidity surplus as well as its liquidity requirements according to the actual needs of its subsidiaries. In addition, management monitors the Company's liquidity reserve as well as the expected cash flows from its operations.

The contractual maturities of the Company financial liabilities, based on undiscounted cash flows and including interest payments, if applicable, are as follows:

<i>(In € million)</i>	Carrying amount	Contractual cash flows						
			< 1 year	1 year -2 years	2 years -3 years	3 years -4 years	4 years -5 years	More than 5 years
<b>31 December 2025</b>								
Non-derivative financial liabilities <sup>(1)</sup>	(39,096)	(41,057)	(33,296)	(787)	(739)	(616)	(1,355)	(4,264)
Derivative financial liabilities	(2,960)	(3,342)	(1,177)	(934)	(499)	41	(59)	(714)
<b>Total</b>	<b>(42,056)</b>	<b>(44,399)</b>	<b>(34,473)</b>	<b>(1,721)</b>	<b>(1,238)</b>	<b>(575)</b>	<b>(1,414)</b>	<b>(4,978)</b>
<b>31 December 2024</b>								
Non-derivative financial liabilities <sup>(1)</sup>	(39,256)	(41,483)	(31,957)	(1,526)	(876)	(742)	(619)	(5,763)
Derivative financial liabilities	(6,473)	(8,400)	(2,783)	(2,213)	(2,091)	(517)	(55)	(741)
<b>Total</b>	<b>(45,729)</b>	<b>(49,883)</b>	<b>(34,740)</b>	<b>(3,739)</b>	<b>(2,967)</b>	<b>(1,259)</b>	<b>(674)</b>	<b>(6,504)</b>

<sup>(1)</sup> Current accounts Group companies are included in "Non-derivative financial liabilities" and have a maturity less than 1 year.

## Credit Risk

The Company is exposed to credit risk to the extent of non-performance by its counterparts with regard to financial instruments or issuers of financial instruments for gross cash investments. However, it has policies in place to avoid concentrations of credit risk and to ensure that credit risk is limited.

As far as central treasury activities are concerned, credit risk resulting from financial instruments is managed by the Company. In order to ensure sufficient diversification, a credit limit system is used.

The Company monitors the performance of the individual financial instruments and the impact of market developments on their performance and takes appropriate action on foreseeable adverse development based on pre-defined procedures and escalation levels.

Sales of products and services are made to customers after having conducted appropriate internal credit risk assessment.

The booked amount of financial assets represents the maximum credit exposure. The credit quality of financial assets can be assessed by reference to external credit rating (if available) or internal assessment of customers' creditworthiness by way of internal risk pricing methods.

In 2025, the trade receivables, not past due, amount to € 18 million (in 2024: € 20 million).

The Company measures loss allowances at an amount that represents credit losses resulting from default events that are possible within the next 12 months, unless the credit risk on a financial instrument has increased significantly since initial recognition, as described in "- Note 37.7: Impairment Losses" of the Consolidated Financial Statements. In 2025, an amount of € 1 million of impairment loss on financial assets is recognised in Profit and Loss (2024: € 2 million).

## 16.2 Carrying Amounts and Fair Values of Financial Instruments

**Financial instruments** – The Company's financial assets mainly consist of cash, short to medium-term deposits, securities and derivatives. The Company's financial liabilities include intragroup liabilities, obligations towards financial institutions, issued bonds and derivatives. The Company has the same classification and accounting policies as in the Consolidated Financial Statements. Please refer to "- Note 37.1: Financial Risk Management" of the Consolidated Financial Statements for more information.

The Company classifies its financial assets in one of the following categories: (i) at fair value through OCI, (ii) at fair value through profit and loss and (iii) at amortised cost. Classification depends on the Company's business model for managing the financial assets and the contractual terms of the cash flows.

The Company assigns its financial instruments (excluding its at-cost investments, which are outside the scope of IFRS 9 "Financial Instruments") into classes based on their category in the Statement of Financial Position.

The following table presents the carrying amounts and fair values of financial instruments by class and by IFRS 9 measurement category as of 31 December [2025](#):

<i>(In € million)</i>	Fair value through profit or loss	Fair value through OCI	Financial assets and liabilities at amortised cost	Financial instruments total	
				Book value	Fair value
<b>Assets</b>					
<b>Other investments and long-term financial assets</b>					
Equity investments	2,271	0	0	2,271	2,271
Loans	0	0	3,969	3,969	4,110
Trade receivables	0	0	18	18	18
<b>Other financial assets</b>					
Derivative instruments	2,161	0	0	2,161	2,161
Current account Airbus companies	0	0	9,522	9,522	9,522
Securities	0	12,164	0	12,164	12,164
Cash and cash equivalents	5,004	1,737	2,004	8,745	8,745
<b>Total</b>	<b>9,436</b>	<b>13,901</b>	<b>15,513</b>	<b>38,850</b>	<b>38,991</b>
<b>Liabilities</b>					
<b>Financing liabilities</b>					
Bonds and commercial papers	0	0	7,059	7,059	7,421
Liabilities to financial institutions	0	0	255	255	262
Liabilities to associated companies	0	0	3,057	3,057	3,057
<b>Other financial liabilities</b>					
Derivative instruments	2,960	0	0	2,960	2,960
Current account Airbus companies	0	0	28,720	28,720	28,720
Trade liabilities	0	0	4	4	4
<b>Total</b>	<b>2,960</b>	<b>0</b>	<b>39,095</b>	<b>42,055</b>	<b>42,424</b>

The following table presents the carrying amounts and fair values of financial instruments by class and by IFRS 9 measurement category as of 31 December [2024](#):

<i>(In € million)</i>	Fair value through profit or loss	Fair value through OCI	Financial assets and liabilities at amortised cost	Financial instruments total	
				Book value	Fair value
<b>Assets</b>					
<b>Other investments and long-term financial assets</b>					
Equity investments	1,786	0	0	1,786	1,786
Loans	0	0	4,568	4,568	4,761
Trade receivables	0	0	20	20	20
<b>Other financial assets</b>					
Derivative instruments	5,636	0	0	5,636	5,636
Current account Airbus companies	0	0	6,544	6,544	6,544
Securities	0	11,064	0	11,064	11,064
Cash and cash equivalents	10,042	742	1,506	12,290	12,290
<b>Total</b>	<b>17,464</b>	<b>11,806</b>	<b>12,638</b>	<b>41,908</b>	<b>42,101</b>
<b>Liabilities</b>					
<b>Financing liabilities</b>					
Bonds and commercial papers	0	0	7,743	7,743	8,074
Liabilities to financial institutions	0	0	290	290	298
Liabilities to associated companies	0	0	2,837	2,837	2,837
<b>Other financial liabilities</b>					
Derivative instruments	6,473	0	0	6,473	6,473
Current account Airbus companies	0	0	28,379	28,379	28,379
Trade liabilities	0	0	4	4	4
<b>Total</b>	<b>6,473</b>	<b>0</b>	<b>39,253</b>	<b>45,726</b>	<b>46,065</b>

## Fair Value Hierarchy

For further details please refer to “- Note 37.2: Carrying Amounts and Fair Values of Financial Instruments” of the Consolidated Financial Statements.

The fair values disclosed for financial instruments accounted for at amortised cost reflect Level 2 input.

The following table presents the carrying amounts of the financial instruments held at fair value across the three levels of the fair value hierarchy as of 31 December [2025](#) and [2024](#), respectively:

<i>(In € million)</i>	31 December 2025			31 December 2024		
	Level 1	Level 2	Total	Level 1	Level 2	Total
<b>Financial assets measured at fair value</b>						
Equity instruments	2,271	0	2,271	1,786	0	1,786
Derivative instruments	0	2,161	2,161	0	5,636	5,636
Securities	12,164	0	12,164	11,064	0	11,064
Cash equivalents	5,004	1,737	6,741	10,042	742	10,784
<b>Total</b>	<b>19,439</b>	<b>3,898</b>	<b>23,337</b>	<b>22,892</b>	<b>6,378</b>	<b>29,270</b>

Derivative instruments	0	2,960	2,960	0	6,473	6,473
<b>Total</b>	<b>0</b>	<b>2,960</b>	<b>2,960</b>	<b>0</b>	<b>6,473</b>	<b>6,473</b>

### Financial Assets Designated at Fair Value through Profit or Loss

The financial assets held at 31 December 2025 and designated at fair value through profit or loss are Money market funds (accumulating).

Nominal amount at initial recognition at 31 December 2025 is € 12,164 million (in 2024: € 11,064 million)

The Company manages these assets and measures their performance on a fair value basis.

## 16.3 Potential Effect of Set-Off Rights on Recognised Financial Assets and Liabilities

The Company reports all its financial assets and financial liabilities on a gross basis. With each derivative counterparty there are master netting agreements in place providing for the immediate close-out of all outstanding derivative transactions and payment of the net termination amount in the event a party to the agreement defaults or another defined termination event occurs. The following tables set out, on a counterparty specific basis, the potential effect of master netting agreements on the Company's financial position, separately for financial assets and financial liabilities that were subject to such agreements as of 31 December 2025 and 31 December 2024, respectively:

Derivative instruments (In € million)	Gross amounts recognised	Gross amounts recognised set off in the Financial Statements	Net amounts presented in the Financial Statements	Related amounts not set off in the Statement of Financial Position		Net amount
				Financial instruments	Cash collateral received	
31 December 2025						
Financial assets	2,161	0	2,161	(1,448)	0	713
Financial liabilities	2,960	0	2,960	(1,448)	0	1,512
31 December 2024						
Financial assets	5,636	0	5,636	(1,418)	0	4,218
Financial liabilities	6,473	0	6,473	(1,418)	0	5,055

## 16.4 Notional Amounts of Derivative Financial Instruments

The notional amount of interest rate contracts are as follows, specified by year of expected maturity:

(In € million)	Remaining period								Total
	1 year	2 years	3 years	4 years	5 years	6 years	7 years	> 7 years	
31 December 2025	1,359	1,391	661	614	1,250	920	1,000	1,638	8,833
31 December 2024	619	1,359	1,470	621	636	1,250	930	2,728	9,613

The notional amounts of equity swaps are as follows:

(In € million)	Remaining period					Total
	1 year	2 years	3 years	4 years	> 4 years	
31 December 2025	0	0	0	0	0	0
31 December 2024	34	0	0	0	0	34

## 16.5 Derivative Financial Instruments and Hedge Accounting Disclosure

The following table presents the amounts relating to items designated as hedging instruments:

<i>(In € million)</i>	31 December			
	2025		2024	
	Carrying values		Carrying values	
	Asset	Liability	Asset	Liability
Foreign currency risk	0	0	0	0
Interest rate risk	0	799	0	832
Commodity swap risk	0	0	0	0
Equity swap risk	0	0	0	0
<b>Total</b>	<b>0</b>	<b>799</b>	<b>0</b>	<b>832</b>

## 16.6 Net Gains or Net Losses

The Company's net gains or net losses recognised in profit or loss in 2025 and 2024, respectively are as follows:

<i>(In € million)</i>	31 December	
	2025	2024
Financial assets or financial liabilities at fair value through profit or loss:		
Held for trading	164	(73)
Designated on initial recognition	(632)	358
Financial assets at amortised cost <sup>(1)</sup>	(302)	191
Financial assets at fair value through OCI	(426)	172
Financial assets at fair value through profit or loss	615	177
Financial liabilities measured at amortised cost	1,342	(719)

<sup>(1)</sup> Including impairment and Expected Credit Losses on Financial assets at amortised cost.

## 16.7 Impairment Losses

**Loss allowances** — For its portfolio of debt instruments including bonds, term deposits and commercial papers, the Company measures loss allowances at an amount that represents credit losses resulting from default events that are possible within the next 12 months, unless the credit risk on a financial instrument has increased significantly since initial recognition. In the event of such significant increase in credit risk the Company measures loss allowances for that financial instrument at an amount equal to its life-time expected losses, *i.e.* at an amount equal to the expected credit losses that result from all possible default events over the expected life of that financial instrument.

The Company applies the low credit risk exemption allowing the Company to assume that there is no significant increase in credit risk since initial recognition of a financial instrument, if the instrument is determined to have low credit risk at the reporting date. Similarly, the Company has determined that its trade receivables generally have low credit risk. The Company applies the simplified approach permitted by IFRS 9 of measuring expected credit losses of trade receivables on a lifetime basis from initial recognition.

**Investment grade instruments** — The Company considers a significant increase in credit risk to have occurred, if there is a downgrade by four notches such that the instrument moves into a high yield bucket as a direct result of the downgrade. With respect to instruments that were high yield at initial recognition, a downgrade by four notches is considered as a significant increase in credit risk.

<i>(In € million)</i>	Stage 1	Stage 2	Stage 3	<b>Total</b>
	12-month ECL	Life-time ECL	Credit impaired ECL	
At 1 January 2025	8	0	0	8
Change in financial assets and risk parameters	0	0	0	0
<b>At 31 December 2025</b>	<b>8</b>	<b>0</b>	<b>0</b>	<b>8</b>

<i>(In € million)</i>	Stage 1	Stage 2	Stage 3	Total
	12-month ECL	Life-time ECL	Credit impaired ECL	
At 1 January 2024	7	0	0	7
Change in financial assets and risk parameters	1	0	0	1
<b>At 31 December 2024</b>	<b>8</b>	<b>0</b>	<b>0</b>	<b>8</b>

There are no significant impairment on Financial Assets recognized in Profit and Loss in 2025 and 2024 respectively.

## 4.6 Other Notes

### 17. Auditor Fees

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Fees related to audit and other assurance services rendered by the Company's auditor, EY Accountants B.V., for the fiscal year were € 0.8 million (2024: € 0.9 million), of which € 0.1 million relates to CSRD Limited Assurance (2024: € 0.1 million).

Fees related to audit and other assurance services rendered other EY member firms € 3.0 million (2024: € 3.0 million) of which € 1.1 million relates to CSRD Limited Assurance (2024: € 1.3 million).

### 18. Events after the Reporting Date

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Regarding the events after the Reporting Date, please refer to "- Note 40: Events after the Reporting Date" of the Consolidated Financial Statements.

# 5.

## Other Supplementary Information

### **Appropriation of Result**

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Articles 30 and 31 of the Articles of Association provide that the Board of Directors shall determine which part of the result shall be attributed to the reserves. The General Meeting of Shareholders may dispose of a reserve only upon a proposal of the Board of Directors and to the extent it is permitted by law and the Articles of Association. Dividends may only be paid after adoption of the annual accounts from which it appears that the shareholders' equity of the Company is more than the amount of the issued and paid-in part of the capital increased by the reserves that must be maintained by law.

## Independent auditor's report

To: the shareholders and the board of directors of Airbus SE

### Report on the audit of the financial statements 2025 included in the annual report

#### Our opinion

We have audited the accompanying financial statements 2025 of Airbus SE (the Company) based in Amsterdam, the Netherlands.

In our opinion, the financial statements give a true and fair view of the financial position of Airbus SE as at 31 December 2025 and of its result and its cash flows for 2025 in accordance with International Financial Reporting Standards as adopted in the European Union (EU-IFRSs) and with Part 9 of Book 2 of the Dutch Civil Code.

The financial statements comprise:

- The IFRS consolidated and IFRS company statement of financial position as at 31 December 2025
- The following statements for the year ended 31 December 2025: the IFRS consolidated and IFRS company income statement, the IFRS consolidated and IFRS company statements of comprehensive income, changes in equity and cash flows
- The notes comprising material accounting policy information and other explanatory information

#### Basis for our opinion

We conducted our audit in accordance with Dutch law, including the Dutch Standards on Auditing. Our responsibilities under those standards are further described in the Our responsibilities for the audit of the financial statements section of our report.

We are independent of Airbus SE in accordance with the EU Regulation on specific requirements regarding statutory audit of public-interest entities, the Wet toezicht accountantsorganisaties (Wta, Audit firms supervision act), the Verordening inzake de onafhankelijkheid van accountants bij assurance-opdrachten (ViO, Code of Ethics for Professional Accountants, a regulation with respect to independence) and other relevant independence regulations in the Netherlands. Furthermore, we have complied with the Verordening gedrags- en beroepsregels accountants (VGBA, Dutch Code of Ethics for Professional Accountants).

We believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Information in support of our opinion

We designed our audit procedures in the context of our audit of the financial statements as a whole and in forming our opinion thereon. The following information in support of our opinion and any findings were addressed in this context, and we do not provide a separate opinion or conclusion on these matters.

#### Our understanding of the business

The Company is globally active in developing, producing and delivering aeronautics and aerospace products and related services. The Company is structured in three business segments, and we tailored our group audit approach accordingly. We paid specific attention in our audit to a number of areas driven by the operations of the group and our risk assessment.

We determined materiality and identified and assessed the risks of material misstatement of the financial statements, whether due to fraud or error in order to design audit procedures responsive to those risks and to obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

#### Materiality

Materiality	€300 million (2024: €265 million)
Benchmark applied	5% of EBIT for the year ended 31 December 2025 (2024: 5% of EBIT)
Explanation	We consider EBIT as the most appropriate benchmark as it best aligns with the financial performance expectations of those charged with governance at Airbus SE and in our assessment the financial information needs of users of the Company's financial statements.

We have also taken into account misstatements and/or possible misstatements that in our opinion are material for the users of the financial statements for qualitative reasons.

We agreed with the board of directors that any misstatements in excess of €15 million (5% of materiality mentioned above), which are identified during the audit, would be reported to them, as well as smaller misstatements that in our view must be reported on qualitative grounds.

#### Scope of the group audit

Airbus SE is at the head of a group of entities. The financial information of the group is included in the financial statements.

We are responsible for planning and performing the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the group as a basis for forming an opinion on the financial statements. We are also responsible for the direction, supervision, review and evaluation of the audit work performed for purposes of the group audit. We bear the full responsibility for the auditor's report.

Based on our understanding of the group and its environment, the applicable financial framework and the group's system of internal control, we identified and assessed risks of material misstatement of the financial statements and the significant accounts and disclosures. Based on this risk assessment, we determined the nature, timing and extent of audit work performed, including the entities or business units within the group (components) at which to perform audit work. For this determination we considered the nature of the relevant events and conditions underlying the identified risks of material misstatements for the financial statements, the association of these risks to components and the materiality or financial size of the components relative to the group. We communicated the audit work to be performed and identified risks through instructions for division and component auditors as well as requesting the auditors to communicate matters related to the financial information of the component that is relevant to identifying and assessing risks.

In our instructions, we also included targeted audit procedures regarding the risks of material misstatement associated with the key programs as well as targeted audit procedures regarding the risk of material misstatement due to non-compliance with laws and regulations.

The components are grouped by the Company into three business segments (divisions): Airbus, Airbus Helicopters and Airbus Defence and Space. The audit of the three segments is performed jointly by EY and KPMG. The audits of the components in scope are performed in the countries these components are located in, either by EY or KPMG network firms or by both.

In total the scope of our audit procedures covered 96% of consolidated revenue, 91% of consolidated total assets and 96% of consolidated EBIT. For the remaining components we performed, amongst others, analytical procedures to corroborate that our risk assessment and scoping remained appropriate throughout the audit.

We performed site visits to meet with division management and division teams, observe the division operations, discuss the group risk assessment and the risks of material misstatements. We reviewed and evaluated the adequacy of the deliverables from component auditors and reviewed key working papers for selected components to address the risks of material misstatement. We held planning meetings, key meetings required based on circumstances and we attended closing meetings with division management and division teams. During these meetings and calls, amongst others, the planning, procedures performed based on risk assessments, findings and observations were discussed and any further work deemed necessary by the primary or division or component team was then performed.

By performing the audit work mentioned above at the components or divisions within the group, together with additional work at group level, we have been able to obtain sufficient and appropriate audit evidence about the group's financial information to provide an opinion on the financial statements.

#### Teaming and use of specialists

We ensured that the audit teams at group level, division level and at in-scope component level included the appropriate skills and competences which are needed for the audit of the financial statements of this listed company in the aerospace industry.

We involved several EY specialists to assist the audit team, including specialists from our tax, actuarial, treasury, business valuation and forensic departments.

#### Our focus on climate risks and the energy transition

Climate change and energy transition are high on the public agenda. Issues such as CO<sub>2</sub> reduction impact financial reporting, as these issues entail risks for the business operation, the valuation of assets (stranded assets) and provisions or the sustainability of the business model and access to financial markets of companies with a larger CO<sub>2</sub> footprint. The Company reported in Section 3.1.4 of the report of the board of directors how it addressed the climate-related and environmental risks.

In Section 6.2.1. of the report of the board of directors, the Company discloses its assessment, implementation plans and ambitions in connection to climate-related risks and the effects of energy transition. Note 3 of the financial statements describes the climate impacts on the financial performance.

As part of our audit of the financial statements, we evaluated the extent to which climate-related risks and the effects of the energy transition and the Company's implementation plans and ambitions in this regard, are taken into account in estimates and significant assumptions, as well as in the design of controls related to relevant estimates and assumptions. Furthermore, we read the report of the board of directors and considered whether there is any material inconsistency between the non-financial information and the financial statements.

Our audit procedures to address the assessed climate risks and the effects of the energy transition did not result in a key audit matter. However, we describe the audit procedures responsive to the assessed risks such as the valuation of long-lived assets in the description of our audit approach for the key audit matter Recoverability of key program assets - long-lived assets.

#### Our focus on fraud and non-compliance with laws and regulations

##### Our responsibility

Although we are not responsible for preventing fraud or non-compliance and we cannot be expected to detect all fraud or non-compliance with all laws and regulations, it is our responsibility to obtain reasonable assurance that the financial statements, taken as a whole, are free from material misstatement, whether caused by fraud or error. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or override of internal control.

##### Our audit response related to fraud risks

We identified and assessed the risks of material misstatements of the financial statements due to fraud. During our audit, we obtained an understanding of the Company and its environment and the components of the system of internal control, including the risk assessment process and the board of directors' process for responding to the risks of fraud and monitoring the system of internal control, as well as the outcomes. We also considered how the audit committee and the Ethics, Compliance and Sustainability Committee exercise oversight on behalf of the board of directors.

We refer to Section 3.1 of the report of the board of directors for the (fraud) risk assessment including the assessment of risk of fraud that might result in non-compliance with anti-corruption laws and regulation.

We evaluated the design and relevant aspects of the system of internal control and in particular the fraud risk assessment, as well as the code of conduct, whistleblower procedures and incident registration. We evaluated the design and the implementation and, where considered appropriate in the context of our audit of the financial statements, tested the operating effectiveness of controls designed to mitigate fraud risks.

As part of our process of identifying fraud risks, we evaluated fraud risk factors with respect to financial reporting fraud, misappropriation of assets and bribery and corruption in close co-operation with our forensic and legal specialists. We evaluated whether these factors indicate that a risk of material misstatement due to fraud or non-compliance with laws and regulations is present.

For our audit response related to the risk of non-compliance with laws and regulations, including bribery and corruption, we refer to the next section.

We incorporated elements of unpredictability in our audit. We also considered the outcome of our other audit procedures and evaluated whether any findings were indicative of fraud or non-compliance.

We addressed the risks related to management override of controls, as this risk is present in all organizations. For these risks we have, among other things, performed procedures to evaluate whether the selection and application of accounting policies by the company, particularly those relating to subjective measurements and complex transactions, as disclosed in Note 5 Key Estimates and Judgements to the consolidated financial statements, may be indicative to fraudulent financial reporting. We have also used data analytics to identify and address high-risk journal entries and other adjustments made in the financial reporting process. We evaluated the business rationale (or the lack thereof) of any significant extraordinary transactions, including those with related parties.

In addition, we identified the following fraud risks:

Presumed risks of fraud in revenue recognition	
Fraud risk	<p>We presumed that there are risks of fraud in revenue recognition. We evaluated that the risk arises particular in the following areas:</p> <ul style="list-style-type: none"> <li>▪ Accounting analysis of new contracts and amendments to existing contracts</li> <li>▪ Recording of revenue for point-in-time contracts in the correct financial year (cut-off)</li> <li>▪ The estimations related to revenues and costs at completion for material over-time contracts and onerous contracts with customers</li> </ul> <p>These areas involve significant management judgment, which increases the opportunity to manipulate reported revenue.</p>
Our audit approach	<p>We describe the audit procedures responsive to the risks of fraud in revenue recognition in the description of our audit approach for the key audit matter Revenue recognition.</p>

We considered available information and made enquiries of relevant executives, directors (including internal audit, legal, compliance, human resources and division directors) and the board of directors.

The fraud risks we identified, enquiries and other available information did not lead to specific indications of fraud or suspected fraud potentially materially impacting the view of the financial statements.

Our audit response related to risks of non-compliance with laws and regulations

We performed appropriate audit procedures regarding compliance with the provisions of those laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements. Furthermore, we assessed factors related to the risks of non-compliance with laws and regulations that could reasonably be expected to have a material effect on the financial statements from our general industry experience, through discussions with the board of directors, reading minutes, inspection of internal audit and compliance reports, and performing substantive tests of details of classes of transactions, account balances or disclosures. Specifically, we have evaluated that the disclosures in Note 38 of the consolidated financial statements reflect the current status of the most significant investigations regarding suspected breaches of law and regulations. We also evaluated the appropriateness of the contingent liability disclosure (Note 24) in the consolidated financial statements.

We identified the following risk of non-compliance and performed the following specific procedures:

Risk of non-compliance with anti-bribery and anti-corruption legislation	
Risk	<p>A part of the Company's business is characterized by competition for contracts with customers in high-risk countries and which are often directly or indirectly associated with governments. In obtaining these contracts, the Company engages commercial intermediaries in specific territories. In identifying and assessing risks, taking into account the amounts paid, we identified the risks of non-compliance with anti-bribery and anti-corruption legislation – particularly related to contracts with customers in high-risk countries and through the use of commercial intermediaries –, to be an inherent risk.</p> <p>We refer to the discussion of legal risks in Section 3.1.3 of the report of the board of directors.</p>
Our audit approach	<p>We performed amongst others the following audit procedures, directed specifically to this risk and designed and performed in conjunction with our in-house forensic specialists:</p> <ul style="list-style-type: none"> <li>▪ We evaluated the tone set by management and the board of directors as well as the Company's approach in managing this risk.</li> <li>▪ We evaluated the overall control environment and evaluated the Company's policies and anti-bribery and anti-corruption procedures.</li> <li>▪ We made inquiries of the audit committee of the board of directors, as well as the Company's internal and external legal advisors as to the areas of potential or suspected breaches of law and regulations relating to anti-bribery and anti-corruption, including the status of ongoing investigations. To consider the relevance and reliability of those inquiries, we corroborated information received with other available evidence, third parties and we reviewed related documentation.</li> <li>▪ We tested the engagement process of commercial intermediaries, related contractual arrangements and payments to intermediaries.</li> <li>▪ We tested journal entries and other transactions with unusual characteristics using amongst other data-analytics tools.</li> <li>▪ We evaluated the activities and assessed the incident reporting system of Airbus and follow-up on the most relevant incidents.</li> <li>▪ We maintained a high level of vigilance to possible indications of bribery and corruption whilst carrying out our other audit procedures.</li> </ul>

We also inspected lawyers' letters and correspondence with regulatory authorities and remained alert to any indication of (suspected) non-compliance throughout the audit. Finally, we obtained written representations that all known instances of non-compliance with laws and regulations have been disclosed to us.

#### Our audit response related to going concern

As disclosed in Note 35 Capital Management and Note 37 Financial Instruments to the consolidated financial statements, when preparing the financial statements, the board of directors made a specific assessment of the company's ability to continue as a going concern and to continue its operations for at least the next twelve months. As stated in the Board declaration (section 3.6 of the Report of the Board of Directors), the financial statements have been prepared on a going concern basis.

We discussed and evaluated the specific assessment with the board of directors exercising professional judgment and maintaining professional skepticism. We considered whether the board of directors' going concern assessment, based on our knowledge and understanding obtained through our audit of the financial statements or otherwise, contains all relevant events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion.

Based on our procedures performed, we did not identify material uncertainties about going concern for the next twelve months or the board of directors' use of the going concern basis of accounting. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause a company to cease to continue as a going concern.

#### Our key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements. We have communicated the key audit matters to the board of directors. The key audit matters are not a comprehensive reflection of all matters discussed.

In comparison with previous year, the nature of our key audit matters remain unchanged. However, last year's key audit matter on "Estimations related to revenues and costs at completion for the accounting of onerous contracts and material over time contracts" has now been incorporated into the key audit matter "Revenue recognition".

#### Revenue recognition

(Reference is made to the disclosures on Note 4 Material Accounting Policies, Note 5 Key Estimates and Judgements, Note 11 Segment Information, Note 12 Revenues and Gross Margin and Note 24 Provisions, Contingent Assets and Contingent Liabilities of the consolidated financial statements)

#### Risk

The Group revenue recognition is complex due to its wide range of activities (including the sale of commercial and military aircraft and helicopters, sale of space systems, and services), its various types of contracts including non-standard clauses and the duration of some contracts including long-term development activities.

When identifying and assessing fraud risks, we presume that there are risks of fraud in revenue recognition relating to cut-off risk on deliveries related to point in time contracts.

Furthermore, recognition of revenue includes significant management judgments and estimates including whether the contracts contain multiple performance obligations which should be accounted for separately and the determination of the most appropriate method for revenue recognition of these performance obligations. Recognition of revenues comprises the identification of potential variable considerations reducing the consideration received, allocation of these considerations to the different performance obligations and assessing if the performance obligations are satisfied over time or at a point in time.

## Revenue recognition

(Reference is made to the disclosures on Note 4 Material Accounting Policies, Note 5 Key Estimates and Judgements, Note 11 Segment Information, Note 12 Revenues and Gross Margin and Note 24 Provisions, Contingent Assets and Contingent Liabilities of the consolidated financial statements)

In particular, the amount of revenue and profit recognized in a year for performance obligations satisfied at a point in time, is dependent on the transfer of control. For performance obligations satisfied over time, revenue recognition depends on the assessment of the stage of completion of performance obligations, as well as estimated total revenues and costs. The revenue recognition for such contracts, as well as the identification of onerous contracts and determination of related provisions require significant management judgment. These judgements include assumptions regarding revenues and costs at completion, achievement of technical milestones, production schedules, performance guarantees and other key contract risks such as expected outcome of ongoing negotiations with customers and potential penalties for delays or technical non-compliance.

Inappropriate accounting analyses of contracts and changes in assumptions can have a material impact on reported revenue and results. We also considered the potential risk of management override of controls or other inappropriate influence over the financial reporting process.

## Our audit approach

Our audit procedures included, amongst others, evaluating the appropriateness of the Company's accounting policies related to revenue recognition according to IFRS15 "Revenue from contracts with customers" and whether the accounting policies have been applied consistently or whether changes, if any, are appropriate in the circumstances. We evaluated the design and implementation and, where considered appropriate in the context of our audit, tested the operating effectiveness of controls related to revenue recognition, cost cut-off and the identification of onerous contracts.

We selected individual revenue transactions to assess proper identification of the performance obligations in the contracts and allocation of the consideration amongst the performance obligation, the completeness and valuation of the variable considerations included in the transaction price and the timing of transfer of control.

In order to evaluate the significant judgments and estimates made by management, we read supporting contractual agreements, met with sales representatives and program teams to understand and validate the nature of the various obligations to be rendered under the contract and identify and discuss specific clauses that could prevent transfer of control (mostly for the sales of commercial aircraft), obtained evidence of transfer of control such as proof of delivery, tested the costs incurred, examined computation of costs progression and assessed the reasonableness of the estimated cost to complete included in the cost-to-come method for performance obligation recognized over time. We performed inquiries with the program teams and Heads of Programs in order to confirm our understanding of the program status and associated risks which may affect total estimated costs at completion.

Revenue recognition

(Reference is made to the disclosures on Note 4 Material Accounting Policies, Note 5 Key Estimates and Judgements, Note 11 Segment Information, Note 12 Revenues and Gross Margin and Note 24 Provisions, Contingent Assets and Contingent Liabilities of the consolidated financial statements)

Furthermore, we paid specific attention to technical and market developments including inflation risks and ongoing litigations, contractual obligations and negotiations with customers. We also evaluated the potential impact of the uncertain geopolitical environment, and the Company's assessment thereof.

We challenged management's key assumptions, considered the accuracy or appropriateness, and consistency of similar estimates made in previous years and corroborated the key assumptions with the latest contractual information.

Regarding revenue recognition related to point in time contracts, we gave significant attention to the timing of the transfer of control (at delivery of the aircraft). Finally, we determined that appropriate disclosures were made in the financial statements.

Recoverability of key program assets - long-lived assets

(Reference is made to the disclosures on Note 4 Material Accounting Policies, Note 19 Intangible Assets and Note 20 Property, Plant and Equipment of the consolidated financial statements)

Risk

The Group holds significant long-lived assets, such as capitalized development costs, other intangible assets, and jigs and tools related to material and early-stage programs. The recoverability of capitalized program development costs, other intangible assets and jigs and tools must be assessed whenever indicators of impairment or the reversal thereof are present.

The main estimates to determine if an impairment of long-lived assets has to be recognized are the future cash flows and the appropriate discount rates. Due to the inherent uncertainty involved in forecasting future revenues and costs and interpreting contractual and commercial positions in determining impairments especially for material early-stage/multi-year programs, this is a key audit matter.

Inherent uncertainties also include that new or amended climate change related laws and regulations, political decisions and/or social context may result in the need to revise existing estimates.

Our audit approach

Our audit procedures included, amongst others, evaluating the appropriateness of the Company's accounting policies related to estimations for recoverability of assets according to IAS 36 "Impairment of assets" and IAS 38 "Intangible assets" and evaluating whether the accounting policies have been applied consistently or whether changes, if any, are appropriate in the circumstances.

Recoverability of key program assets - long-lived assets  
(Reference is made to the disclosures on Note 4 Material Accounting Policies, Note 19 Intangible Assets and Note 20 Property, Plant and Equipment of the consolidated financial statements)

We evaluated the design and implementation and, if considered appropriate in the context of our audit of the financial statements, tested the operating effectiveness of controls for identifying and recording impairments of long-lived assets.

We evaluated the analysis performed by management regarding indicators of impairment, considering notably future expected orders and deliveries. If an indicator of impairment was identified, we evaluated the integrity of management's impairment model. As part of our audit, specific attention was given to the impact of the Spirit acquisition on the key programs, especially the recoverability of the A220 program assets.

For long-lived assets tested for impairment, we evaluated management's assumptions for the discount rate applied, the forecasted revenue (including the timing of expected deliveries or services and estimated selling price), cost to be incurred (including any contractual penalties or inflation impact) and the expected gross margin. We performed sensitivity analysis to evaluate the impact of changing some assumptions such as the discount rate, and key business parameters (such as price and growth rate), and for the assumptions related to useful life of the program in the context of climate change. We also performed inquiries of the Program Controller and Head of Programs to confirm our understanding of the status of the program.

Finally, we determined that appropriate disclosures, in particular to the impact of the acquisition of Spirit, were made in the financial statements.

Accounting for derivative financial instruments and hedge ineffectiveness  
(Reference is made to Note 37 Financial Instruments of the consolidated financial statements)

Risk

The Company operates in a business environment that is exposed to currency volatility. A significant portion of the Company's revenue is denominated in US dollars, while a major part of its costs is incurred in Euros and, to a lesser extent, in Pound Sterling. In response to these currency risks the Company uses financial instruments (currency forwards) to hedge against changes in currency rates.

The Company applies cash-flow hedge accounting. The accounting policy allows the Company to re-position the foreign currency hedges and avoid hedge disqualification when a hedged aircraft is postponed. This is conditioned by the Company's ability to demonstrate the absence of a reduction in the number of hedged aircraft over the foreign currency exchange management hedging horizon.

The magnitude of the Company's hedge portfolio entails a "mark to market" valuation risk. Furthermore, potential changes in the delivery assumptions such as aircraft order cancellations, customer defaults and postponements of aircraft deliveries beyond the foreign currency exchange management hedging horizon could result in the disqualification of the associated cash-flow hedges and incorrect accounting.

## Accounting for derivative financial instruments and hedge ineffectiveness (Reference is made to Note 37 Financial Instruments of the consolidated financial statements)

### Our audit approach

Our audit procedures included, amongst others, evaluating the appropriateness of the Company's accounting policies related to valuation of financial instruments and hedge accounting according to IFRS 9 "Financial Instruments" and IFRS 13 "Fair Value Measurement" and whether the accounting policies have been applied consistently or whether changes, if any, are appropriate in the circumstances.

With support of our Treasury specialists, we evaluated the design and implementation and if considered appropriate in the context of our audit of the financial statements, tested the operating effectiveness of controls around the Company's central treasury system. We independently recalculated the valuation of the treasury portfolio and evaluated the application of the cash flow hedge accounting rules.

We obtained on a sample basis counterparty confirmation of the outstanding financial instruments to verify the existence and ownership of the hedge portfolio. Based on a sample of financial derivative instruments we evaluated whether the fair value of the financial instruments was correctly determined in line with market valuations.

We verified the documentation of the hedged items supported by both the recoverable backlog and forecasted production rates over the foreign currency exchange management hedging horizon. We tested the highly probable assessment of future aircraft delivery as performed by the Company and challenged key management assumptions pertaining to order cancellation, airline default and aircraft rescheduling risks.

Finally, we determined that appropriate disclosures were made in the financial statements.

## Report on other information included in the annual report

The annual report contains other information in addition to the financial statements and our auditor's report thereon.

Based on the following procedures performed, we conclude that the other information:

- Is consistent with the financial statements and does not contain material misstatements
- Contains the information as required by Part 9 of Book 2 of the Dutch Civil Code for the management report (excluding the sustainability statement) and the other information as required by Part 9 of Book 2 of the Dutch Civil Code and as required by Sections 2:135b and 2:145 sub-Section 2 of the Dutch Civil Code for the remuneration report

We have read the other information. Based on our knowledge and understanding obtained through our audit of the financial statements or otherwise, we have considered whether the other information contains material misstatements. By performing these procedures, we comply with the requirements of Part 9 of Book 2 and Section 2:135b sub-Section 7 of the Dutch Civil Code and the Dutch Standard 720. The scope of the procedures performed is substantially less than the scope of those performed in our audit of the financial statements.

The board of directors is responsible for the preparation of the other information, including the management report in accordance with Part 9 of Book 2 of the Dutch Civil Code and other information as required by Part 9 of Book 2 of the Dutch Civil Code. Furthermore, the board of directors is responsible for ensuring that the remuneration report is drawn up and published in accordance with Sections 2:135b and 2:145 sub-Section 2 of the Dutch Civil Code.

## Description of responsibilities regarding the financial statements

### Responsibilities of the board of directors and the audit committee for the financial statements

The board of directors is responsible for the preparation and fair presentation of the financial statements in accordance with EU-IFRSs and Part 9 of Book 2 of the Dutch Civil Code. Furthermore, the board of directors is responsible for such internal control as it determines is necessary to enable the preparation of the financial statements that are free from material misstatement, whether due to fraud or error.

As part of the preparation of the financial statements, the board of directors is responsible for assessing the Company's ability to continue as a going concern. Based on the financial reporting framework mentioned, the board of directors should prepare the financial statements using the going concern basis of accounting unless the board of directors either intends to liquidate the Company or to cease operations or has no realistic alternative but to do so. The board of directors should disclose events and circumstances that may cast significant doubt on the Company's ability to continue as a going concern in the financial statements.

The audit committee of the board of directors is responsible for overseeing the Company's financial reporting process.

### Our responsibilities for the audit of the financial statements

Our objective is to plan and perform the audit engagement in a manner that allows us to obtain sufficient and appropriate audit evidence for our opinion.

Our audit has been performed with a high, but not absolute, level of assurance, which means we may not detect all material misstatements, whether due to fraud or error during our audit.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. The materiality affects the nature, timing and extent of our audit procedures and the evaluation of the effect of identified misstatements on our opinion.

We have exercised professional judgment and have maintained professional scepticism throughout the audit, in accordance with Dutch Standards on Auditing, ethical requirements and independence requirements. The Information in support of our opinion section above includes an informative summary of our responsibilities and the work performed as the basis for our opinion.

Our audit further included amongst others:

- Performing audit procedures responsive to the risks identified, and obtaining audit evidence that is sufficient and appropriate to provide a basis for our opinion
- Obtaining an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control
- Evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the board of directors
- Evaluating the overall presentation, structure and content of the financial statements, including the disclosures
- Evaluating whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation

#### Communication

We communicate with the audit committee of the board of directors regarding, amongst other matters, the planned scope and timing of the audit and significant audit findings, including any significant findings in internal control that we identify during our audit.

In this respect we also submit an additional report to the audit committee of the board of directors in accordance with Article 11 of the EU Regulation on specific requirements regarding statutory audit of public-interest entities. The information included in this additional report is consistent with our audit opinion in this auditor's report.

We provide the audit committee of the board of directors with a statement that we have complied with relevant ethical requirements regarding independence and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the board of directors, we determine the key audit matters as those matters that were of most significance in the audit of the financial statements. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, not communicating the matter is in the public interest.

## Report on other legal and regulatory requirements and ESEF

#### Engagement

We were engaged by the general meeting as auditor of Airbus SE on 28 April 2016, as of the audit for the year 2016 and have operated as statutory auditor ever since that date.

#### No prohibited non-audit services

We have not provided prohibited non-audit services as referred to in Article 5(1) of the EU Regulation on specific requirements regarding statutory audit of public-interest entities.

#### European Single Electronic Reporting Format (ESEF)

Airbus SE has prepared the annual report in ESEF. The requirements for this are set out in the Delegated Regulation (EU) 2019/815 with regard to regulatory technical standards on the specification of a single electronic reporting format (hereinafter: the RTS on ESEF).

In our opinion, the annual report, prepared in the XHTML format, including the partially marked-up consolidated financial statements, as included in the reporting package by Airbus SE, complies in all material respects with the RTS on ESEF.

The board of directors is responsible for preparing the annual report, including the financial statements, in accordance with the RTS on ESEF, whereby the board of directors combines the various components into a single reporting package.

Our responsibility is to obtain reasonable assurance for our opinion whether the annual report in this reporting package complies with the RTS on ESEF.

We performed our examination in accordance with Dutch law, including Dutch Standard 3950N “Assurance-opdrachten inzake het voldoen aan de criteria voor het opstellen van een digitaal verantwoordingsdocument” (assurance engagements relating to compliance with criteria for digital reporting). Our examination included amongst others:

- Obtaining an understanding of the Company’s financial reporting process, including the preparation of the reporting package
- Identifying and assessing the risks that the annual report does not comply in all material respects with the RTS on ESEF and designing and performing further assurance procedures responsive to those risks to provide a basis for our opinion, including:
  - Obtaining the reporting package and performing validations to determine whether the reporting package containing the Inline XBRL instance document and the XBRL extension taxonomy files, has been prepared in accordance with the technical specifications as included in the RTS on ESEF
  - Examining the information related to the consolidated financial statements in the reporting package to determine whether all required mark-ups have been applied and whether these are in accordance with the RTS on ESEF

Amsterdam, 18 February 2026

EY Accountants B.V.

signed by J.J. Vernooij